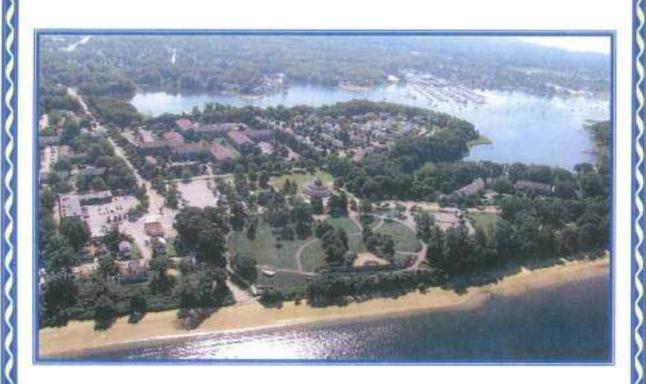


# 2013 - 2014 FINAL BUDGET



PRESENTED TO THE EAST PROVIDENCE CITY COUNCIL

JAMES A. BRIDEN, MAYOR
THOMAS A. ROSE, JR., ASSISTANT MAYOR
TRACY A. CAPOBIANCO
HELDER J. CUNHA
CHRISTINE A. ROSSI

PRESENTED BY:
PETER GRACZYKOWSKI, CITY MANAGER
MALCOLM MOORE, FINANCE DIRECTOR

# CITY OF EAST PROVIDENCE, RHODE ISLAND

# FINAL 2013-2014 BUDGET

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#### Message from the City Manager

The last fiscal year began markedly under the auspices of the East Providence Budget Commission, but ended with the determination of fiscal stability and return of powers to the elected and appointed officials of the City and School District. The fifteen-month, policy-making tenure of the Budget Commission, working alongside City and School staff who took on the extraordinary effort to implement the fiscally prudent directives; has resulted in many improvements that comprised the fiscal stability, including:

- Stabilization of the cash flow issues, including the elimination of multi-year operational deficit; and bringing the accounts payable current, including payments to Bradley Hospital;
- Reduction of the City's reliance on short-term borrowing to meet cash flow needs, including issuing the lowest amount of Tax Anticipation Notes (TANs) since FY 2003;
- Adoption of a balanced five (5) year plan which fully funds the pension fund Annual Required Contribution (ARC) and the Other Post Employment Benefit (OPEB) liability.
- As part of the fiscal stability plan, adoption of a revised FY2011-2012 budget that reduced division budgets by an average of 20% and built in the average personnel turnover rate of 2%; with such changes becoming a base for subsequent fiscal years.
- Creation of a budget reserve fund which was approved by the voters as a Home Rule Charter amendment. The budget reserve funds will provide for a rainy day fund equal to 10 percent (10%) and excess funds will flow into a pay-go capital account;
- Support of a Charter amendment, which was approved by the voters, that permits the City to change its fiscal year to align with tax receipts in the future;
- Alignment of School expenditures for programs such as special education, athletics, and transportation with other similar communities;
- Stabilization of the City's Moody's bond rating from Baa2 (negative) to Baa2 (stable) and Standard & Poor's general obligation rating from BB+ (negative / credit watch) to BB+ (positive / no credit watch);
- · Securing of financing for the Wastewater treatment plant upgrades and TANs;
- Securing of financing through RIHEBC for school building safety improvements, saving approximately \$150,000 annually as a result of a more favorable programmatic credit analysis by a national rating agency due to adoption of a statutory change relating to the timing of state aid payments;
- Successful implementation of the State's first income tax refund offset program for municipalities in conjunction with the State Division of Taxation resulting in recovery of \$2.9 million in outstanding tax revenue in response to the City issued demand letters;
- Adoption of resolutions to phase-out the fifteen percent (15%) homestead exemption and the three percent (3%) pre-payment discount;
- An audit of the homestead exemption to ensure that those homeowners receiving the exemption were actually entitled to such exemption;
- Review of all tax exempt properties and identification of properties not entitled to tax exemptions, resulting additional revenue of approximately \$500,000;
- Adoption of a Funding Improvement Plan which reflects receipt of the \$49.2 million in Google settlement asset forfeiture equitable sharing funds for the Police portion of the unfunded liability, in accordance with the requirements of the Locally Administered Pension Plan Study Commission;

- Successful negotiation of five (5) year contracts for a majority of the City's and Schools' nine (9) unions; substantially reducing the OPEB liability by limiting coverage to one year post retirement, and standardizing medical benefits for all employees, including a hybrid deductible plan with a graduated premium co-share based on salary for school and municipal staff as well as increased deductibles and co-pays;
- Securing of health plan rates reduction of over \$120,000 by combining the experience pools for City and School employees, while changing the insurance year to coincide with the future fiscal year change.
- · Consolidation of the City and School Finance and Human Resources Departments;
- Move of School administrative personnel into City Hall to allow for the future sale of surplus property, streamlining of operations, and increased communication;
- Authorization of the City's participation in the regional sanitation bid, which saves the City over \$325,000 annually with the implementation of biweekly, automated recycling collection.
- Approval of the bid for a replacement Enterprise Resource Planning/Financial Management software to replace an outdated system, with the RFP yielding combined City and School actual to budget savings of over \$350,000 the first year and \$50,000 thereafter.
- Authorization of the Street Light Management program with the annual savings of \$150,000;
   and
- Adoption of various policies and procedures to provide increased transparency for purchases and personnel actions, assuring a continued culture of accountability.

As the fiscal stability plan components charted in this turnaround were modeled on credit rating agencies' recommendations; the City was rewarded with recognition of its efforts on October 1, 2013, when Standard & Poor's Rating Services (S&P) upgraded the City's bond rating to "A" from "BB+," with a stable outlook. This upgrade of the general obligation rating reflects the City's improved financial performance and financial and liquidity position. Factors contributing to the rating include: adequate budgetary flexibility; strong financial performance in last fiscal year due to significant expenditure reductions and consolidations; stronger financial management practices and institutional framework; as well as the City's low debt to market value and improved pension funding. The stable outlook reflects the City's focus on rebuilding its operating flexibility and enhancing financial management controls. The fact that S&P increased our rating five levels is a reflection of hard work of the Budget Commission as well as the City Council, School Committee, and City and School management teams. On October 23, 2013, Moody's Investor Service also upgraded the City's bond rating to "Baa3" – an investment grade rating – from "Ba1," with a positive outlook.

The FY 2011-2012 annual audit, issued by the independent Auditor, Parmelee Poirier & Associates, LLP on July 30, 2013, certified a surplus total fund balance \$8,743,840; thus creating a substantial financial reserve through the budget reserve fund set-aside. Upon the completed audit of the financial statements for each fiscal year, any amounts in the budget reserve fund in excess of ten percent (10%) of revenues, as defined in section 5-5 of Article 5 of the Charter will be transferred to a capital fund to be used solely for financing capital projects. With the 1% reservation of revenue in FY13, and net proceeds from the sales of surplus municipal properties, it is likely that the City will have achieved the 10% of revenues threshold by the end of FY 2012-2013. This should allow financing of capital projects from any amounts transferred to Capital Fund in FY 2013-2014.

The City's locally administered Public Safety pension plan benefited from an approval of the use of equitably shared funds to finance the unfunded portion of the Police pension fund. In response to the City's request from July 28, 2012, on January 11, 2013, the U.S. Department of Justice allowed the City to apply \$49.2 million of its \$60 million in asset forfeiture funds award related to Google settlement to finance the existing underfunded obligation. This one-time infusion of funds allowed the local pension plan overall to emerge from the critical status, as it is funded in excess of 60%. It also allowed the Police ARC obligation to be revised from \$3,771,202 to \$1,152,286 annually, while still meeting the full ARC to fund the plan liability 100% within the 30-year amortization schedule. The City intends to file a revised Funding Improvement Plan that will approve the full ARC payment with an allowed reduction from \$7,951,460 to \$5,332,544 annually, resulting in savings of \$2,618,916, which can be used to fund in part the fiscal year synchronization strategy.

Another important development affecting the City was a change to the Fiscal Stability Act, codified in the Rhode Island General Laws Sec. 45-9-10.1, sponsored by the local Legislative Delegation and signed into law on July 15, 2013. Instead of the originally contemplated administrative and finance officer, a position that was incompatible with the form of government in East Providence; the amended law has allowed the City to take advantage of a finance advisor position, as an extension of fiscal oversight during the five-year fiscal stability plan duration. The finance advisor, who is a City employee but reports to the State Department of Revenue Director, will assist the City and Schools with monitoring the overall budgetary and financial administration, and fiscal health of the City.

As stated in the explanatory budget message provided with the proposed FY 2013-2014 City Manager's budget, the all-funds budget of \$167,762,071 followed the adjusted assumptions of the 5-year fiscal stability plan, established by the Budget Commission. The key components included a modest 1% tax increase, additional 1% phase-out of the homestead exemption and 0.5% reduction of the early pay incentive. The proposed budget included the \$4 million reserve for the fiscal year synchronization bond payments, as the gradual elimination of early pay discount necessitates the synchronization of fiscal and tax years for cash flow purposes. The proposed budget also incorporated financial division integration - several formerly separate budget divisions were integrated to reflect proposed or existing operational or fiscal consolidation. Examples include: City Clerk (includes Municipal Court and Probate); Finance (includes Finance Officer and MIS); Information Technology (includes MIS); Human Resources (includes Affirmative Action); Police (includes Harbormaster and Animal Control); Public Works (includes Parks); and Community Services (includes Senior Center, Recreation and Pierce Stadium). Finally, the proposed budget included the realignment of compensation for nonunionized personnel, based on market ranges and overall equity throughout the organization and School District.

The City Council's goals established and reaffirmed during the FY 2013-2014 budget process introduced different revenue assumptions that culminated in a modified tax increase of 0.75%, the freeze of homestead exemption phase-out at the current 13% discount rate, and the freeze of early pay incentive phase-out at the current 1.5% discount rate. The total cost of these revenue assumption changes was \$1,148,279. Consequently, the expenses had to be reduced, entirely on the City side of the budget, by the same amount. The expense reductions focused on temporary salaries, overtime, outside services, training and memberships, equity pay adjustments for non-union personnel, and allocated workers compensation insurance estimates, etc.

The School District allocation in FY 2013-2014 was not adversely affected, remaining at \$72,858,459. As a result of these changes, the 1% budget reserve set-aside was reduced by \$19,475 to \$997,905; and the fiscal year synchronization bond reserve was reduced by \$273,481 to \$3,726,519. The total FY 2013-2014 all-funds budget is balanced at \$166,614,251. The City Council also elected not to adopt the consolidation of Senior Center, Recreation and Pierce Stadium into Community Services under a unified department director, but maintained concurrent de-funding of a dedicated director position. In addition, two new positions were added to the budget – a laborer on in Public Works and a plumber in Facilities.

The FY 2013-2014 budget document consists of the budget summary; revenue detail; line item detail for each division, as well as related organizational chart, full position cost roster, department / division narrative, and description of department / division positions on the City side. Also included is the FY 2013-2014 capital budget, including new capital projects, and the FY 2014-2018 capital improvement plan budget, as prepared by the Planning Board.

In managing its fiscal affairs, East Providence relies heavily on growing the revenue base through a sound approach to economic development. Examples of the major economic development projects include: Tockwotton on the Waterfront, Village on the Waterfront, Kettle Point Development, Eaton Aerospace, Waterfront Drive, Igus Corporation, Lifespan Expansion 950 Warren Avenue, Wampanoag Meadows Development and Forbes Street Solar Project. The \$200 million Village on the Waterfront mixed used development, which is being constructed on the site of a former petroleum tank farm in the Waterfront District, is in the first phase of construction, consisting of 600 multi-family units and 45,000 s.f. of commercial space expected in 2014. This project is estimated to generate \$504,895 in revenue in 2014 and \$5,885,780 through 2017. Kettle Point is an \$85 million, 325 unit multi-family development in the Waterfront District. With its construction scheduled to begin by spring of 2014, this project is estimated to generate \$601,442 in 2014 and \$3,685,615 through 2017. Final engineering plans are under review for the 350 unit Wampanoag Meadows luxury multifamily development. The development is being proposed on the site of a former sand and gravel facility that has been vacant for nearly 20 years, with construction to commence in 2014. This project is estimated to generate \$300,000 in 2014 and \$2,250,000 through 2017.

No matter what measure of success can be attributed to year past's achievements, the process improvement work must continue. We must strive to continue to identify and implement internal operational and procurement efficiencies, while leveraging resources between City and Schools through consolidations and joint action, locally and regionally. Our economic development efforts and business friendliness must continue to increase through more proactive strategies in retention and attraction of commercial infrastructure in this geographically desirable area. Finally, we must complete the transition to the technologically driven business processes to assure service delivery our taxpayers trust us to provide. I firmly believe that we will live up to the self-ascribed motto of a "City with a proud past and a strong present, looking forward with confidence to the future."

Peter Graczykowski

City Manager, City of East Providence Commissioner, Budget Commission (2011-2013)

#### ALL FUNDS BUDGET FISCAL 2014

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	FY 2011 ACTUAL	FY 2012 ACTUAL	FY 2013 BUDGET	FY 2013 1/2 year	FY 2014 DEPT	FY 2014 Manger	Council
TAX COLLECTION STATE AID - SCHOOL STATE AID - TOWN DEPARTMENT REVENUE	90,489,905 29,229,053 4,979,427 3,888,698	96,796,908 28,470,149 4,378,439 3,230,720	98,250,000 28,993,306 4,453,824 3,504,351	20,140,231 26,284,336 4,744,321	100,873,304 29,537,990 5,012,112 5,288,328	100,938,800 29,537,990 5,077,808 5,288,328	99,790,521 29,537,990 5,077,608 5,288,328
OTHER WATER WASTEWATER SCHOOL GRANTS	2,000 5,806,044 9,931,249	1,239,501 5,877,908 11,418,192	1,265,464 8,258,222 11,199,194 4,162,982 2,393,810	2,769,176 6,249,201	5,744,905 13,588,550 4,162,962 2,383,810	6,774,482 13,588,550 4,162,982 2,393,810	8,774,462 13,588,550 4,162,962 2,393,810
CDBG/TRUST/GRANTS TOTALS:	144,306,376	151,411,815	160,481,153	60,187,285	168,501,981	167,762,530	166,614,251

TOTALS:	The second second						10000000
	FY 2011	FY 2012	FY 2013	FY 2013	FY 2014	FY 2014	FY 2014
AND WELL THAT IN		ACTUAL	BUDGET	1/2 year	DEPT	Manger	Council
XPENSE	ACTUAL	80,888	24,410	8.571	24,111	24,111	22,111
100 CITY COUNCIL	64,807	287,026	282.895	124,998	279,976	285,512	265,908
150 CITY MANAGER	438,838		269,437	136,404	317,795	317,795	297,167
155 SENIOR SERVICES	366,184	384,217	319.704	115,207	728,763	638,763	643,531
170 IT	216,042	384,179	535,269	234,582	621,619	802,619	599,433
200 CITY CLERK	567,711	563,141	18,578	91,429	*	-	
201 MUNICIPAL COURT to 200	-	161,260	152.205	124,827	13	-	
250 FINANCE DIRECTOR to 260	109,101	172,408	and the second second	128.344	489,480	489,480	481,452
260 FINANCE	328,987	335,503	248,251	305,337	515,525	515,525	505,175
270 TAX COLLECTION	633,378	621,712	543,317	113,711	0.10.000		
275 MIS to 260/170	148,380	259,881	827,811	69.267	125.312	125.312	122,62
280 PURCHASING	179,854	179,236	184,313	to be from the property of	793,125	793,125	679.78
290 TAX ASSESSMENT	449,442	533,088	717,370	429,332	590,417	575,417	685,38
290 TAX MODERATION	501,374	556,778	539,887	289,301	349,733	349,733	331,45
300 PLANNING	478,720	483,353	308,225	179,937	453,118	453,118	386,40
350 LAW	422,483	378,990	513,099	246,450	2.122.54	430,110	
400 HUMAN RESOURCES	113,757	113,983	88,710	46,265	400 544	190,514	180,61
410 AFFIRMATIVE ACTION to 400	168,336	203,927	178,348	117,816	190,514	2.029,812	2,029,81
450 CANVASSING AUTHORITY	2.042.827	1.974,427	2,029,812	939,342	2,029,812	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	243,21
550 LIBRARY	218,947	225,421	178,153	106,642	244,665	244,685	447,6
600 PUBLIC WORKS	682,801	793,890	206,016	320,435	623,980	514,788	894.8
605 BUILDING INSPECTION	666,760	697,695	249,538	334,710	697,794	897,794	
610 ENGINEERING	2.937.723	2,721,808	2,427,073	1,506,092	2,700,259	3,720,101	3,750,6
630 HIGHWAY	717,522	679,709	503.457	252,654	600,000	800,000	0,008
635 STREETLIGHTS	E 2010 F C C T C C C C C C C C C C C C C C C C	979,100	188800000				
840 ANIMAL CONTROL to 720	308,230	2 835 028	2,468,721	1,063,137	2,523,530	2,443,530	2,429,0
650 REFUSE DISPOSAL	2,731,370	1,135,695	1,923,416	610,743	1,238,274	1,238,274	1,311,0
660 PUBLIC BUILDINGS	1,127,906	763,536	738.893	387,991	784,432	763,032	749,0
670 CENTRAL GARAGE	748,659	12.643,911	14,424,384	7,571,808	16,468,031	13,578,643	13,420.9
700 POLICE	12,212,504		301.972	143,821	330,968	330,966	314,3
720 ANIMAL SHELTER		302,698	201,014	15,251	48,100	48,100	48,1
730 HRBOR MASTER		29,109	15,796,112	7,822,055	17,737,931	17,535,572	17,248,4
750 FIRE	12,512,131	13,264,824	714,558	325,172	652,359	654,066	652,3
800 RECREATION	952,462	953,595	719,000	10,174	15,403	15,403	15,4
801 PIERCE STADIUM		12,650	975,633	550,297			
840 PARKS to 630	1,154,069	1,135,827		328,959	6.783,258	8.846,950	5,825,4
900 MISC/GENERAL GOV'T	4,524,238	4,581,753	7,388,243	1,882,234	5,844,190	5.844,190	5,750,1
925 DEBT SERVICE	3,243,309	4,340,213	6,392,423	1,002,234	500,000	500,000	600,0
950 CAPITAL	-	*			1.017.380	1.017,380	997.9
1% CAPITAL RESERVE			952,500		4,000,000	4,000,000	3,728,5
SYNCHRONIZATION BOND/RESERVE	Maria Caraca		550000000000000000000000000000000000000	10 440 846	72,858,459	72,858,459	72,858,4
999 SCHOOL DEPARTMENT	75,947,813	78,157,555	71,060,251	43,285,510	7,940,436	8.774.462	6,774,4
	6,613,955	5,830,652	8,258,222	3,056,256		13,588,550	13,588,5
140 WATER	8,714,644	10,751,753	11,199,194	6,790,174	13,588,550	4,182,982	4,162,9
150 WASTEWATER	2011/2017/10		4,162,982		4,162,982	2,393,810	2,393,8
160 SCHOOL GRANTS			2,393,810		2,393,810		168,614,2
170 CDBG/TRUST/GRANTS TOTALS:	143.343.025	149,501,318	160,481,153	79,055,227	171,224,088	187,762,530	100,014,2

#### ALL GENERAL FUND BUDGET FISCAL 2014

10/19/2013

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Law Company	FY 2011	FY 2012	FY 2013	FY 2013	FY 2014	FY 2014	FY 2014
REVENUE	ACTUAL	ACTUAL	BUDGET	1/2 year	DEPT	Manger	Council
TAX COLLECTION	90,489,905	96,796,906	96,250,000	20,140,231	100.873,304	100,938,800	99,790,621
STATE AID - SCHOOL	29,229,053	28,470,149	28,993,306	25,284,336	29,537,990	29,537,990	29,537,980
STATE AID - TOWN	4,979,427	4,378,439	4,453,824	4,744,321	5,012,112	5,077,608	5,077,808
DEPARTMENT REVENUE	3,888,698	3,230,720	3,504,351		5,288,328	5,288,328	5,288,328
OTHER	2,000	1,239,501	1,265,464				
TOTALS:	128,569,083	134,115,715	134,466,945	51,168,888	140,711,734	140,842,726	139,694,447

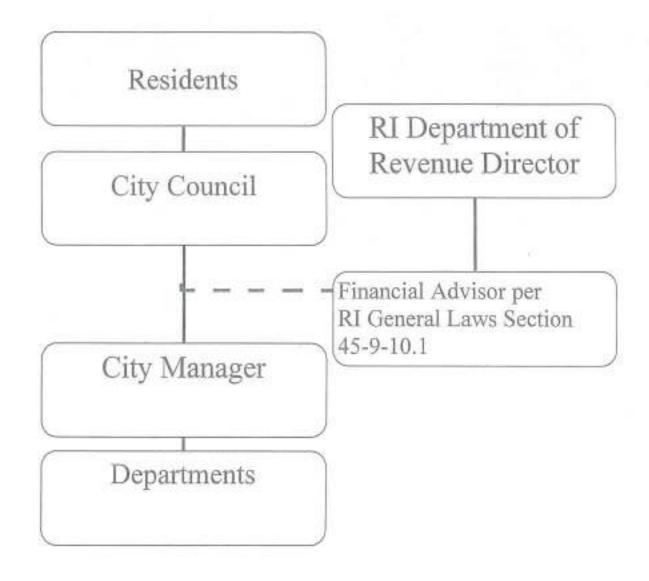
Section (Section )	FY 2011	FY 2012	FY 2013	FY 2013	FY 2014	FY 2014	FY 2014
EXPENSE	ACTUAL	ACTUAL	BUDGET	1/2 year	DEPT	Manger	Council
100 CITY COUNCIL	64,807	888,08	24,410	8,571	24,111	24,111	22,111
150 CITY MANAGER	436,838	287,026	282,895	124,998	279,976	285,512	265,906
155 SENIOR SERVICES	366,184	364,217	269,437	138,404	317,795	317,795	297,167
170 IT	216,042	384,179	319,704	115,207	728,763	638,763	643,531
200 CITY CLERK	567,711	563,141	535,269	234,582	621,619	802.619	599,433
201 MUNICIPAL COURT to 200	2000	161,260	18,578	91,429		2000	
250 FINANCE DIRECTOR to 260	109,101	172,408	152,205	124,827	+3	-	-
260 FINANCE	328,987	335,503	246,251	128,344	489,480	489,480	481,452
270 TAX COLLECTION	633,378	621,712	543,317	305,337	515,525	515,525	505,175
275 MIS to 260/170	148,380	259,881	827,811	113,711		*	
280 PURCHASING	179,654	179,236	184,313	69,267	125,312	125,312	122,622
290 TAX ASSESSMENT	449,442	533,088	717,370	429,332	793,125	793,125	679,786
300 PLANNING	601,374	568,778	539,867	289,301	590,417	575,417	565,381
350 LAW	478,720	463,353	306,225	179,937	349,733	349,733	331,455
400 HUMAN RESOURCES	422,453	378,990	513,099	246,450	453,118	453,118	386,400
410 AFFIRMATIVE ACTION to 400	113,757	113,983	88,710	46,265	-		
450 CANVASSING AUTHORITY	168,336	203,927	178,348	117,816	190,514	190,514	180,611
550 LIBRARY	2,042,827	1,974,427	2.029,812	939,342	2,029,812	2,029,812	2,029,812
600 PUBLIC WORKS	218,947	225,421	178,153	108,642	244,665	244,665	243,261
605 BUILDING INSPECTION	682,801	793,890	208,016	320,435	623,980	514,766	447,671
610 ENGINEERING	666,760	897,895	249,538	334,710	697,794	697,794	694,816
630 HIGHWAY	2,937,723	2,721,608	2,427,073	1,506,092	2,700,259	3,720,101	3,750,657
635 STREETLIGHTS	717,522	679,709	503,457	252,654	600,000	600,000	800,000
640 ANIMAL CONTROL to 720	308,230						
650 REFUSE DISPOSAL	2,731,370	2,835,028	2,468,721	1,083,137	2,523,530	2,443,530	2,429,030
650 PUBLIC BUILDINGS	1,127,906	1,135,695	1,923,416	610,743	1.238.274	1,238,274	1,311,016
670 CENTRAL GARAGE	748,659	763,536	738,893	387,991	764,432	763,032	749,032
700 POLICE	12,212,504	12,643,911	14,424,364	7,571,808	16,468,031	13,578,643	13,420,964
720 ANIMAL SHELTER		302,698	301,972	143,821	330,966	330,966	314,333
730 HRBOR MASTER	-	29,109	1000 1000	15,251	48,100	48,100	48,100
750 FIRE	12,512,131	13,284,824	15,796,112	7,822,055	17,737,931	17,535,572	17,248,450
800 RECREATION	952,482	953,596	714,558	325,172	652,359	854,088	852,398
801 PIERCE STADIUM	2000	12,650	1001110000	10,174	15,403	15,403	15,403
840 PARKS to 630	1,154,059	1,135,827	975,833	650,297	111.242.131.4	-	11100000
900 MISC/GENERAL GOVT	4,524,236	4,591,753	7,386,243	328,959	6,763,258	6,846,950	6,825,415
925 DEBT SERVICE	3,243,309	4,340,213	6,392,423	1,882,234	5,844,190	5,844,190	5,750,179
950 CAPITAL				2.01016.02	500,000	500,000	500,000
1% CAPITAL RESERVE			962,500		1,017,380	1,017,380	997,905
SYNCHRONIZATION BOND/RESERVE					4,000,000	4,000,000	3,728,519
999 SCHOOL DEPARTMENT	75,947,813	78,157,555	71,060,251	43,285,510	72,858,459	72,858,459	72,858,459
TOTALS:	128.014.425	132,918,913	134,486,945	70,218,797	143,138,310	140,842,728	139,694,447

## BUDGET FOR YEAR ENDING 10/31/2014

## 100 CITY COUNCIL

		FY 2011	FY 2012	FY 2	013		FY 2014	
ACCT #	DESCRIPTION	ACTUAL	ACTUAL	BUDGET	1/2 year	DEPY	MANGR	COUNCIL
50101	REGULAR SALARIES	18.571	13,850	18,500	6,742	18,500	18,500	18,500
50120	BLUE CROSS/DENTAL	48,400	67,591	-		-	+	-
50120	SOCIAL SEC (FICA)	1,420	1,415	1,415	811	1,416	1,416	1,416
50122	MUNICIPAL PENSION	1,070	3,458	-			- 40	
50143	MED INS COPAY	(9,544)	(6,840)	-	(172)		340	-
50208	POSTAGE	341	- 1	1,195	0	1,195	1,195	896
50209	OFFICE SUPPLIES	1,212	1,413	3,000	475	3,000	3,000	1,500
50225	TELEPHONE	-	-	-	200	-		
50227	ADVERTISING, PRINTING	132	- 2	300	-	6.5	+	
50253	PUBLIC CELEBRATIONS	3.206			514	-	-	
- 30200	P DBEIG CELEBRATIONS							
_						100		
_						-		
_							3 1 30 50 50 50	-
	TOTAL	54,807	888.08	24,410	8,571	24,111	24,111	22,11

STAFFING	
Position	Totals
Mayor Assistant Mayor Councilperson	1 1 3
Totals	5



Job Title         Base         Long         Holitdey         Soc Sec         Med         MERS         Pension         Hosith         Dontal           COUNCILPERSON         3,500         217         51         51         51         51         51         51         51         51         51         51         51         51         51         51         51         51         51         51         51         51         51         51         51         51         51         51         51         51         51         51         51         51         51         51         51         51         51         51         51         51         51         51         51         51         51         51         51         51         51         51         51         51         51         51         51         51         51         51         51         51         51         51         51         51         51         51         51         51         51         51         51         51         51         51         51         52         52         52         52         52         52         52         52         52         52							ľ					
COUNCILPERSON         3,500         217         51           COUNCILPERSON         3,500         217         51           COUNCILPERSON         3,500         217         51           COUNCILPERSON         4,500         279         65           TOTALS         18,500         1,147         268	Div Div name	Job Title	Base	Long	Holiday	Soc Sec	Med	MERS	Pension	Health	Dental	Copaly
COUNCILPERSON         3,500         217         51           COUNCILPERSON         3,500         217         51           COUNCILPERSON         4,500         279         65           TOTALS         18,500         1,147         268	130 CITY COUNCIL	COUNCILPERSON	3,500	17		217	H					
COUNCILPERSON         3,500         217         51           COUNCILPERSON         4,500         279         65           YOTALS         18,500         1,147         268	100 CITY COUNCIL.	COUNCILPERSON	3,500	3	8	217	27		(4)			
COUNCILPERSON         3,500         217         51           COUNCILPERSON         4,500         - 279         65           TOTALS         18,500         - 1,147         268	100 CITY COUNCIL	COUNCILPERSON	3,500			217	15	4				
COUNCILPERSON 4,500 - 279 65 - 1,147 268 - 1,147 268	1DO CITY COUNCIL.	COUNCEPERSON	3,500	è	15	2117	15	9	ā			
TOTALS 18,500	100 CTTY COUNCIL	COUNCILPUSON	4,500	-	3	279	65		٠			€
		TOTALS	18,500		9	3,347	368			*		-

Department Inform	ation				
Department Name	City Council				
Department Mission Statement	The City Council is an elective body representing the will of the people. The duties and responsibilities of the Council includes adoption of ordinances for the government of the city which have to do with records, franchises, finance, personnel, civil service or merit system, pensions and retirement systems, public works, public safety, public welfare, public health, city planning, zoning, parks and playgrounds, and safe and sanitary housing, public utilities and other municipal functions not in conflict with the Constitution and laws of State and within the jurisdiction of the City Charter.				
Department	Adopt the budget of the City.				
Highlights	Authorize the issuance of bonds by a bond ordinance.				
	Appoint to City Boards and Commissions as regulated by Charter, Ordinance and/or State Law.				
	Approve road closures for special events.				
	Approve liquor and miscellaneous licenses hold public hearings when the law specifies and show cause hearings for issues involving matter of public safety and general complaints acting as Licensing Commissions.				
	Issue proclamations and citations.				
	Issue Resolutions effectively stating the intent and feeling of the Council.				
	Approve contracts for the City in excess of \$100,000.				
	Abide by all open meeting laws.				
	Approve and deny claims against the City acting as the Claims				
6					

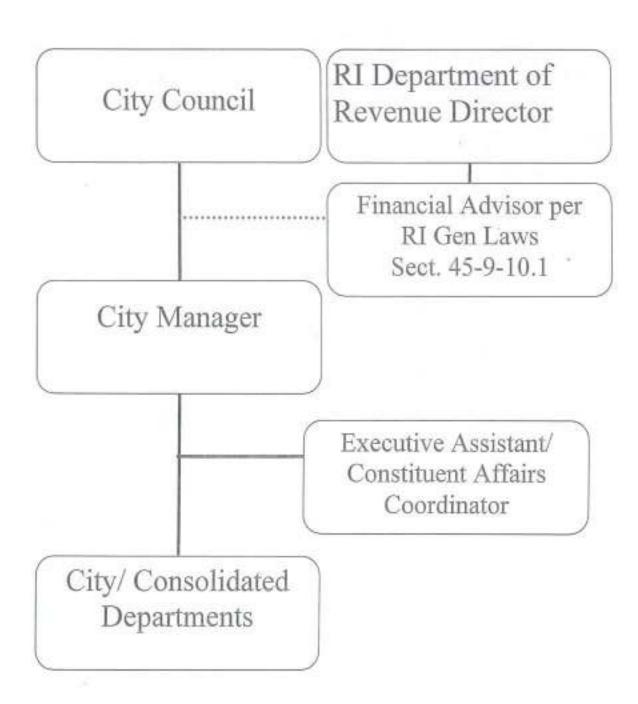
Department Positions		
Council Member, Mayor	1	
Council Member, Assistant Mayor	1	
Council Member	3	

# BUDGET FOR YEAR ENDING 10/31/2014

#### 150 CITY MANAGER

_	1	FY 2011	FY 2012	FY 2	013	Television and	FY 2014	
ACCT #	DESCRIPTION	ACTUAL	ACTUAL	BUDGET	1/2 year	DEPT	MANGR	COUNCIL
50101	REGULAR SALARIES	306,329	181,327	178,667	83,403	197,540	197,540	182,240
50104	LONGEVITY WAGES	4,294	4,293	4,830	4,293	4,830	4,830	4,830
50113	OUTSIDE SERVICES	470	162	-	-	0.00		4
50120	BLUE CROSS/DENTAL	31,630	37,207	17,076	11,854	16,634	18,634	16,634
50121	SOCIAL SEC (FICA)	15,750	13,996	14,037	8,042	14,037	14,037	14,037
50122	MUNICIPAL PENSION	30,810	34,201	38,999	17,266	38,999	44,535	44,535
50124	EMPLOYEE ASSISTANCE	50	42	42	+	-	-	-
50125	DEFERRED COMPENSATION	2,000	2,000	-		-	+	
50125	EMPL BEN PHYS FIT / FLEX	100	200	7	-	1.75	-	7
50134	EMPLOYEE BENEFIT - GLI	25	1	1,269		1,269	1,269	1,269
50143	MED INS COPAY	(5,893)	(3,525)	(3,004)	(1,294)	(3,889)	(3,889)	(3,889
50155	TERMINATION PAY - VAC	41,522	-	0	-		-	-
50205	OFFICE EQUIPMENT MAINTE	331	105	-	-		-	-
50208	POSTAGE	74	6,356	100		50	50	50
50209	OFFICE SUPPLIES	627	1,689	250	243	700	700	700
50228	TRAVEL & TRAINING	4,113	6,215	5,000	441	5,000	5,000	3,000
50233	COMMUNICATION EXPENSE	1,423	1,435	1,000	340	1,000	1,000	1,000
50250	DUES & SUBSCRIPTIONS	561	1,312	2,000	156	2,000	2,000	1,000
50266	LEASE EQUIPMENT	1,646		823	-	-	- +	
50401	OFFICE EQUIPMENT	1,001	-	500	250	500	500	500
50964	INSURANCE - MUNICIPAL	-		1,306		1,306	1,306	
4000	INTO STATE IN STATE OF THE STAT				7-11-1			
	TOTAL	436,838	287.028	262,895	124,996	279,978	285,512	265,900

STAFFING	
Position	Totals
CITY MANAGER CONSTITUENT AFFAIRS COORDINATOR	1
	2



C	100	Base	Inne	Holiday	FICA	Medi	ER MERS	Ell Pens	Health	Dental	Copiny
TO CITY MANAGER	CONSTRUENT AFFAIRS COORD/EXEC	54,740	4,830	4	3,6633	864	13,109	100		œ.	
of the mediane	Section and section in	137 500			8.854	2,071	31,426		15,556	1,078	(3,089)
SO CITY MANAGER.	CITT MANAGEERS	The same of the sa	10000		375.043	2.03.4	44 525		15.556	1,078	(3,889)
	TOTALS	182,240	4,830	+)	757507	41355	1			100000	

Department Inform	ation
Department Name	City Manager
Department Mission Statement	Under the Council-Manager form of government, as prescribed by the City Charter, the City Manager is the City's Chief Executive Officer. The City Manager administers the functions of the City in accordance with Federal and State laws, as well as the City Charter, Ordinances, established policies and collective bargaining agreements.
Department Highlights	The City Manager is responsible for planning and controlling the operations of the City government, including all personnel transactions. All City Department Heads report directly to the City Manager.  The City Manager is also charged with the preparation, presentation and administration of the annual budget, as adopted by the City Council.  The City Manager also prepares status reports and analysis of issues for presentation to the City Council.  The City Manager also serves as the City's Public Safety Director, Emergency Management Director, and Chief Procurement Officer.  The City Manager also serves, unless otherwise delegated, on numerous boards and commissions whose activities may have a significant impact on the City.

Department Positions		
Position Name	#	Position Duties
CITY MANAGER	1	The Manager is responsible for the daily operation of City government including personnel matters, budgeting, planning, analysis, procurement, and public safety.  Position is required by City Charter Section 1-2, 2-10, and 3-3.
EXECUTIVE ASSISTANT/CONSTITUENT AFFAIRS COORDINATOR	1	Responsible for all administrative functions of the City Manager's Office including scheduling, payroll, filing, research, preparing correspondence and assist City Manager as needed. Responsible for receiving constituent concerns/requests via phone, email, or walk-ins and following up with City Departments to resolve issues.

CASE OF SECURITION OF SECURITI	(as reflected in FYI3-I4 budget breakdown)
Division Number	150
Division Name	City Manager
Reason for Function	<ul> <li>Required pursuant to City Charter Section 1-2, 2-10, and 3-3</li> <li>Essential to administration of City affairs and Public Safety</li> </ul>
FY 2013-2014 Division Objectives	<ul> <li>Administer five-year fiscal stability plan adopted by the East Providence Budget Commission.</li> <li>Research and recommend performance based budgeting including key performance measures for all operations.</li> <li>Continue to identify and implement internal operational and procurement efficiencies, including City/School consolidations.</li> <li>Research and recommend regional savings opportunities</li> <li>Oversee the improvement on internal processes related to increased use of technology, time-labor management, supervision performance based evaluation, and financial management.</li> </ul>

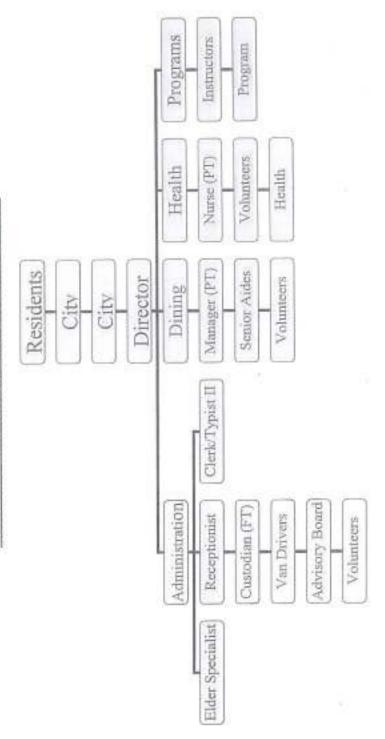
## BUDGET FOR YEAR ENDING 10/31/2014

#### 155 SENIOR SERVICES

		FY 2011	FY 2012	FY 2	013		FY 2014	
ACCT #	DESCRIPTION	ACTUAL	ACTUAL	BUDGET	1/2 year	DEPT	MANGR	COUNCIL
50101	REGULAR SALARIES	190,819	173,010	122,732	59,728	146,083	146,083	125,955
50104	LONGEVITY WAGES	6,743	10,704	8,931	9,114	9,114	9,114	9,114
50113	OUTSIDE SERVICES	-	2,453		37	-	-	-
50114	PART-TIME SERVICES	39,633	34,464	45,474	22,617	67,688	67,888	67,688
50120	BLUE CROSS/DENTAL	34,700	47,322	17,748	12,320	18,790	18,790	18,790
50121	SOCIAL SEC (FICA)	20,800	15,250	10,072	5,770	8,485	8,485	8,485
50122	MUNICIPAL PENSION	29,800	37,265	27,983	12,389	31,868	31,868	31,688
50124	EMPLOYEE ASSISTANCE	90	84	84	-	-		-
50125	DEFERRED COMPENSATION	6,000	5,417			- 20	- 2	
50126	EMPL BEN PHYS FIT / FLEX	525	425	- 2.	100	-	) - e i	
50127	EMPLOYEE BENEFIT - CLOT	150	150		150	-	-	
	EMPLOYEE BENEFIT - GLI	-	400	951	-	- +: I		+.
50142	INSTRUCTORS	15,395	13,645	15,000	5,110	15,000	15,000	15,000
50143	MED INS COPAY	(1,267)	(1,038)	(917)	(309)	(2,333)	(2,333)	(2,333
50155	TERMINATION PAY - VAC	-	4,755	-	-	-		
50157	TERMINATION PAY - LONGE		2,634	9.1			22	-
50201	REPAIRS, BUILDINGS	5,356	1,201	4,000	580	4,000	4,000	4,000
50206	OFFICE EQUIPMENT MAINTE	584	565	500	-	500	500	500
	REPAIRS, AUTO MAINT	2,280	2,082	2,000	3,879	5,000	5,000	5,000
	POSTAGE	823	971	900	211	800	800	800
50209	OFFICE SUPPLIES	789	835	1,500	278	1,500	1,500	1,500
50218	GAS - OIL - LUBRICANTS	5,069	4,942	5,000	2,054	4,500	4,500	4,500
	TRAVEL & TRAINING	2,517	1,067	2,000	102	2,000	2,000	1,500
	RECREATIONAL SUPPLIES	992	884	1,500	1,098	1,000	1,000	1,000
	COMMUNICATION EXPENSE	460	44	560			1 2	648
	PROGRAM COSTS	3,927	3,169	1,500	357	1,500	1,500	1,500
	OFFICE EQUIPMENT	-	1,992		-		9 59 mg	-
50964	INSURANCE - MUNICIPAL		-	1,919	- 1	- 1		- 4
52011	G/S GIFT SUPPLIES	-	125		822	2,500	2,500	2,500
	Leanung and the Control of the Contr					- 1		-
	*45,0000 diabetes revenues					- 1		-
								- 14
	TOTAL	366,184	384,217	269,437	138,404	317,795	317,795	297,167

STAFFING	
Position	Totals
Director Edler Information Specialist Clerk Typist II	1 1
=	3
Totals	3

# SENIOR CENTER ORGANIZATIONAL CHART



No Divosime	Job Title	Haca	Louis	Hollstan	Ebr'A.	- Mandi	SE MERS	FR Boose	Mouth	Dantal	Contant
The second second	200	0.000	0	Lanina	Lane A	Thirties.	Part de la	-	- Comment	The second second	Judan.
55 SENIOR SERVICES	DIRECTOR SEWIOR CENTER	54,740	3,757	t	3,627	848	14,424	27		1,078	
SS SEMIOR SERVICES	CLERK TYPIST II	35,425	3,188	- 4	2,357	549	11,653	125	15,556	1,078	(2,333)
55 SEMIOR SERVICES	ELDER INFORMATION SPECIALIST	35,790	2,169	Œ	2,169	555	165'8	1.5		1,073	ų.
		125,955	9.116		8.153	1.852	31 668	,	15.556	3,234	(2,333)

Department Inform	ation
Department Name	Senior Services
Department Mission Statement	The Mission Of The East Providence Senior Center is To Assist, Inform and Enrich The Lives Of All Persons 55 Years Of Age and Older Or Disabled Persons In The East Providence Area
Department Highlights	As we deal with today's economy, the center continues to be a warm, vibrant, and friendly environment for our older population. As a Nationa Accredited Senior Center we are officially recognized as a center which meets national standards of senior center operations.
	The center creates a nice blend of activities and events appropriate for our community. We identify needs, collaborate with other community organizations, mobilize resources, and coordinate technical expertise to design programs and services. In addition to traditional programs such a aerobics, yoga, and Tai Chi, we offer evidence-based health programs that have been scientifically proven to make people healthier.
	Two programs which we had great collaboration with were A Matter of Balance and Chronic Disease Self-Management. The Matter of Balance Program provided people practical tips to reduce the fear of falling while Chronic Disease Self-Management provided people with diabetes, heart disease, arthritis, and other chronic conditions ways to reduce their symptoms, eat well, and how to communicate with their doctors
-	The one program that has expanded the most in the past year is our meal program. In the past year 5,367 more meals were served than the previous year for a total of 20,975.
	The aging of the baby boomer generation has challenged us to evolve into new and vital roles of service, expanding existing programs and developing efforts that promote self-determination, independence and healthy aging. We are committed and determined to meet these future challenges.

Department Position	S	
Position Name	#	Position Duties
DIRECTOR	1	The director plans, develops, administers, coordinates, organizes, and supervises a wide variety of programs, services and activities.

CLERK TYPIST II	1	Prepares and types correspondence, reports, accounts receivable/payable, bookkeeping records, payroll preparation, maintains grant files, supply records, and assist director as needed.
ELDER INFORMATION SPECIALIST	1	The elder information specialist is an advisor and resource to our seniors and their families regarding all state and federal programs that seniors may be eligible to receive.  The position is a direct link for the senior and disabled population and their families. It links them to information and services that are available to them.
NURSE (Part time)	1	Responsibilities include conducting Diabetes Education sessions and related diabetes programs. The nurse also oversees general health related issues.
DINING ROOM MANAGER (Part time)	1	Duties include overseeing the dining room operation, ordering food, and accepting reservations/ cancellations. Accounts for all money and filing of all forms related to meal site.
BUS DRIVER (Part time)	1	Transports seniors to and from center.  Maintains the interior of the bus.
RECEPTIONIST (Part time)	1	Meet and greet people, assist visitors, answer phones, direct calls & take messages.

FY 2013-2014 Division Objectives	Goal;     To provide comprehensive member services to East Providence area residents for the convenience of all members.     Objectives:     To provide members with a forum to express their needs and have them met by center staff within three months of suggestion.
	Goal:     To increase comfortable space for all members to participate in senior center programs and services.     Objective:     Members will participate in the planning and use of space.
	Goal:     To enhance meal-site services to meet the increasing needs of members Objective:     Members will be comfortably accommodated at the meal site by 2014.

# City of East Providence FY 2013-2014 Budget

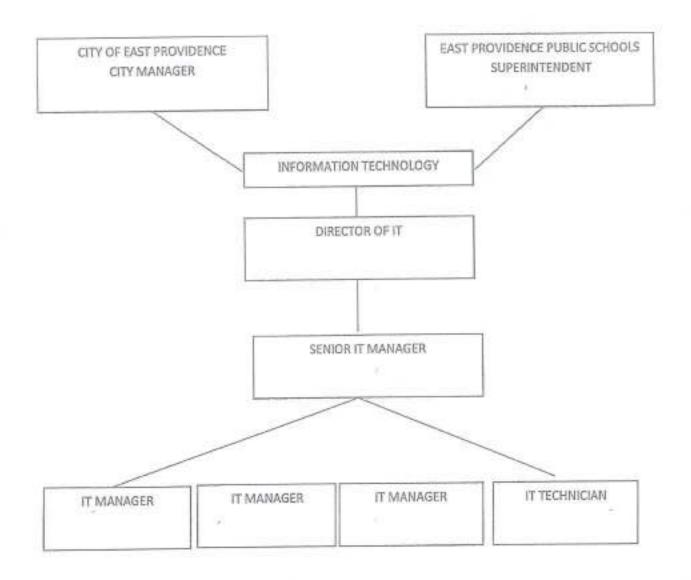
4. Goal: To have all community members feel a partnership with the senior center and current members maintain a welcoming attitude to new members. Objective: Members will be more culturally diverse, representing underserved and minority population.
<ol> <li>Goal:         To increase the health and well-being of our senior population.         Objective:         Members will increase the frequency of visits to the Fitness Center by 2% each year.     </li> </ol>

## BUDGET FOR YEAR ENDING 10/31/2014

#### 170 INFORMATION TECHNOLOGY

		FY 2011	FY 2012	FY 2	013		FY 2014	
ACCT #	DESCRIPTION	ACTUAL	ACTUAL	BUDGET	1/2 year	DEPT	MANGR	COUNCIL
50101	REGULAR SALARIES	133,337	87,790	-	36,530	401,430	401,430	406,198
50104	LONGEVITY WAGES	2,868	4,317		5,165	2,305	2,305	2,305
50113	OUTSIDE SERVICES	52,383	26,084	46,100	825	77,000	52,000	52,000
50120	BLUE CROSS/DENTAL	31,630	29,353	- 2	- 1	54,505	54,505	54,505
50121	SOCIAL SEC (FICA)	13,040	8,280	-		30,886	30,886	30,886
50122	MUNICIPAL PENSION	23,810	20,233	- 2	- 4	88,849	88,849	88,849
50124	EMPLOYEE ASSISTANCE	50	21	-	-	-	-	50
50125	DEFERRED COMPENSATION	5,283	4,303		- 1	+		
50126	EMPL BEN PHYS FIT / FLEX	300	200	-	-	*	-	-
50143	MED INS COPAY	(4,674)	(3,270)		(611)	(8,182)	(8,182)	(8,182
50152	ADJUSTMENT			175,630		-	102	-
50155	TERMINATION PAY - VAC	4,017		10000.1001.19	12,747			-
50157	TERMINATION PAY - LONGE	1,847		-	894	±3	56	-
50205	OFFICE EQUIPMENT MAINTE	40,492	18,191	34,163	- 2	103,000	103,000	103,000
50208	POSTAGE	20	0	10.		- +	200	-
50209	OFFICE SUPPLIES	5,487	9	4,926		84,714	54,714	54,714
50225	TELEPHONE	52,426	9,719		53,407	55,000		-
50228	TRAVEL & TRAINING	4,325	10	3,800	- 4	200		
50250	DUES & SUBSCRIPTIONS	75	190	75	-		-	
50262	SUPPLIES - COMPUTER		8,349	15,000	4,499	10,000	10,000	10,000
50401	OFFICE EQUIPMENT	16,683	4,263	40,000	1,751	143,000	133,000	133,000
	275 MIS					-		
_	Less: Financial System		-		-	+		
	Allocate 50% to School					(283,744)	(283,744)	(283,744
_	TOTAL	384,179	216.042	319,704	115,207	728,763	638,763	643,531
	10170	304,179	210,042	318,704	110,207	120,103	030/100	540,00

STAFFING	
Position	Totals
DIRECTOR SENIOR IT MANAGER IT MANAGER IT TECHNICIAN SECRETARY	1 1 3 1 1
Totals	7



٦			A STATE OF THE STA									
3	Div name	Job Title	Base	Tout	Monday	FICA	Medi	ER MERS	ER Pens	Health	Dental	Copay
2	INFORMATION TECHNOLOGY	DIRECTOR	122,187			7,576	2,772	25,889	20			65
30	INFORMATION TECHNOLOGY	SEMIOH IT MANAGER	86,100	6	ř	3,430	798	12,104	10			
2	20 INFORMATION TECHNOLOGY	IT MANYAGER	47,741	9	7114	2,902	679	10,300	i	7,090		(1,064)
27	INFORMATION TECHNOLOGY IT MANAGES	IT MANAGER	47,741	30	17	2,900	679	10,300		7,090		(1,064)
8	IMPORMATION TECHNOLOGY	IT MANAGER	47,741	*		2,902	629	10,300	10	7,090		(1,064)
20	INFORMATION TECHNOLOGY	ITTECHNICIAN	43,866			2,666	624	9,464	W.	15,617		(2,499)
3.0	INFORMATION TECHNOLOGY	SECRETARY		2,305	W.	2,674	625	0,491	100	16,617		(2,493)
		TOTALS	406,198	2,305	4	25,082	5,854	38,849	740	54,504		(8,176)

Department Inform	ation
Department Name	Information Technology
Department Department Mission Statement	Technology will be a consistent strategy to improve city-wide functions and build a successful 21 <sup>st</sup> work place. Over the last year, a need to utilize technology has grown much more apparent.  1. IT will seek to broaden and further develop online tools providing the community speedy and accurate access to information by upgrading and improving the city's website, developing new school websites, and implementing a city-wide telephone messaging system.  2. IT will support the restructure of multiple business applications with technical assistance from the initial changes of work-flow to the integration of additional technologies.  3. IT will recommend and implement strategies to optimize data
	management and decision-making by enabling departments to better organize, store and analyze data.  4. IT will encourage and lead organization development by promoting technology training and implement current technologies like cloud computing and virtualization.  5. IT will streamline and consolidate network operations by updating security tools, data and voice networks, and cross-training IT personnel.
Department Highlights	The Technology Department consists of six Information Technology personnel and one administrative support person. The staff supports both City and School IT functions which include 27 locations, over 3000 computers, and two networks. Most importantly, the City and School have widely diverse needs and goals, and successful support and growth for those two entities requires a thoughtful and unique approach. Continual involvement, constant communications and a hand-on approach is the key to successfully supporting two diverse departments.

Department Position	5	
Position Name	#	Position Duties
Director	1	Leads the consolidated technology department supporting, both network, server, software and client infrastructure for classroom, municipal and public safety staff towards the realization of the technology plan. Serves as Senior Network

		Manager and Engineer supporting and managing switch, server, firewalls, email, telephone, cellular, and all business and educational software. Director is responsible for being current on educational, municipal and public safety technology to effectively support, budget, plan and integrate effective and purposeful technology in all departments. Director responsible for all management of technology budget and staff.
Senior IT Manager	1	Configures, administers, manages, and supports technology systems. Serves as Senior Network Manager supporting and managing switch, server, firewalls, email, telephone, cellular, and all business and educational software. These systems may include servers, hosted systems, client devices, or software applications. Performs regular scheduled maintenance, utilizing off-hours windows to minimize impact on users, including evening and weekend work when necessary. Communicates to technology and district staff as appropriate in a clear and timely manner, including updates on ongoing issues and notification of maintenance windows. Supports Tier 1 support (IT Technician) and Tier 2 support (IT Manager) as necessary.
IT Manager	1	Active Directory user account creation or modification. Windows Hyper-V Cluster monitoring, configuration changes and updates. Windows Hyper-V virtual machine creation, modification and optimization. Local Area Network troubleshooting to solve common problems such as loops, broken wires and equipment failure.  Monitor and apply software updates and patches where necessary on. Perform hardware maintenance and repairs on various types of computers. Create data redundancy, verify regularly and restore when necessary.  Communicate effectively to users with various levels of computer experience in person, on the telephone and through e-mail. Perform preventative maintenance on servers, PCs and peripherals
IT Manager	1	. Active Directory user account creation or modification. Windows Hyper-V Cluster monitoring, configuration changes and updates. Windows Hyper-V virtual machine creation, modification and optimization. Local Area Network troubleshooting to solve common problems such as loops, broken wires and equipment failure. Monitor and apply

# City of East Providence FY 2013-2014 Budget

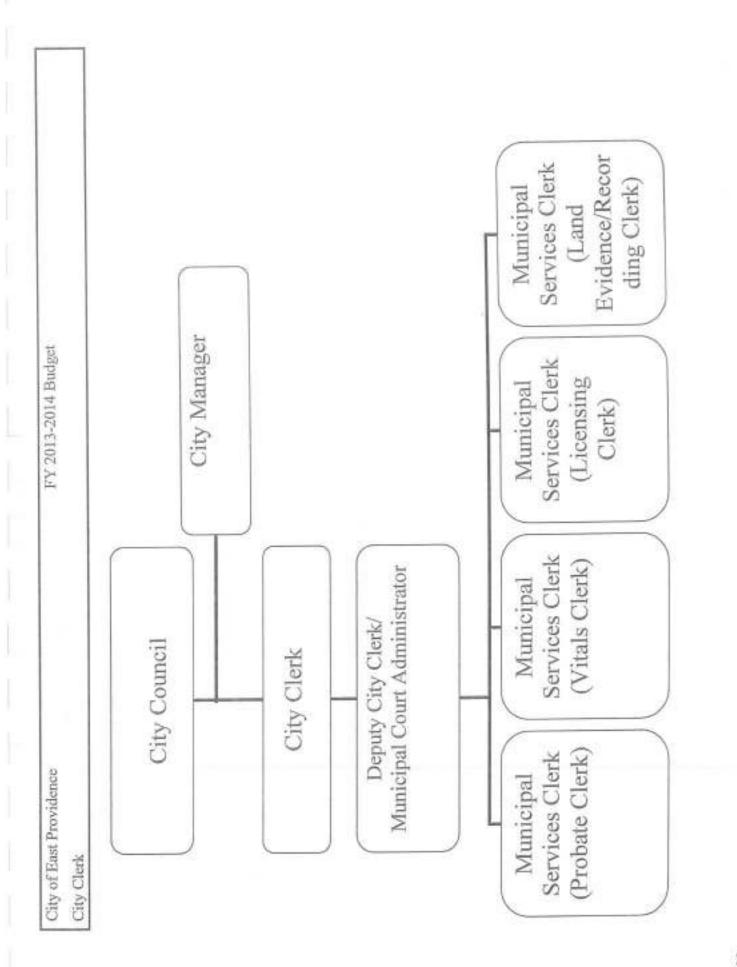
		software updates and patches where necessary on.  Perform hardware maintenance and repairs on various types of computers. Create data redundancy, verify regularly and restore when necessary. Communicate effectively to users with various levels of computer experience in person, on the telephone and through e-mail. Perform preventative maintenance on servers, PCs and peripherals
IT Manager		Active Directory user account creation or modification. Windows Hyper-V Cluster monitoring, configuration changes and updates. Windows Hyper-V virtual machine creation, modification and optimization. Local Area Network troubleshooting to solve common problems such as loops, broken wires and equipment failure. Monitor and apply software updates and patches where necessary on.  Perform hardware maintenance and repairs on various types of computers. Create data redundancy, verify regularly and restore when necessary. Communicate effectively to users with various levels of computer experience in person, on the telephone and through e-mail. Perform preventative maintenance on servers, PCs and peripherals
IT Technician	1	Maintain Multimedia equipment for classrooms i.e. SmartBoards, LCD projectors, and Document Cameras Fix printers, PC's and replace hardware. Install new computers, image and install updates.

#### BUDGET FOR YEAR ENDING 10/31/2014

## 200 CITY CLERK - (INCLUDES MUNCIPAL COURT + PROBATE)

20000 11		FY 2011	FY 2012	FY 2	013	-consoleration	FY 2014	neusius resour
ACCT #	DESCRIPTION	ACTUAL	ACTUAL	BUDGET	1/2 year	DEPT	MANGR	COUNCIL
50101	REGULAR SALARIES	272,552	263,964	250,811	101,532	269,060	269,080	269,060
50102	TEMPORARY SALARIES		- 2	-	3,646		-	-
50103	OVERTIME WAGES	317		-	485	500	500	500
50104	LONGEVITY WAGES	14,577	14,688	14,031	12,409	11,368	11,368	11,368
50112	BOARDS & COURT OFFICIAL	10,675	10,855	11,100	5,055	11,601	11,601	11,801
50113	OUTSIDE SERVICES	11,925	3,917	4,100	655	4,100	15,100	15,100
50120	BLUE CROSS/DENTAL	102,080	106,193	69,023	47,914	64,062	64,082	84,082
50121	SOCIAL SEC (FICA)	24,150	20,440	20,842	11,940	21,491	21,491	21,491
50122	MUNICIPAL PENSION	46,540	49,948	57,903	25,636	61,713	61,713	61,713
50124	EMPLOYEE ASSISTANCE	150	147	147	- 1	150	150	150
50125	DEFERRED COMPENSATION	2,000	2,000	-		- 4	-	
50126	EMPL BEN PHYS FIT / FLEX	1,225	692	-	400	400	400	400
50127	EMPLOYEE BENEFIT - CLOTI	850	700		600	600	500	600
50134	EMPLOYEE BENEFIT - GLI			1,530	-	1,530	1,530	1,530
50143	MED INS COPAY	(8,483)	(8,382)	(4,804)	(2,908)	(9,358)	(9,358)	(9,35)
50155	TERMINATION PAY - VAC	- 10	5,292	-	-	-	-	-
50156	TERMINATION PAY - SICK	-	15,000	- 8		- 35	34	-
50157	TERMINATION PAY - LONGE	-	4,248	-	4			
50205	OFFICE EQUIPMENT MAINTE	1,831	1,700	2,000	411	2,000	4,500	4,500
50208	POSTAGE	2,270	3,482	3,000	4,275	5,000	5,000	5,000
50209	OFFICE SUPPLIES	3,579	2,987	5,000	1,456	5,000	3,000	3,000
50210	AGENCY SUPPLIES	2,307	2,366	3,000	49	3,000	500	500
50228	TRAVEL & TRAINING	485	490	800	457	600	600	600
50235	RECORD PRESERVATION	577	1.	+	-			
50250	DUES & SUBSCRIPTIONS	240	250	300	165	300	300	300
50272	ADVERTISING	28,622	20,328	35,000	10,022	35,000	25,000	25,000
50273	PRINTING & BINDING	49,241	41,837	58,000	10,378	58,000	40,000	40,000
50401	OFFICE EQUIPMENT	+ 1	-	500	5	500	500	500
50964	INSURANCE - MUNICIPAL		-	3,186	- 1	3,186	3,186	
50109	SPECIAL DETAIL					57,000	57,000	57,000
50112	COURT OFFICIALS					13,149	13,149	13,149
50114	COURT OFFICIALS					1,647	1,647	1,647
	TOTAL	587,711	563,141	535,269	234,582	621,619	602,619	599,433

STAFFING	
Position	Totals
CITY CLERK DEPUTY CITY CLERKMUNICIPAL COURT MUNICIPAL SERVICES CLERK MUNICIPAL SERVICES CLERK	1 1 3 1
Totala	6



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Ohr Divruame	Job Title	Dase	Tool	Holiday	FHCA	Modil	UR MERS	ER Purus	Hoalth	Dental	Copay
300 CITY CLERK	MUNICIPAL SERVICES CLERK	37,889	2,966	٠	2,533	592	8,991	+	15,556	1,078	(1,347)
CITY CLERK	MUNICIPAL SERVICES CLERK	37,889	2,596	÷	2,530	587	60679		35,536	1,078	(2,333
CITY CLERK	MUNICIPAL SERVICES CLERK	33,527			2,079	486	7,378		6,737	353	(2,333
DO CITY CLENK	MUNICIPAL SERVICES CLERK	37,889	2,225		2,487	582	8,828		15,556	1,075	(2,333
200 CITY CLERK	CITY CLEHK	67,320	, v	100	4,174	976	14,815		6,737	353	(1,347)
MUNICIPAL COURT	DUPUTY CITY CLERK	54,546	3,939	i	3,626	848	12,871	-			
	TOTALS	090 096	44 200	8	17 A01	4.000	C0C 19	274	60.143	3,540	(9,694)

Department Inform	ation			
Department Name	City Clerk - Including Municipal Court & Probate Functions			
Department Mission Statement	The City Clerk's Office is responsible for, Council Docket Preparat and Records Retention, Land Evidence Recording, Vital Statistics, Business Licensing, Dog Licensing, Trade Names, Probate Court as Municipal Court. As the official record keeper of the City of East Providence, the City Clerk's Office strives to provide accurate publinformation and friendly and efficient service while protecting private when dictated by the General Laws of the State of Rhode Island.			
Department Highlights	Indexing Land Evidence Records simultaneously during the recording process.			
	Working to establish on line access to land evidence records going forward and digitizing older land evidence records to provide for electronic access.			
	Working to establish a bookless Recording Process.			
	Establishing an upgraded Municipal Court database requiring less staff time for importing ticket and disposition information.			
	Reorganization of workspace to create a more efficient environment for staff and customers.			
	Indexing and imaging of all highway and plat maps and proper storage of historic maps.			
	Further digitizing Probate Court records saving staff time and creating more efficiency in the process.			
	Additional cross training of all employees in every aspect of the Clerk's Office.			
	Reinstituting Streaming and Archiving of City Council meetings.			
	Instituting an electronic docket for City Council which is also available to the public on line.			
	Paperless Docket Packets for City Council.			

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Department Positions		
City Clerk	1	Oversee and supervise all functions of the Clerk's Office. Clerk to City Council, set up and attend Council meetings, prepare Council Dockets, Open Meeting Postings, Council Minutes, Correspondence, Constituent Services, Streaming and Archiving of Council Meetings, Codifying Ordinances, recording Resolutions, Boards and Commissions, Notaries, preparing Citations and Proclamations, staff Municipal Court once a week.
Deputy Clerk and Municipal Court Administrator	1	Office and staff manager, payroll, preparation of purchase orders and accounts payable, daily counter assistance, administer all functions of the Municipal Court ie: traffic, housing, dog and ordinance violations, including schedule, docket, affidavits, arraignments, trials, payments and disposition including transfer of disposition and funds to the RI State Traffic Tribunal.
Municipal Services Clerk (Probate)	1	Clerk to the Probate Judge, attend court, set schedule, docket, advertisements for Probate Court ie: wills, estates, testiments, name changes, guardianships. Assist Municipal Court Administrator, daily counter assistance.
Municipal Services Clerk (Vital Statistics)	1	Births, Marriages, Deaths and reporting of these items to the State, office mail, backup for balancing daily cash drawer. assist City Clerk with appointments to Boards and Commissions, responsible for order and upkeep of office supplies, assist Municipal Court Administrator, daily counter assistance.
Municipal Services Clerk (Land Evidence Recording)	1	Record all land evidence documents ie: deeds, mortgages, liens, power of attorney, bill of sale, zoning certificates, non-resident landlord, writ of execution and a number of other recorded documents. Backup for payroll. Assist Municipal Court Administrator, daily counter assistance.
Municipal Services Clerk (Licensing)	1	Process and record all licenses ie: Alcoholic Beverage, Victualing, Dog, Business Registrations, One Day Entertainment, Tent, Holiday Sales, Hawkers, Peddlers and other assorted licenses. Assist Municipal Court

# City of East Providence FY 2013-2014 Budget

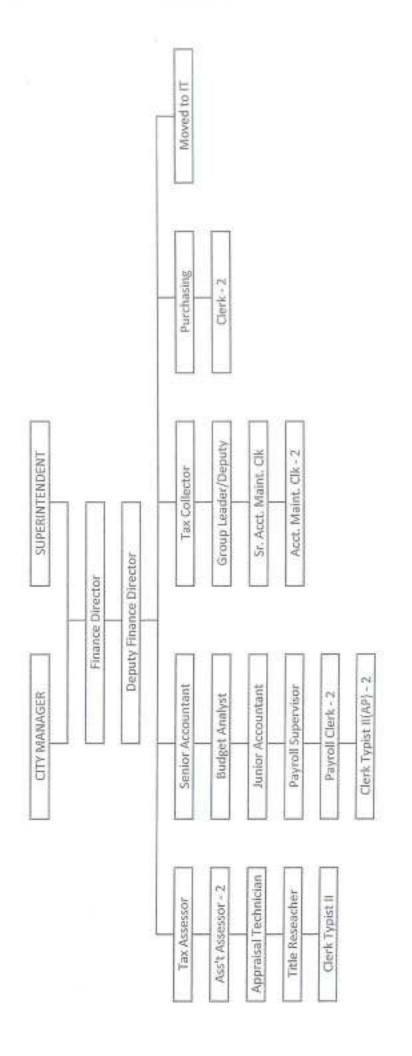
		Administrator, daily counter assistance. Balance the City Clerk daily cash drawer and Municipal Court daily cash drawer. Ordinance advertisements. Assist Municipal Court Administrator, daily counter assistance.
City Sergeant	2	Staff Council Meetings, maintain order in the Chambers, assist Clerk and City Council each meeting.
Municipal Court Bailiff	1	Staff Municipal Court, assist Judge, assist Municipal Court staff, maintain order in the courtroom.
Municipal Court Sergeant	1	Assist Bailiff and court staff with files.
Municipal Court Judge	1	Presides over Municipal Court meets weekly.
Probate Court Judge	1	Presides over Probate Court meets bi-weekly.
Deputy Probate Judge	1	Presides over Probate Court when the Judge has a conflict staffs as needed.

## BUDGET FOR YEAR ENDING 10/31/2014

### 280 FINANCE

	Administrative Artist	FY 2011	FY 2012	FY 2	013		FY 2014	an swares wil
ACCT #	DESCRIPTION	ACTUAL	ACTUAL	BUDGET	1/2 year	DEPT	MANGR	COUNCIL
50101	REGULAR SALARIES	207,282	139,080	128,726	67,106	612,058	812,058	599,137
50102	TEMPORARY SALARIES	-	9,084	18,187				200000
50104	LONGEVITY WAGES	14,191	15,008	8,587	8,548	21,838	21,838	21,838
50113	OUTSIDE SERVICES	-	28,100	-	-		-	
50120	BLUE CROSS/DENTAL	55,060	67,035	48,148	33,423	135,308	135,308	135,308
50121	SOCIAL SEC (FICA)	17,100	14,922	10,504	6,018	48,493	48,493	48,493
50122	MUNICIPAL PENSION	33,560	27,721	29,184	12,921	139,499	139,499	139,499
50124	EMPLOYEE ASSISTANCE	90	69	69	-	69	69	69
50128	DEFERRED COMPENSATION	2,000	167		-		4	
50128	EMPL BEN PHYS FIT / FLEX	775	775		300	200		
50127	EMPLOYEE BENEFIT - CLOTHING	450	450	12:00	460	450	450	450
60134	EMPLOYEE BENEFIT - GLI	-	-	896	-	-	-	
50143	MED INS COPAY	(4,098)	(3,751)	(2,808)	(1,419)	(21,778)	(21,778)	(21,778
50155	TERMINATION PAY - VAC	100	21,594			2		
50156	TERMINATION PAY - SICK		15,000		-	- 1+11		
50157	TERMINATION PAY - LONGEVITY		888		- 1			
50205	OFFICE EQUIPMENT MAINTENAN	633	493	400	105	400	400	400
50208	POSTAGE	38		100		250	250	250
50209	OFFICE SUPPLIES	1,077	1,089	2,000	239	2,100	2,100	2,100
50227	ADVERTISING, PRINTING	830	-	300	654	300	300	300
50964	INSURANCE - MUNICIPAL	-		1,958		2,611	2,611	
50228	TRAVEL & TRAINING		- 3			1,500	1,500	1,500
50250	DUES SUBSCRIPTION		- 3			1,275	1,275	750
	ACCOUNTING ANNUAL FEES					22,089	22,089	22,089
	ANNAUL AUDIT					32,500	32,500	32,500
	50% To Schools					(509,480)	(509,480)	(501,452
	TOTAL	328,987	335,503	248,251	128,344	489,480	489,480	481,452

STAFFING	
Position	Totals
FINANCE DIRECTOR DEPUTY FINANCE DIRECTOR	1
SENIOR ACCOUNTANT BUDGET ANALYST	1
JUNIOR ACCOUNTANT PAYROLL SUPERVISOR	1
ACCOUNTS PAYABLE SECRETARY PAYROLL	1 2
SECRETARY BUSINESS OFFICE	1
Totals	10



Div D	Div name	Job Title	Bassi	Soot	Holiday	FICA	Medi	ER MERS	ER Pens	Health	Dental	Copay
150 #	SNADICE	FINANCE DIRECTOR	114,455	000	100	7,096	3,660	26,937			1,071	
160	THANKE	DEPUTY FINANCE DRESCTOR	85,000			5,580	1,305	308,01	90	15,556	11,071	(3,111)
260 F	FINANCE	SENIOR ACCOUNTANT	23,036	5,113	· c	4,845	1,113	17,1911	23	15,556	1,078	(3,111)
1000	TINAMICE	BUDGET ANALYST	(0)3(0)			4,216	986	14,965	54	15,556	2,078	(3,111)
260 F	FINANCE	JUNIOR ACCOUNTANT	45,611	2,737		2,998	701	30,640	(9)	15,556	1,078	(2,489)
260 H	HIMMINGE	PAYROLL SUPERVISOR	48,387	7.5	÷	3,240	738	11,502	10	15,556	1,078	(22,489)
360 F	FINANCE	PAVROLLSECRETARY	40,822	2,458		2,683	628	9,524	(6)	15,556	1,078	(2,489)
360 #	FINANCE	PAYRORL SECRETARY	40,822	2,458		2,683	628	9,524	i e		1,078	
*	260 FINANCE	ACCOUNTS PAYABLE SECRETARY	40,822	2,458		2,683	628	9,524	196	15,556	3,078	(2,489)
**	250 FINANCE	ACCOUNTS PAYABLE CLERK	40,822	4,068	4	2,783	651	9,879	¥.	15,556	1,078	(2,489)
		TOTALS	1001103	31.636	100	96 000	2000	100 4001	100	124.453	200 2861	(34 990)

Department Name	Finance
Department Mission Statement	The Finance Department develops and controls financial management functions of the City of East Providence as delegated in Article IV of the charter. This includes all matters pertaining to the financial operations and financial planning and development of the City to insure fiscal stability.
Department Highlights	The department is in the process of combining city and school finances. The department will have only one finance director and one controller. In addition, the department's systems are being updated. This will include, purchasing, payroll, human resources payroll, fixed assets, tax assessor and treasury software. The las major update was in 1995. The department is responsible for the preparation for the annual budget and the annual audit.
Departmental Revenue	To be determined.

Division Number	260
Division Name	Controls & Accounts
Division Goal	Install a new financial system which will allow the presentation of accurate and timely financial information.
Division Narrative	This department oversees the day to day financial operations of the city. Payroll is processed bi-weekly and accounts payable checks are processed weekly. This information is reviewed and posted to the general ledger. Reports are generated monthly and presented to the City Council.
Reason for Function	Required pursuant to City Charter § 4-8  Rhode Island General Laws require that monthly, quarterly and yearly reports are submitted. Annual audits are required to be filed within 180 days of the end of the fiscal year.
FY 2012-2013 Division Objectives	Installation of new accounting system.  The presentation of accurate and timely information.
Departmental Revenue	To be determined.

## BUDGET FOR YEAR ENDING 10/31/2014

### 270 TAX COLLECTION

		FY 2011	FY 2012	FY 2	013		FY 2014	
ACCT #	DESCRIPTION	ACTUAL	ACTUAL	BUDGET	1/2 year	DEPT	MANGR	COUNCIL
50101	REGULAR SALARIES	341,811	278,987	256,466	115,851	229,045	229,045	229,045
50102	TEMPORARY SALARIES	-		15,000	-	13,350	13,350	10,000
50103	OVERTIME WAGES	-	1,186	-	1,983	20,000	20,000	15,000
50104	LONGEVITY WAGES	21,911	25,808	18,753	19,135	14,972	14,972	14,972
50113	OUTSIDE SERVICES	27,142	28,609	29,000	8,147	20,000	20,000	20,000
50120	BLUE CROSS/DENTAL	111,230	129,301	94,382	65,518	83,175	83,175	83,175
50121	SOCIAL SEC (FICA)	28,200	25,741	21,054	12,061	18,497	18,497	18,497
50122	MUNICIPAL PENSION	55,030	55,530	58,493	25,897	53,209	53,209	53,209
50124	EMPLOYEE ASSISTANCE	150	129	129		19	-	-
50125	DEFERRED COMPENSATION	4,000	2,333			15.00	-	
50126	EMPL BEN PHYS FIT / FLEX	1,325	1,325	- "	650	650	850	650
50127	EMPLOYEE BENEFIT - CLOTI	750	750	-	500	800	600	600
50134	EMPLOYEE BENEFIT - GLI	-	-	1,792	-	1,800	1,800	1,800
50143	MED INS COPAY	(10,710)	(9,097)	(7,531)	(4,013)	(13, 223)	(13,223)	(13,223
50155	TERMINATION PAY - VAC	+	9,963	-	4,626	+		-
50156	TERMINATION PAY - SICK	-	15,000		15,000	- 427	*	5.7
50157	TERMINATION PAY - LONGE		1,199	-	961	40		-
50205	OFFICE EQUIPMENT MAINTE	6,631	6,416	8,000	5,746	7,000	7,000	7,000
50208	POSTAGE	23,310	13,875	23,000	3,751	36,000	35,000	38,000
50209	OFFICE SUPPLIES	1.874	2,143	1,500	518	5,000	5,000	3,000
50227	ADVERTISING, PRINTING	12,306	22,903	12,000	2,187	11,000	11,000	11,000
50250	DUES & SUBSCRIPTIONS	80	65		55	200	200	200
50288	LEASE EQUIPMENT	6,927	8,439	8,439	26,512	8,500	8,500	8,50
50401	OFFICE EQUIPMENT	1,410	1,106	1,000	150	2,000	2,000	2,00
50964	INSURANCE - MUNICIPAL	-		3,839	-		-	-
20204	SOFTWARE MAINTENANCE			-	12	3,750	3,750	3,75
	GOT TANKE WE WATER STORY							
_						-		
				0.40.047	201 207	515,525	515,525	505,17
	TOTAL	633,378	821,712	543,317	305,337	3.10,020	010,020	545,12

STAFFING	2013	2014
Position	Totals	Totals
TAX COLLECTOR DEPUTY TAX COLLECTOR SENIOR ACCOUNT MAINTENANCE CLER ACCOUNT MAINTENANCE CLERK	1 1 3	1 1 1 2
Totals	8	5

ASO	Div name	Job Title	Base	Long	Holiday	500,500	Med	MERS	Pension	Health	Deotal	Copay
270	TAX COLLECTION	TAX COLLECTOR	64,674	5,073		4,324	1,011	\$5,349	6	15,556	3,078	(3,111)
270	TAX COLLECTION	DEPUTY TAX COLLECTOR	47,201			2,926	684	10,387		15,556	1,078	(3,11
0.00	TAX COLLECTION	SENIOR ACCOUNTS MAINTENANCE CL.	41,392	2,841	W.	2,742	641	9,724	1	15,556	1,078	(2,333
073	TAX COLLECTION	ACCOUNT MAINCENANCE CLERK	37,889	2,229	A	2,487	283	8,829	90	15,556	1,078	(2,33
073	270 TAK COLLECTION	ACCOUNT MAINTENANCE CLERK	37,889	2,600		2,510	287	8,910		15,556	1,078	(2,33
		TOTALS	229,046	12,742		14,991	3,506	53,209	(1	77,782	9,390	(13,22)

Division Number	270
Division Name	Treasury
Division Goal	The division of the treasury shall collect, have custody of, and pay out the funds, such payments being made only upon order of the controller. This division shall prepare and send out bills for taxes and other charges and shall keep such books and records as are necessary for recording of all receipts and expenditures, including borrowing transactions, and of monies deposited in banks.
Division Narrative	The Treasury department is responsible for the \$150,000,000 in revenues collected by the city. The major function is the printing, mailing and collection of taxes. This includes real estate, motor vehicle, tangible, personal property, sewer and water. All wires, ACH and transfers are handled by this department.
Reason for Function	Required pursuant to City Charter § 4-11
FY 2012-2013 Division Objectives	Install a new collection system which will allow for accurate and timely collection of taxes while providing excellent customer service to the taxpayer
Departmental Revenue	To be determined.

### BUDGET FOR YEAR ENDING 10/31/2014

#### 280 PURCHASING

V		FY 2011	FY 2012	FY 2	013		FY 2014	
ACCT #	DESCRIPTION	ACTUAL	ACTUAL	BUDGET	1/2 year	DEPT	MANGR	COUNCIL
50101	REGULAR SALARIES	110,839	89,499	107,307	26,120	155,715	155,715	155,715
50104	LONGEVITY WAGES	6,378	6,570	6,438	2,125	6,708	8,708	6,708
50120	BLUE CROSS/DENTAL	31,630	37,208	31,461	21,839	33,269	33,269	33,269
50121	SOCIAL SEC (FICA)	9,230	8,879	8,701	4,985	12,425	12,425	12,425
50122	MUNICIPAL PENSION	17,880	21,897	24,175	10,703	35,744	35,744	35,744
50124	EMPLOYEE ASSISTANCE	.50	42	42	-	-	4	
50125	DEFERRED COMPENSATION	2,000	1,083	- 1			25-	
50126	EMPL BEN PHYS FIT / FLEX	325	325	-	100	400	400	400
50127	EMPLOYEE BENEFIT - CLOT	150	150	+ .	150	200	200	200
50134	EMPLOYEE BENEFIT - GLI	9		622	4	-	-	
50143	MED INS COPAY	(3,954)	(3,574)	(3,862)	(609)	(4,667)	(4,667)	(4.667
50155	TERMINATION PAY - VAC	9	8,730		-		-	
50157	TERMINATION PAY - LONGE	14	3,182	(700)	77.0	-	-7	- 000
50205	OFFICE EQUIPMENT MAINTE	304	389	250	105	250	250	250
50208	POSTAGE	185	258	200	60	200	200	200
50209	OFFICE SUPPLIES	241	97	600	72	200	200	200
50227	ADVERTISING, PRINTING	3,661	4,124	4,000	3,617	7,200	7,200	3,600
50228	TRAVEL & TRAINING	81	330	2,500	5,45	1,000	1,000	500
50238	EDUCATION EXPENSES	120				77	-	
50250	DUES & SUBSCRIPTIONS	532	272	500	+ 1	500	500	500
50401	OFFICE EQUIPMENT	202		100	-	200	200	200
50964	INSURANCE - MUNICIPAL	- 3	-	1,280	-	1,280	1,280	
2001500		1				-		
							74	
	50% To Schools	V ====================================	i management		A CONTRACTOR	(125,312)	(125,312)	
	TOTAL	179,654	179,236	184,313	69,267	125,312	125,312	122,622

STAFFING	
Position	Totals
PURCHASING AGENT PURCHASING Administrator SECRETARY BUSINESS OFFICE	1 1
Totals	3

Ald.	Div name	Job Title	Bassi	guori	Holiday	Soc Sec	Med	MERS	Pension	Health	Dental	Сорау
280	PURCHASING	PURCHASING AGENT	74,071	4		4,592	1,074	16,301				,
280	PURCHASING	PURCHASING SECRETARY	40,822	4,250		2,794	959	9,919		15,556	1,078	(2,333)
250	PURCHASING	PURCHASING CLERK	40,822	2,458	*	2,683	628	9,524		15,556	1,078	(2,333)
		YOTALS	155,715	6,708		070,01	7,355	35,744	6	31,113	2,158	(4,667)

Division Number	280
Division Name	Purchasing
Division Goal	The purchasing agent, pursuant to rules and regulations established by ordinance, shall contract for, purchase, store and distribute all supplies, materials and equipment required by any office, department or agency of the city government.
Division Narrative	Establish and enforce specifications with respect to supplies, material and equipment.  Inspect all deliveries for conformity with specification.  The purchasing department is responsible for reviews policy and procedures to insure proper adherence.
Reason for Function	Required pursuant to City Charter § 4-15
FY 2012-2013 Division Objectives	Install new purchasing system
Departmental Revenue	To be determined.

### BUDGET FOR YEAR ENDING 10/31/2014

#### 290 TAX ASSESSOR

		FY 2011	FY 2012	FY 2	013		FY 2014	
ACCT #	DESCRIPTION	ACTUAL	ACTUAL	BUDGET	1/2 year	DEPT	MANGR	COUNCIL
50101	REGULAR SALARIES	280,377	307,889	301,424	147,017	316,836	316,836	316,838
50104	LONGEVITY WAGES	12,888	13,650	13,425	15,678	15,677	15,677	15,677
50112	BOARDS & COURT OFFICIAL	2,078	+5	- 2	-			
50113	OUTSIDE SERVICES	8,221	35,161	238,700	161,782	256,300	258,300	156,300
50120	BLUE CROSS/DENTAL	68,060	89,309	74,891	51,987	64,082	64,082	64,062
50121	SOCIAL SEC (FICA)	25,940	24,258	24,088	13,798	25,437	25,437	25,437
50122	MUNICIPAL PENSION	49,570	59,276	66,916	29,626	73,175	73,175	73,175
50124	EMPLOYEE ASSISTANCE	130	126	126	-		-	
50125	DEFERRED COMPENSATION	-	3,167	-	-	-	-	
50126	EMPL BEN PHYS FIT / FLEX	1,125	1,225	- 1	500	500	500	500
50127	EMPLOYEE BENEFIT - CLOTI	750	750	0	750	750	750	750
50134	EMPLOYEE BENEFIT - GLI	- 1	-	1,792	-	1,792	1,792	1,792
50143	MED INS COPAY	(6,477)	(8,460)	(9,558)	(3,501)	(10,913)	(10,913)	(10,913
50205	OFFICE EQUIPMENT MAINTE	285	305	180	407	1,200	1,200	1,200
50207	REPAIRS, AUTO MAINT	57	253	300	+	-	+	
50208	POSTAGE	753	884	800	10,586	12,000	12,000	4,000
50209	OFFICE SUPPLIES	280	269	300	337	400	400	400
50218	GAS - OIL - LUBRICANTS	248	229	200	2.30	14	-	
50227	ADVERTISING, PRINTING	3,433	3,884	1,000	- 87	8,000	8,000	7,500
50228	TRAVEL & TRAINING	1,147	166	150	50	2,000	2,000	1,000
50236	EDUCATION EXPENSES	80	80	4		1,000	1,000	1,000
50250	DUES & SUBSCRIPTIONS	496	689	700	315	700	700	700
50401	OFFICE EQUIPMENT	200		100	-	3,850	3,850	3,850
50964	INSURANCE - MUNICIPAL			3,839		3,839	3,839	-
50260	SOFTWARE MAINTENANCE					16,500	18,500	16,500
						-		
				-		-		
	TOTAL	449,442	533,068	717,370	429,332	793,125	793,125	679,786

STAFFING	
Position	Totals
TAX ASSESSOR ASSISTANT ASSESSOR APPRAISAL TECHNICIAN TITLE RESEARCHER SENIOR CLERK TYPIST II	1 2 1 1 1 1
*	**
Totals	- 6

20	Div name	Job Title	Base	Long	Holiday	Soc Sec	Med	MERS	Pention	Health:	Dental	Copery
902	290 ASSESSMENT	TAX ASSESSOR	75,553	, b		4,684	1,096	15,627	95	15,556	1,075	(3,111)
290	ASSESSIMENT	ASSISTANT ASSESSOR	56,533	3,878		3,744	1176	13,290				
98	ASSESSMENT	ASSISTANT ASSESSOR	56,511	3,878	14	3,744	876	13,290	93	15,556	1,078	13,111
2500	ASSESSMENT	APPRAISAL TECHNICIAN	47,200	1,815	10	3,039	711	10,787	98	6,737	353	(1,347)
250	ASSESSMENT	TITLE RESEARCHER	43,257	3,827		2,919	683	10,359		15,556	1,078	(2,333)
290	290 ASSESSMENT	CLERK TYPIST II	37,804	2,285		2,486	581	11,823		6,737	353	(1,010
		TOTALS	916.837	15,678		20,616	4.821	73.175	/4	60.143	3,940	(ID 913

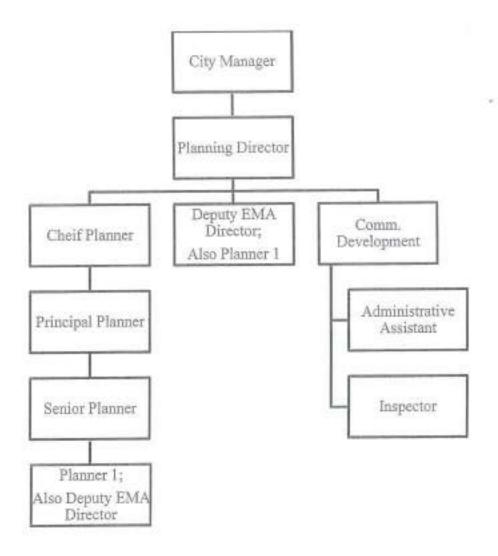
Division Number	290
Division Name	Tax Assessor
Division Goal	To correctly establish the valuation of all property.
Division Narrative	The division of assessment shall be responsible for the fixing of an assessed valuation for purposes of taxation on all taxable real estate and personal property and for the preparation of an assessment roll and a tax roll for the city in the manner provided by law and ordinance.
Reason for Function	Required pursuant to City Charter § 4-13
FY 2012-2013	Complete revaluation.
Division Objectives	Implement new assessor software
Departmental Revenue	To be determined.

### BUDGET FOR YEAR ENDING 10/31/2014

#### 300 PLANNING

	7,122,232	FY 2011	FY 2012	FY 2	013	5-9-9-5	FY 2014	12 - 120 v. r v -
ACCT #	DESCRIPTION	ACTUAL	ACTUAL	BUDGET	1/2 year	DEPT	MANGR	COUNCIL
50101	REGULAR SALARIES	355,013	385,234	380,641	171,510	367,853	367,653	367,853
50102	TEMPORARY SALARIES	13,913	2,732	7,952	941	7,000	7,000	-
50103	OVERTIME WAGES	-	4	+	459	-		
50104	LONGEVITY WAGES	24,004	25,729	29,663	29,663	29,683	29,863	29,663
50112	BOARDS & COURT OFFICIAL	3,439	(#)		- 4			
50113	OUTSIDE SERVICES	45,305	(833)	15,000	5,699	15,000	- 4	
50120	BLUE CROSS/DENTAL	48,440	52,018	45,017	29,726	48,526	48,526	48,526
50121	SOCIAL SEC (FICA)	38,680	29,557	29,858	15,907	30,410	30,410	30,410
50122	MUNICIPAL PENSION	63,180	72,225	82,953	34,155	87,480	87,480	87,480
50124	EMPLOYEE ASSISTANCE	130	139	139	-	139	139	139
50125	DEFERRED COMPENSATION	10,568	10,566	-	17		. 4	
50126	EMPL BEN PHYS FIT / FLEX	625	725	-	100			-
50127	EMPLOYEE BENEFIT - CLOTI	250	150	- 2	150	250	250	250
50134	EMPLOYEE BENEFIT - GLI		3+34	1,527	- 1	1,527	1,527	1,527
50143	MED INS COPAY	(8,491)	(9,194)	(8,447)	(3,255)	(8,917)	(6,917)	(8,917
50205	OFFICE EQUIPMENT MAINTE	901	765	600	201	500	500	500
50207	REPAIRS, AUTO MAINT	57	150	150	-		-	-
50208	POSTAGE	1,618	2,117	1,500	1,165	1,500	1,500	1,500
50209	OFFICE SUPPLIES	1,099	487	1,000	151	750	750	750
50218	GAS - OIL - LUBRICANTS	502	456	600	29	200	200	200
50225	TELEPHONE	805	889	1,000	548	1,000	1,000	1,000
50227	ADVERTISING, PRINTING	338	933	500	42.7	500	500	500
50228	TRAVEL & TRAINING	1,240	-	1,800	600	1,800	1,800	1,800
50250	DUES & SUBSCRIPTIONS	1,077	1,273	1,300	1,553	1,300	1,300	1,300
50290	SUBDIVISION-ADVERTISING	544	088	500	4	500	500	500
50291	SUBDIVISION-POSTAGE	2	6-2		54	- 5	- 4	-
50293	SUBDIVISION-STENOGRAPH	275		-	- 1		4	
50401	OFFICE EQUIPMENT	84		400	- 1	400	400	400
50964	INSURANCE - MUNICIPAL		849	3,036	-	3,036	3,036	-
						-		-
	ALLOCATED			(37,822)			V	-
				- Accessor A		-		-
	TOTAL	601,374	556,778	539,867	289,301	590,417	575,417	585,381

STAFFING	
Position	Totals
DIRECTOR OF PLANNING	1
PLANNER IV PLANNER III - ECONOMIC DEVELOPMEN	1
PLANNER II PLANNER/ASSISTANT EMA DIRECTOR	1
-	-20
Totals	5



200	Div namo	Job Tide	Base	Font	Holiday	Sec Sec	Med	MERS	Pension	Health	Dental	Copay
300	PLAMMING	DRECTOR OF PLANNING	91,099	8,038		6,346	1,437	23,817	t	15,556	1,078	13,11
300	PLAMMING	PLANNER IV	84,617	7,466	1	5,709	1,335	20,265	1	6,737	E	11,34
300	PLANNING.	PCAMMER III	75,553	999'9	00	5,098	1,192	18,094		15,556	1,078	11,11
98	PLANNING	PSANNER II	64,674	4,438	i i	4,285	1,002	15,209	00	6,737	353	(1,347)
300	PLAMMING	PRANNER VASSISTANT EMA DIRECT	51,910	3,054		3,408	797	12,096			1,078	
		10001	363 964	30 00		33 545	E 36A	87.486		44 5,86	CIP6 E	18.03

Department Inform	ation
Department Name	Planning
Department Mission Statement	The Planning Department is committed to providing the community with high-quality, pro-active services and programs to enhance the quality of life of the City's residents, businesses and visitors and to promote a well-designed, livable and prosperous community. It focuses on a long term commitment to economic vitality, environmental integrity and development design quality through the highest quality comprehensive plans, plan implementation and development review. The Planning Department provides the community with personal attention, accurate, detailed information and timely responses in a manner that instills public trust and confidence while exceeding service expectations.
Department	Waterfront Redevelopment activities including:
Highlights	Completion of construction of Tockwotton Home
	Approval of Kettle Point development project
	Approval of Kettle Point Tax Increment Financing
	Secured and administered \$5 million EDA Grant for relocation of Eaton Aerospace to 10 New Road
	Forbes Street Solar Project
	Secured pre-development grants from private and State agencies
	Wrote special zoning code for solar projects
	Coordinated land development project review with Planning Board
30	Assisted in solar lease negotiations
	Warren Avenue Improvement Project Phase II (\$1.3 Million grant funded project to install new sidewalks and other improvements)
	Kent Heights Safe Routes to School Project (\$140,000 in sidewalk improvement in the vicinity of Kent Heights School)
	Completion of 10% design I-195 interchange project
	Edmund Place Apartment Project- Rezoning of a former domnitory for apartments
	Wampanoag Ponds- Approval of Master Plan for more than 300 multi- family units on the site of a former sand and gravel facility
	Administered Federal grants for construction of Dexter Road segment of Waterfront Drive. Roadway completed in November 2012.
	Established EMA social media presence and posted regarding preparedness, severe storms, and City emergency initiatives
	Deputy EMA Director served as Incident Commander during February 2013 Blizzard and coordinated FEMA Disaster Reimbursement request
	Worked with, FEMA, RIEMA to adopt new coastal flood maps

With Harbor Commission drafted and secured CRMC approval of Harbor Management Plan
Igus Corporation manufacturing, office and distribution center completion- assisted by the Department with permitting and economic development programs
Secured \$300,000 in State and private grants for construction of Tranquility Place project
Sale of former Rumford Library as single family home

Department Positions		
Position Name	#	Position Duties
Planning Director	1	Oversight of all department activities and programs, staff support to Waterfront Commission, staff support to Planning Board, involvement in statewide planning and economic development initiatives, Board member East Bay Energy Consortium
Chief Planner (Planner IV)	1	Long-range planning, development project review, zoning, subdivision drafting, review of land use legislation, grant writing, administration of grants and special projects, staff support to Planning Board, liaison to US Census Department, liaison to Downtown Business Association, City representative State Sustainable Communities Initiative (Statewide economic development and housing plan)
Economic Planner	1	Business outreach, administration of commercial loan program, administration of Enterprise Zone, business ombudsman, development project review, grant writing and administration, administration of transportation projects including Waterfront Drive and Warren Avenue improvements, staff to Economic Development Commission, Staff support to Planning Board
Senior Planner	1	Development project review, special projects administration including sale of surplus City properties, staff support to Historic District Commission, Carousel Commission, Planning Board and Harbor Commission. Grant writing and administration of alternative energy, recreation and historic preservation grants including renovations to the Looff Carousel, GIS mapping
Planner I/Deputy EMA Director	1	Staff to Conservation Commission, staff support to Planning Board, administration of Safe Routes to School grant program, City point of contact to FEMA, East Bay Energy

## City of East Providence FY 2013-2014 Budget

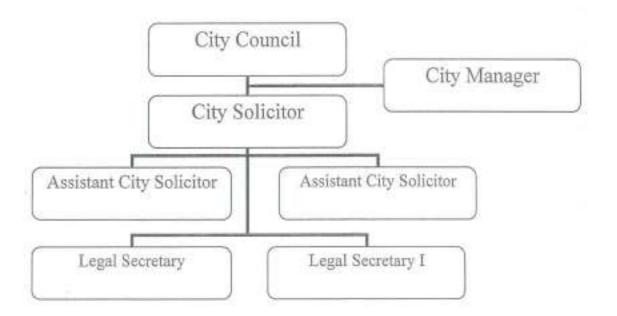
Consortium representative, grant writing and administration, Emergency Operations and Hazard Mitigation Planning, Emergency Operations Command Staff, City Floodplain Coordinator, Certified Homeland protection Associate, forecasts impact weather events for the City, Board of Directors RI Flood Mitigation Association.

### BUDGET FOR YEAR ENDING 10/31/2014

### 350 LAW

		FY 2011	FY 2012	FY 2	013		FY 2014	
ACCT #	DESCRIPTION	ACTUAL	ACTUAL	BUDGET	1/2 year	DEPT	MANGR	COUNCIL
50101	REGULAR SALARIES	106,903	147,104	146,906	57,252	94,764	94,764	94,764
50102	TEMPORARY SALARIES	2,370	34.3	-	5-5	14,820	14,820	
50104	LONGEVITY WAGES	6,918	7,125	7,125	7,125	7,125	7,125	7,125
50113	OUTSIDE SERVICES	274,506	204,224	85,500	79,805	175,000	175,000	175,000
50120	BLUE CROSS/DENTAL	47,450	55,731	17,078	11,864	17,712	17,712	17,712
50121	SOCIAL SEC (FICA)	12,380	11,783	11,783	6,750	7,794	7,794	7,794
50122	MUNICIPAL PENSION	23,470	28,794	32,737	14,494	22,422	22,422	22,422
50124	EMPLOYEE ASSISTANCE	70	63	63		63	63	63
50125	DEFERRED COMPENSATION	4,000	4,000	-		- 2		+
50126	EMPL BEN PHYS FIT / FLEX	200	200			.0		
50134	EMPLOYEE BENEFIT - GLI			1,008	+	1,008	1,008	1,008
50143	MED INS COPAY	(6,371)	(4,161)	(3,004)	(1,021)	(2,333)	(2,333)	(2,333
50205	OFFICE EQUIPMENT MAINTE	1,843	4,030	700	1,192	1,500	1,500	1,500
50208	POSTAGE	185	306	200	172	400	400	400
50209	OFFICE SUPPLIES	991	997	850	520	1,200	1,200	1,200
50214	CLEANING/HSHLD SUPPLIES	-	28			300	300	
50225	TELEPHONE	-	1,372	-	274	800	800	800
50259	BOOKS	1,659	1,755	2,000	1,519	2,500	2,500	2,500
50266	LEASE EQUIPMENT	1,646		823	74-0	1,200	1,200	
50401	OFFICE EQUIPMENT	500	-	500		1,500	1,500	1,500
50984	INSURANCE - MUNICIPAL	5.4	1.4	1,958		1,958	1,958	+
5								- 8
							Y	
						Ŧ		¥.
	TOTAL	478,720	463,353	306,225	179,937	349,733	349,733	331,455

STAFFING		
Position	Totals	Proposed
LEGAL SECRETARY LEGAL SECRETARY I	- 1 1	1
Totals	2	2



Div Div name	Job Title	Base	frong	Holiday	Soc 50c	Med	MERS	Pension	Health	Dental	Copyry
35G LAW	LIGAL SECHETARY I	52,730	4,653	e	3,558	832	12,628	120		1,078	P
350 LAW	LEGAL SECRETARY (I	42,034	2,473	3	2,759	643	9626		15,556	1,078	(2,333)
	TOTALS	94,764	7,125	-10	6,317	1,477	22,422	3.9	15,556	2,156	(2,333)

Division Number	350
Division Name	Law
Division Goal	Provide legal services to the City Council, City Manager, departments and divisions, and appointed City boards and commissions.
Division Namative	The City Solicitor and the Assistant City Solicitors represent the City of East Providence in all litigation in Federal and State courts and all Federal and State administrative agencies. Additionally, the Law Department acts as legal advisors to the City Council, City Manager, and all departments and divisions in matters ranging from the application of City and State law to union grievances and arbitration matters. As corporate counsel, they prepare and review all ordinances, resolutions, contracts, leases, easements and other legal documents and render legal opinions on a myriad of questions and also appear before the Liquor Control Administration, Commission for Human Rights, Labor Relations Board, American Arbitration Association and miscellaneous other commissions and agencies of the State and Federal government. As litigation counsel, the attorneys accept service, prepare pleadings and attend court hearings on lawsuits filed against various City agencies. They also regularly attend City Council, Minimum Property Standards Board of Review, Building Board of Standards and Appeals, Zoning Board of Review, Planning Board and Personnel Hearing Board meetings and are available by request for attendance at meetings of various other City boards and commissions.
Reason for Function	City Charter Sec. 2-17
FY 2013-2014 Division Objectives	Represent the City and its departments, divisions and appointed boards and commissions as required by City Charter and State law.

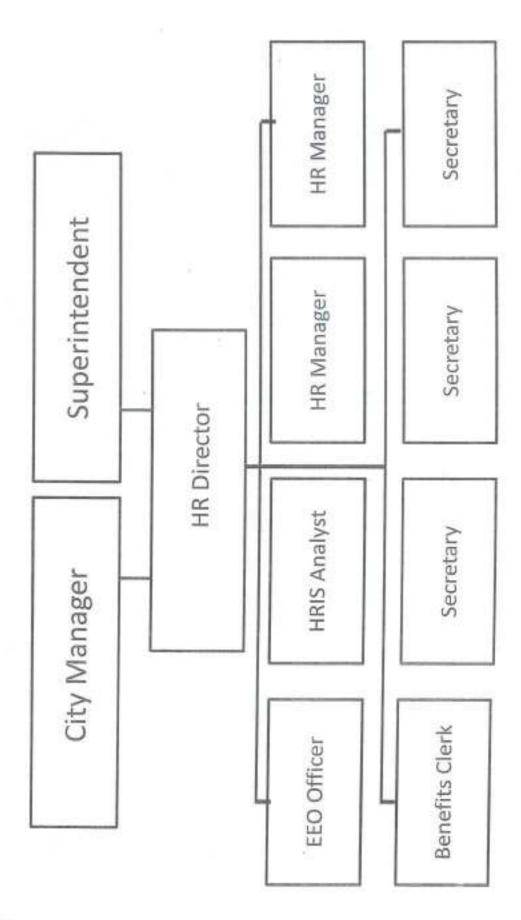
Department Positions		
Position Name	#	Position Duties
City Solicitor	1	Provide legal services to the City Council, City Manager, Department Heads, and appointed City Boards and Commissions. Represent the City of East Providence in all litigation in Federal and State courts and all Federal and State administrative agencies. Serve as general counsel and regularly attend City Council and Planning Board meetings.
Assistant City Solicitor	2	Represent the City of East Providence in all litigation in Federal and State courts and all Federal and State administrative agencies. Serve as legal counsel for the police department for criminal and juvenile prosecutions and for the prosecution of code violations in Municipal Court. Regularly attend Zoning Board of Review meetings.
Legal Secretary	1	Perform law related office clerical, administrative and secretarial duties using legal terminology, procedures and documents. Assist City attorneys with research and investigation as required. Prepare legal papers and correspondence such as briefs, legal pleadings, closed meeting minutes and contracts using word processing software and/or by transcribing dictation. Supervise junior staff and oversee daily office operations. File, answer phones, screen and distribute mail. Organize and maintain law libraries, documents and multiple filing systems. Act as Risk Management Coordinator on behalf of the City and work in conjunction with the R.I. Interlocal Risk Management Trust to handle, investigate and process incidents, lawsuits and claims.
Legal Secretary I	1	Perform law related office clerical and secretarial duties using legal terminology, procedures and documents. Prepare legal papers and correspondence such as briefs, legal pleadings and contracts using word processing software and/or by transcribing dictation. File, answer phones, open and distribute mail. Organize and maintain law libraries, documents and case files. Assist senior legal secretary with legal research and office management as directed.

## BUDGET FOR YEAR ENDING 10/31/2014

### 400 HUMAN RESOURCES

		FY 2011	FY 2012	FY 2	013		FY 2014	
ACCT #	DESCRIPTION	ACTUAL	ACTUAL	BUDGET	1/2 year	DEPT	MANGR	COUNCIL
50101	REGULAR SALARIES	169,985	123,363	249,952	61,624	569,250	569,250	473,406
50102	TEMPORARY SALARIES	2,914	2,174	12,000	8,498	5,200	5,200	3,200
50103	OVERTIME WAGES				167	885	885	885
50104	LONGEVITY WAGES	6,494	7,087	6,996	7,139	9,263	9,263	9,263
50113	OUTSIDE SERVICES	263	1,920	6,875	4,579	5,000	5,000	5,000
50120	BLUE CROSS/DENTAL	48,940	43,460	32,469	22,539	109,782	109,782	109,782
50121	SOCIAL SEC (FICA)	19,540	13,578	13,553	7,784	44,722	44,722	37,237
50122	MUNICIPAL PENSION	33,390	33,179	37,652	16,670	127,311	127,311	106,216
50124	EMPLOYEE ASSISTANCE	90	84	84		-	-	- 4
50125	DEFERRED COMPENSATION	4,000	4,000	9	+:	+	P	-
50128	EMPL BEN PHYS FIT / FLEX	200	200		£2.	: +:	-	
50133	RECRUITING PHYSICALS	1,474	158	3,500	158	3,500	3,500	3,500
50134	EMPLOYEE BENEFIT - GLI	131,937	140.859	59,787	94,441	2,100	2,100	2,100
50143	MED INS COPAY	(6,040)	(6,627)	(5,889)	(2,451)	(15,991)	(15,991)	(12,664
50155	TERMINATION PAY - VAC		9,312	-	10,387	-	-	
50156	TERMINATION PAY - SICK	- 28	(4)	-	10,073	-	+ -	
50157	TERMINATION PAY - LONGE	(4)		14. )	1,089		22	
50205	OFFICE EQUIPMENT MAINTE	418	590	400	91	450	450	450
50208	POSTAGE	372	323	750	386	875	875	875
50209	OFFICE SUPPLIES	1,158	781	1,000	295	1,000	1,000	1,000
50228	TRAVEL & TRAINING	+	4	1,000		1,500	1,500	-
50238	EDUCATION EXPENSES	99	-	- 3	- 83		7.	
50250	DUES & SUBSCRIPTIONS			350	165	550	550	550
50269	RECRUITMENT ADVERTISES	6,532	3,852	18,500	4,127	15,000	15,000	10,000
50270	PRINTING OFFICE FORMS	601	699	1,000	750	2,500	2,500	2,500
50271	RECRUITING ALLOWANCE	88	117	70,200	2	15,000	15,000	15,000
50401	OFFICE EQUIPMENT	+	40	1,000		4,500	4,500	4,500
50984	INSURANCE - MUNICIPAL	-	-	1,919	+:	3,838	3,838	-
1000								
	ALLOCATE 50% TO SCHOOL		respondent l	0.000		(453,118)	(453,118)	(386,400
	TOTAL	422,453	378,990	513,099	246,450	453,118	453,118	386,400

STAFFING	2013	2014
Position	Totals	Totals
DIRECTOR	1	9
CONFIDENTIAL SECRETARY	1	1
HRIS ADMINISTRATOR	1	3
HR MANAGER	1 1	
HR MANAGER	1 1	3
AFFIRMATIVE ACTION OFFICER	9	- 1
SECRETARY	- 31	- 1
SECRETARY	1	9
SECRETARY	2	
Totals	10	8



Die					ĺ							
	Div Div name	Job Title	Buse	Trong	Holiday	FICA	Medi	CR MERS	ER Pens	Health	Dental	Copay
400	400 HUMAN RESOURCES	CONFIDENTIAL SECRETARY	45,911	3,672		3,074	719	10,912		15,556	1,078	(2,476)
900	4DO HUMAN RESOURCES	DIRECTOR OF HUMAN RESOURCES	86,900	e de la companya de l		9969	1,627	23,564	9	15,556	1,078	(3,889)
400	HUMAN RESOURCES	HUMAN RESOURCES MANAGER	002,20	1		3,794	887	11),468	ý			
8	HUMAN RESDURCES	HUMAN RESCURCES MANAGER	56,100			3,478	813	12,346	10	6,737	353	(1,347)
8	HUMAN RESOURCES	SECRETARY	40,821	2,672		2,697	169	172,8		15,556	1,078	(2,476)
8	400 HUMAN RESOURCES	SECRETARY	40,821	2,917		2,712	634	528'6		15,556	1,078	(2,476)
8	400 HUMAN RESCURCES	SECRETARY	*			1,531	592	ti	1	15,556	1,078	in in
8	HUMAN RESOURCES	AFFIRMATIVE ACTION	75,553			4,684	1,096	16,627	9)	15,556	3,078	Ya.
8	HUMAN RESOURCES	SECRETARY	2			2,531	585	i d	7			10
8	400 HUMAN RESOURCES	HUMAN RESOURCES MANAGER	56,100		*	3,410	798	12,104	1.87			
		TOTALS	473,406	9,261	٠	35,868	8,388	106,216		100,076	6,821	(12,664)

Department Inform	ation
Department Name	Human Resources
Department Mission Statement	The Human Resources Department (HR) serves as a business partner to the City Manager and Superintendent of Schools in helping meet city, council and school committee objectives as they relate to employees, culture and productivity. Human Resources provides support to all departments in the areas of:  Recruitment and Selection Benefits Compensation EEO/Diversity Employee Relations Labor Relations Employee Development
Department Highlights	<ul> <li>Recruits, selects, retains and motivates the best-qualified administrators and staff;</li> <li>Creates and maintains a positive, productive and safe work environment;</li> <li>Foster and actively promote equal opportunity in employment or the basis of ability to perform work, and to eliminate and prevent discrimination on the basis of race, religion, sex, age, handicap and national origin</li> <li>Develops and administers wage, salary and benefit programs that provide fair and equitable compensation and that promote employee wellness and well-being;</li> <li>Adopts, reviews, revises and implements fair and effective workplace policies and procedures that cultivate and support a productive and positive work environment;</li> <li>Administers all programs and services fairly and in accordance with all applicable laws, regulations, policies and contractual agreements;</li> <li>Maximizes the use of technology to simplify processes and improve efficiency;</li> <li>Builds accountability at all levels for achieving successful outcomes;</li> <li>Encourages initiative and innovation, with a creative openness to new ideas and a willingness to embrace change; and</li> <li>Delivers quality human resources services in a professional and timely manner.</li> </ul> The Human Resources Director is appointed by the City Manager and reports to both the City Manager and the Superintendent of Schools.

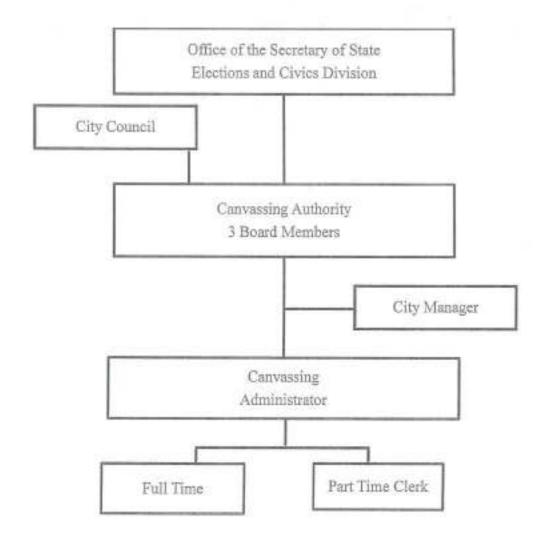
### BUDGET FOR YEAR ENDING 10/31/2014

### 450 CANVASSING AUTHORITY

	CONTRACTOR OF THE PARTY OF THE	FY 2011	FY 2012	FY 2	013	FY 2014		
ACCT #	DESCRIPTION	ACTUAL	ACTUAL	BUDGET	1/2 year	DEPT	MANGR	COUNCIL
50101	REGULAR SALARIES	78,389	81,331	82,230	39,155	88,351	88,351	86,351
50102	TEMPORARY SALARIES	1,531	5,686	8,500	3,829	8,500	8,500	2,000
50103	OVERTIME WAGES	2,439	4,494	2,000	1,893	2,000	2,000	2,000
50104	LONGEVITY WAGES	2,064	1,044	4,934	7,193	5,635	5,635	5,635
50112	BOARDS & COURT OFFICIAL	2,207		-	-			
50113	OUTSIDE SERVICES	23,496	43,947	15,500	22,824	19,200	19,200	18,600
50120	BLUE CROSS/DENTAL	31,840	37.207	32,099	22,282	33,268	33,268	33,268
50121	SOCIAL SEC (FICA)	6,690	6,249	6,668	3,820	7,840	7,840	7,343
50122	MUNICIPAL PENSION	12,130	15,271	18,525	8,202	20,243	20,243	20,243
50124	EMPLOYEE ASSISTANCE	50	42	42	+	42	42	42
50125	DEFERRED COMPENSATION		4,000	-	-	+	-	
50126	EMPL BEN PHYS FIT / FLEX	325	325	-	100	100	100	100
50127	EMPLOYEE BENEFIT - CLOTI	300	150		150	150	150	150
50134	EMPLOYEE BENEFIT - GLI	-		634		634	634	634
50143	MED INS COPAY	(3,655)	(4,308)	(3,940)	(1,768)	(5,445)	(5,445)	(5,445
50205	OFFICE EQUIPMENT MAINTE	129	507	500	43	500	500	500
50208	POSTAGE	4,337	3,572	3,000	1,950	3,000	3,000	3,000
50209	OFFICE SUPPLIES	814	721	1,000	502	1,000	1,000	1,000
50216	FOOD	85	-	150	-	150	150	150
50227	ADVERTISING, PRINTING	5,050	2,921	3,260	6,121	4,000	4,000	4,000
50228	TRAVEL & TRAINING	115	-	200		200	200	200
50232	RENTAL OF SPACE & EQUPIL	2.0	767	1,640	1,517	1,640	1,640	540
50250	DUES & SUBSCRIPTIONS			100		200	200	200
50964	INSURANCE - MUNICIPAL	27		1,306		1,306	1,305	-
	A CONTRACTOR OF THE CONTRACTOR					- 1	-	-
	TOTAL	168,338	203.927	178,348	117,816	190,514	190,514	180,611

STAFFING	
Position	Totals
CANVASSING ADMINISTRATOR CLERK TYPIST	1 1
5	
Totals	2

## Canvassing Authority



Div	Div name Job Title	Base	Long	Hollday	Soc Sec	Med	MERS	Pension	Health	Dental	Copay
450	CANVASSING AUTHORITY CANVASSING ADMINISTRATOR	50,218	3,509	+	3,331	779	11,824		35,556	1,078	(3,111)
450	CANVASSING AUTHORITH CLERIC TYPIST	36,134	2,125	(9)	2,372	555	8,420		15,556	1,078	(2,333)
	TOTALS	55,352	5,634	٠	5,703	1,334	20,243		31,113	2,156	(5,444)

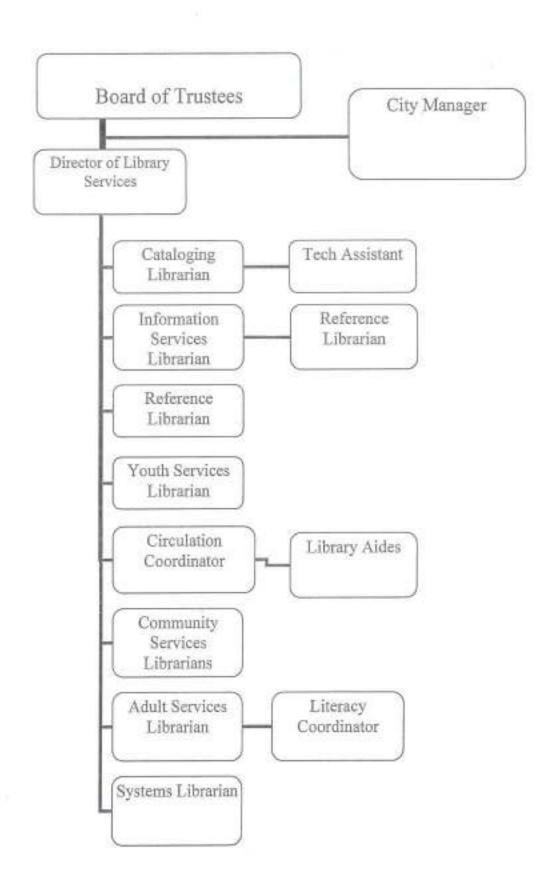
Department Inform	ation
Department Name	Canvassing Authority
Department Mission Statement	The Canvassing Authority is responsible for executing all Elections for City of East Providence. We are required to maintain accurate records and follow all state and local election laws. We have a State Primary Election in September (which includes local elections) for the fiscal year. The Canvassing Authority provides a pleasant and positive reception to the community in which they are greeted with hospitality and an eagerness to necessitate whatever their needs are with or without privacy
Department Highlights	The Canvassing Authority consists of three board members that are appointed by the City Council but governed by the state. The Canvassing Authority reports to the Office of Secretary of State, Elections and Civics Division, on matters that relate to the certification of candidates, nomination petitions, mail ballot applications, and updating and maintenance of voter registrations and also to the State Board of Elections for voting machines, poll worker training and meetings, interpretations of the State Election laws, and any new legislation that may affect Elections.  * We are the 5 <sup>th</sup> largest city in the state  * Approximately 32,000 registered voters  * Working with East Bay Community Action regarding poll workers for elections  * Participated in city records destruction day  *New location and reorganization of canvassing department in City Clerks office

Department Positions		
Position Name	#	Position Duties
Canvassing Administrator 1		Oversees and supervisors all department staff and activities, counter assistance, data entry, understanding and implementation of new information and election laws to staff following state deadlines, records retention, staff support, communications with Secretary of State and Board of Elections and communicates any and all information with Canvassing Board Members.
Clerk Typist II	1	Assist Administrator, counter assistance, data entry, staff support.
Part Time / Student Clerk	1	Assist Administrator/Clerk Typist II, filing, copying, counter assistance, staff support.

### BUDGET FOR YEAR ENDING 10/31/2014

#### 550 LIBRARY

		FY 2011	FY 2012	FY 2013				
ACCT #	DESCRIPTION	ACTUAL	ACTUAL	BUDGET	1/2 year	DEPT	MANGR	COUNCIL
50101	REGULAR SALARIES	1,056,521	958,755	834,853	426,551	918,712	918,712	920,454
50102	TEMPORARY SALARIES	31,998	-	-	-	-	-	-
50103	OVERTIME WAGES	14,816	-	1,344	4,658	20,000	20,000	20,000
50104	LONGEVITY WAGES	56,957	66,086	56,756	60,030	60,030	60,030	60,030
50113	OUTSIDE SERVICES	4,407	19,483	416,425	89,277	100000	-	
50114	PART-TIME SERVICES	24,790	21,927	23,000	11,872	23,000	23,000	23,000
50120	BLUE CROSS/DENTAL	323,550	372,324	254,478	176,651	271,864	271,864	271,864
50121	SOCIAL SEC (FICA)	95,190	85,573	68,027	38,971	74,874	74,874	74,874
50122	MUNICIPAL PENSION	171,420	194,071	189,497	83,897	215,389	215,389	215,389
50124	EMPLOYEE ASSISTANCE	510	482	462	- 4	462	462	467
50125	DEFERRED COMPENSATION	27,996	24,080	-	-	-	-	-
50128	EMPL BEN PHYS FIT / FLEX	3,975	3,850	- 2	1,300	1,200	1,200	1,200
50127	EMPLOYEE BENEFIT - CLOTI	1,300	1,450	-	1,200	1,200	1,200	1,200
50134	EMPLOYEE BENEFIT - GLI	-	-	6,285	-	6,285	6,285	6,28
50143	MED INS COPAY	(45,499)	(43,874)	(38,966)	(15,538)	(44,590)	(44,590)	(44,59)
50201	REPAIRS, BUILDINGS	6,523	6.101.01.13	+	-	1,000	1,000	1,000
50205	OFFICE EQUIPMENT MAINTE		518	1,000	670	1,000	1,000	1,000
50206	MAINTENANCE - SIGNAL SYS	7,339	3,619	1,000	1,849	3,000	3,000	3,00
50207	REPAIRS, AUTO MAINT	1,124	1,130	1,000	- 1,5.75	1,000	1,000	1,00
50208	POSTAGE	1,227	843	1,000	516	1,000	1,000	1,00
50209	OFFICE SUPPLIES	7,258	4,193	5,000	2,143	5,000	5,000	5,00
50210	AGENCY SUPPLIES	3,639	3,442	2,500	523	2,500	2,500	2,50
50214	CLEANING/HSHLD SUPPLIES		2,195	2,000	453	1,800	1,800	1,80
50218	GAS - OIL - LUBRICANTS	1,011	2,663	500	1,495	2,000	2,000	2.00
50223	FUEL - HEATING	33,486	23,692	26,250	16,389	27,000	27,000	27,00
50224	ELECTRICITY	61,539	33,474	40,418	11,519	40,000	40,000	40.00
50225	TELEPHONE	2,504	888	-	- 1,5		-	-
50226	WATER	4,974	3,979	2,500	-	3,000	3,000	3,00
50227	ADVERTISING, PRINTING	1,015	655	1,000	99	1,000	1,000	1,00
50229	SUPPLIES	5,967	189	1,400		-		125
50238	MILEAGE REIMBURSEMENT	362	420	500		500	500	- 50
50250	DUES & SUBSCRIPTIONS	1,130	316	750	687	750	750	75
50274	MAINTENANCE CONTRACT	7,100	9,375	100	2.842	3,000	3,000	3,00
50305	INTEREST ON BONDS	48,836	45,755	45,755	21,290	39,311	39,311	39,31
50306	PRINCIPAL ON BONDS	74,700	74,700	74,700	8,1,200	74,700	74,700	74,70
50984	INSURANCE - MUNICIPAL	14,700	74,700	12,782	-	12,782	12,782	12,78
20004	OCEAN STATE LIBRARIES	-	-	12,102	-/-	84,351	84,351	84,35
	PROGRAMS/CONTINUING ED					10,000	10,000	10,000
	LIBRARY MATERIALS				-	166,692	166,692	164,950
	LIDIVART WATERIALS					100,00%	150,600	104,000
	TOTAL	2,042,827	1,974,427	2,029,812	939,342	2,029,812	2,029,812	2,029,812



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(v Div name	Job Title	Sinte	Long	Holiday	FICA	Medi	ER MERS	ER Pens	Health	Dental	Copsy
SO PUBLIC UBRARY	UBRARY DEFECTOR	83,268	7,194	Sac Sac	5,501	1,755	19,525	÷	15,556	1,0711	(3,111)
SO PUBLIC LIBRARY	INFORMATION SERVICES LIBRARIAN	54,740	4,830	j)	3,693	864	13,109	i	15,556	HZO,£	(3,111)
SO PUBLICTURRARY	CHILDRENS LIBRARIAN	54,760	4,293	090	3,660	858	12,991	÷	15,556	1,071	(3,111)
SO PUBLICUBRARY	DBRARIANI	52,372	4,108	00	3,502	819	12,429		15,556	1,078	(3,111)
SO PUBLICUBRARY	TECH SERVICES/COMPUTER SERVICE	54,740	3,757	0	3,627	848	12,873	*	15,556	1,078	(3,111)
SO PUBLIC LIBRARY	BHANCH LIBRARIAN	54,740	3,757	9	3,627	848	12,873		6,737	353	(1,347)
SO PUBLICIBINARY	ADULT SCRVICES/REPERENCE LIBRA	54,740	3,428	(6)	3,606	843	12,850	636	15,556	1,078	(3,111)
SO PUBLIC LIBRARY	NEIGHBORHOOD & COMM SERVIJER	54,740	3,220	2006	3,534	840	12,755		15,556	1,078	(3,111)
50 PUBLICIBRARY	BRAMCH LIBRARIAN	54,740	3,220	30	3,594	840	12,755	A	15,556	1,078	(3,111)
SO PUBLICLIBRARY	LITERACY COORDINATOR	47,741	2,808	1	3,136	733	11,124	()		1,075	
50 PUBLIC LIBRARY	CIRCULATION COORDINATOR	39,422	2,705	*)	2,612	611	9,271	29	6,737	933	(1,010)
PUBLIC LIBRARY	LIBRARY AIDE	34,601	7,375	0.0	2,292	905	8,137		15,556	1,075	(2,333)
PUBLIC UIRRARY	YOUTH SERVICES ASSISTANT	35,134	2,125	10	2,372	255	8,420		15,556	1,078	(2,333)
PUBLIC LIBRARY	LIBRARY AIDE	34,601	2,035	(+)	2,271	531	8,062	*	15,556	1,078	(2,335)
PUBLIC LISHARY	LIBRARY AIDE	34,601	2,035	-	2,271	ES.	8,062	(4)	15,556	1,078	(2,333)
50 PUBLIC UBRARY	LIBRARY AIDE	34,601	2,035	63	2,271	531	8,062	X	15,556	1,078	(1,333)
50 FUBLIC USHARY	LISSARY AIDE	34,601	2,035	()	2,272	531	8,082		955'51	1,078	(2,333)
50 PUBLIC LIBRARY	UDKARY AIDE	34,601	2,035	(1)	2,273	531	8,062	*:	6,737	353	(0.010)
SO PUBLIC LIBRARY	LIBRARY AIDE	34,601	2,035	*)	2,273	251	8,062	()			
SO PUBLIC CIBRARY	TECHNICAL SERVICES ASST	36,134		53	2,240	524	7,952	Œ	15,556	1,078	(2,333)
	TOTALS	920,454	60,030		60,682	14,192	215,389	Œ	253,557	18,307	(44,590)

Department Inform	ation
Department Name	Library
Department Mission Statement	The mission of the East Providence Public Library is to provide equal access to a wide range of materials and services, to facilitate self education and to promote lifelong learning.  The Library is also dedicated to the special interests of young children and their care givers, encouraging a love of reading and learning.  Emphasis is placed on supplying current reading materials in various formats including emerging technology and providing resources and programs to improve quality of life. Excellent service is provided in a welcoming, clean, safe environment at two locations to all East Providence residents.
Department Highlights	The East Providence Public Library continues to provide exemplary service from the Weaver and Riverside locations. After the closing of the two neighborhood branches, the staff collaborated with Rhode Island public librarians, with local groups and agencies, with the schools and with one another to offer a variety of programs for all ages, a representative collection of materials, and individual assistance in the areas of instruction and training. Working with the Barrington and Providence Community Libraries the Human Library RI was presented where the books were people checked out for twenty minute intervals to promote civil discourse and the art of conversation, while encouraging lifelong learning through face to face dialog. With a focus on Reading, Learning and Literacy new programs were developed to address internet skills, money management and small business assistance. Activity groups were established and meet regularly at the library: Knitting group, Barter organization, Socrates café discussions, Digital Photography club, and the Great Books Discussion group. New museum passes include the Southwick Zoo, Naismith Basketball Hall of Fame The Higgins Armory Museum and Battleship Cove.  The Library circulates over 380,000 items and answers more than 15,000 reference questions annually. There are 22,669 registered borrowers and visits to the libraries totaled more than 285,000. 600 programs were offered throughout the year for the enjoyment and intellectual stimulation for residents of all ages.

Department Positions		
Position Name	#	Position Duties
Library Director	1	Responsible for the administration of the City's Library System, consisting of the Weaver and Riverside Libraries. Plans and implements library services to the public through development of goals, objectives and strategies. Develops library policies to ensure a comprehensive collection of materials in various formats with an awareness of emerging technologies. Leads the Library staff to provide excellent, efficient Library programs and services to the community.
Cataloging and Acquisitions Librarian	1	Responsible for acquisition, cataloging and de acquisition of all library materials for the Weaver and Riverside locations. Selects the dvd's, music cd's and books on cd for the collection. Supervises the repair and maintenance of the collection. Provides reference service to the public.
Information Services Librarian	1	Responsible for information and reference services for the Library system. Selects materials, evaluates data bases and online services to meet the needs of East Providence residents. Schedules professional librarians for adequate public access coverage. Coordinates inter library loan program.
Reference Librarian	2	Performs information service duties including answering reference and reader's advisory questions in person, telephone and online at both the Weaver and Riverside Libraries.  Coordinates activities and programs at the Riverside Library.  Participates in collection development.
Youth Services Librarian	1	Responsible for planning, coordinating, directing and supervising the Library's services and programs at both Weaver and Riverside locations for children ages 0 – 12. Develops and maintains collections of children's materials in various formats. Serves as a liaison between the library and City schools, public and private as well as day care programs and pre schools.
Community Services Librarian	1	Working from both Weaver and Riverside Libraries, explores new ways of cooperating with City agencies to provide collaborative enhanced programming. Develops a program of service for teens. Provides reference service and participates in collection development.
Adult Services Librarian	1	Responsible for planning, organizing and presenting the Library's services and programs for adults. Participates and/or leads the Library's five book discussion groups. Develops relationships with local and regional authors, as well as groups and agencies, to offer a variety of programs at

# City of East Providence FY 2013-2014 Budget

		the Library. Provides reference service and participates in collection development.
Systems Librarian	1	Responsible for the Library's Ocean State Library (OSL) activities. OSL provides a shared single library automation system with a common patron database for circulation of library materials, on line public access catalog and a telecommunications network of internet access. Keeps all hardware and software in working order including Envisionware, 3M self checks, lap tops, video conferencing, and digital projection equipment. Provides computer and digital training for the staff and public. Provides reference service.
Literacy Coordinator	1	Responsible for planning and implementing a comprehensive Literacy Program at the Weaver and Riverside Libraries. Selects materials for the collection to enhance student learning. Trains tutors for the program. Serves as a liaison between the Library and state wide Literacy agencies.
Circulation Coordinator	1	Responsible for the management and operation of circulation services for the Weaver and Riverside Libraries. Trains, supervises and schedules Library Aides. Maintains Ocean State Library's patron database records for the East Providence Libraries.
Tech Assistant	1	Under direction of the Catalog Librarian, responsible for all phases of ordering and processing new materials purchased for the Libraries. Maintains the Library accounts, prepares claim vouchers for payment. Maintains Library personnel records: leave time and payroll.
Youth Services Assistant	1	Under direction of the Youth Services Librarian, provides story times, homework assistance and informational help in the Children's Room. Interacts with children, their parents and teachers.
Library Aides	7	Under the direction of the Circulation coordinator, Library Aides perform computerized activities including check out and check in of materials, collecting fines, and updating patron records. Other tasks are returning books to the shelves packing and unpacking materials for/from other libraries and substantial interaction with the public.

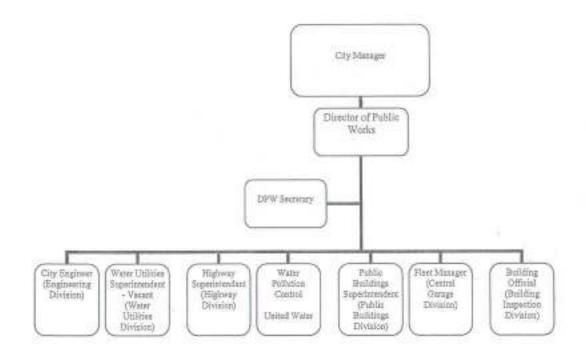
Division Goal	The Goal for the East Providence Public Library is to establish the Library as a hub for the community where imagination and opportunity can thrive. The Library will provide a positive user experience and fuel a passion for reading by continuously improving collections, expanding access to digital material and continuing the high quality instruction and programs supporting personal growth.
Division Narrative	The East Providence Public Library is a community destination. A department of the City, reporting to the City Manager. The Library is governed by a seven member Board of Trustees appointed by the City Council. There are two Library locations in the City dedicated to educate enlighten, enrich and entertain all East Providence residents. Both Weaver and Riverside Libraries are virtual and face to face community centers of conversation, offering equitable access to information, web availability, lifelong learning and civic engagement. Materials are available in various formats including print, large print, audio and downloadable e-books. An extensive collection of DVD's and CD's are also available.  The staff consists of a Library Director; 8 Professional Librarians; a Literacy Coordinator; Technical Services Assistant; Youth Services Assistant; Circulation Coordinator; 7 Library Aides; 3 part time employees and 1 Student Assistant
Reason for Function	Chapter 13, Article IV of the City of East Providence ordinance: Public Library Established. There is hereby established and founded for the city and for all the inhabitants thereof a free public library to be known as the "East Providence Public Library." Such library may include facilities and branches throughout the city as may be determined by the board of trustees appointed as provided in this article.

### BUDGET FOR YEAR ENDING 10/31/2014

#### 600 PUBLIC WORKS

		FY 2011	FY 2012	FY 20	113"		FY 2014	
ACCT #	DESCRIPTION	ACTUAL	ACTUAL	BUDGET	1/2 year	DEPT	MANGR	COUNCIL
50101	REGULAR SALARIES	149,028	149,107	146,929	70,074	153,200	153,200	153,352
50104	LONGEVITY WAGES	9,985	10,715	11,145	11,035	11,035	11,035	11,035
50120	BLUE CROSS/DENTAL	18,770	20,213	17,076	9,512	33,268	33,268	33,268
50121	SOCIAL SEC (FICA)	13,110	12,060	12,093	5,542	12,309	12,309	12,309
50122	MUNICIPAL PENSION	23,940	29,469	33,596	11,899	38,143	36,143	36,143
50124	EMPLOYEE ASSISTANCE	50	42	42	- 2	42	42	42
50125	DEFERRED COMPENSATION	7,200	7,196		-	-		
50126	EMPL BEN PHYS FIT / FLEX	300	300	-	-		+	-
50134	EMPLOYEE BENEFIT - GLI			672		808	606	608
50143	MED INS COPAY	(3,020)	(5,076)	(3,004)	(2,314)	(5,444)	(6,444)	(5,444
50208	POSTAGE	118	83	75	68	100	100	100
50209	OFFICE SUPPLIES	397	179	300	27	300	300	300
50228	TRAVEL & TRAINING		60	500	-	500	500	250
50233	COMMUNICATION EXPENSE	360	384	400	262	800	800	800
50250	DUES & SUBSCRIPTIONS	709	689	550	537	500	500	500
50964	INSURANCE - MUNICIPAL	120	-	1,306		1,306	1,306	- 4
						+		
	*20% allocated			(43,526)				-
						- 2		-
	TOTAL	218.947	225,421	178,153	106,642	244,665	244,685	243,261

STAFFING	
Position	Totals
DIRECTOR CONFIDENTIAL SECRETARY	1
Totals	2



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ň	Diviname	Job Titta	Base	Long	Holiday	HCA	Medi	EN MERS	ER Pans	Health	Dental	Copay
8	DIRECTOR OF PUBLIC WORKS	DIRECTOR OF PUBLIC WORKS	109,485	7,594		7,259	1,698	25,732		15,556	1,078	(3,111)
8	DIRECTOR OF PUBLIC WORKS	CONFIDENTIAL SECRETARY	43,867	3,441	i.	2,933	686	10,411	8	15,556	1,078	(2,3331)
		TOTALS	153,352	11,035	4	10,192	2,384	36,143	A)	81,113	2,156	(5,444)

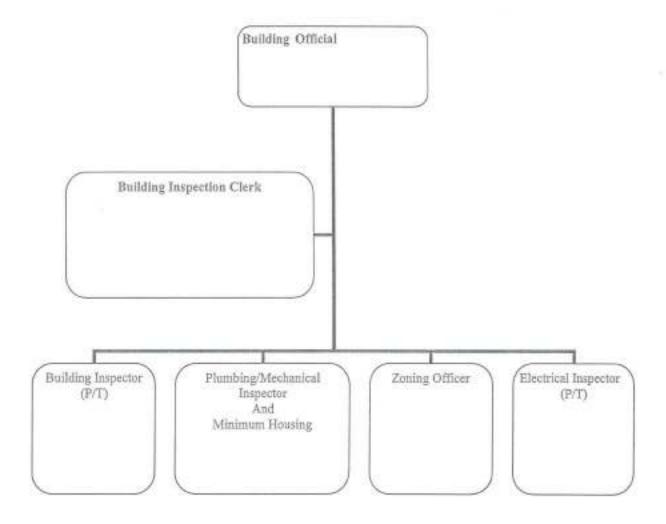
#### BUDGET FOR YEAR ENDING 10/31/2014

#### 605 BUILDING INSPECTION

		FY 2011	FY 2012	FY 20	013		FY 2014	
ACCT #	DESCRIPTION	ACTUAL	ACTUAL	BUDGET	1/2 year	DEPT	MANGR	COUNCIL
50101	REGULAR SALARIES	335,096	498,958	288,291	171,359	300,057	235,383	235,383
50102	TEMPORARY SALARIES	2,622	3,420	-	-	6	-	
50103	OVERTIME WAGES		- A		6,062	12,000	8,000	4,000
50104	LONGEVITY WAGES	13,484	18,258	20,130	19,273	21,452	17,648	13,844
50112	BOARDS & COURT OFFICIAL	5,663		-	2		+	-
50113	OUTSIDE SERVICES	35,275	37,305	16,000	14,405	35,000	5,000	5,000
50114	PART-TIME SERVICES	18,936	20,763	18,780	7,515	39,760	69,760	50,000
50120	BLUE CROSS/DENTAL	110,930	108,910	78,652	54,598	87,618	50,982	34,348
50121	SOCIAL SEC (FICA)	35,350	26,743	23,594	13,516	28,555	25,688	20,449
50122	MUNICIPAL PENSION	B3,070	60,517	85,550	29,021	74,398	58,552	43,482
50124	EMPLOYEE ASSISTANCE	150	105	105	-	105	105	105
50125	DEFERRED COMPENSATION	8,000	8,000		-	22		
50126	EMPL BEN PHYS FIT / FLEX	750	725	- 21	4	100	100	100
50127	EMPLOYEE BENEFIT - CLOT	300	300		150	150	150	150
50134	EMPLOYEE BENEFIT - GLI	- 4	- 4	1,609	-	1,609	1,809	1,609
50143	MED INS COPAY	(13,948)	(14,316)	(12,695)	(7,419)	(11,666)	(8,555)	(5,444
50155	TERMINATION PAY - VAC	+	3,572			-	- 100	-
50156	TERMINATION PAY - SICK	-	290	- 20	7+		3.8	943
50157	TERMINATION PAY - LONGE	-	579		-	+	- 3	
50170	ADJUSTMENT			(325,000)	+ 1	-0		
50205	OFFICE EQUIPMENT MAINTE	394	389	500	47	19,945	19,945	19,945
50207	REPAIRS, AUTO MAINT	2,513	1,314	1,500	2,762	3,000	1,000	1,000
50208	POSTAGE	6,503	5,638	6,000	2,986	6,500	6,500	6,500
50209	OFFICE SUPPLIES	38,795	627	1,500	268	500	500	500
50210	AGENCY SUPPLIES	174	53	300	24	500	500	500
50218	GAS - OIL - LUBRICANTS	3,911	3,472	4,000	1,273	4,500	3,500	3,500
50227	ADVERTISING, PRINTING	1,588	1,660	3,000	1,022	3,500	2,000	2,000
50228	TRAVEL & TRAINING	691	558	1,000	- 1	1,000	1,000	1,000
50233	COMMUNICATION EXPENSE	1,468	2,202	2,000	977	2,000	2,000	2,000
50250	DUES & SUBSCRIPTIONS	2,492	1,515	2,400	1,920	2,500	2,500	2,500
50401	OFFICE EQUIPMENT	183		600	12	2,700	2,700	2,700
50413	TANK TESTING & REPAIR	10,413	2,134	5,000	700	5,000	5,000	2,500
50964	INSURANCE - MUNICIPAL	-		3,199	-	3,199	3,199	
al attacked						7.1		-
		25000000					S-more and	
	TOTAL	682,801	793,890	206,016	320,435	623,980	514,766	447,671

STAFFING		
Position	Totals	Proposed
BUILDING OFFICIAL ELECTRICAL INSPECTOR PLUMB, MECH & BLDG, INSP ZONING OFFICER CLERK TYPIST	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	0.50 1 1
Totals	- 5	4.5

Department of Public Works Building Inspection Division Organizational Chart



v Div name	Job Title	Dane	Long	Holiday	RICA	Modi	ER MILRS	ER Pens	Health	Dontal	Copay
S BUILDING INSPECTION	PLUMII,MECH 8, BLDG,INSP	165,674	4,438	40	4,285	1,002	15,205	0	15,556	1,078	(3,333)
S BUILDING INSPECTION	ZONING OFFICER	64,674	4,438	ė	4,285	1,002	15,209	(0)	9	0	3
OS BUILDING INSPECTION	ELECTRICAL INSPECTOR										
SOS BUILDING INSPECTION	CLERK TYPIST II	36,134	2,480	1	2,394	095	8,497		15,556	1,078	(2,113)
SOS BUILDING INSPECTION	BUILDING DEFICIAL	105'69	2,487	ð.	4,488	1,050	15,930	*		1,078	
										34	
	TOTALS	235,384	13,844	2	15,452	3,614	54,847		31,113	3,234	(5,444)

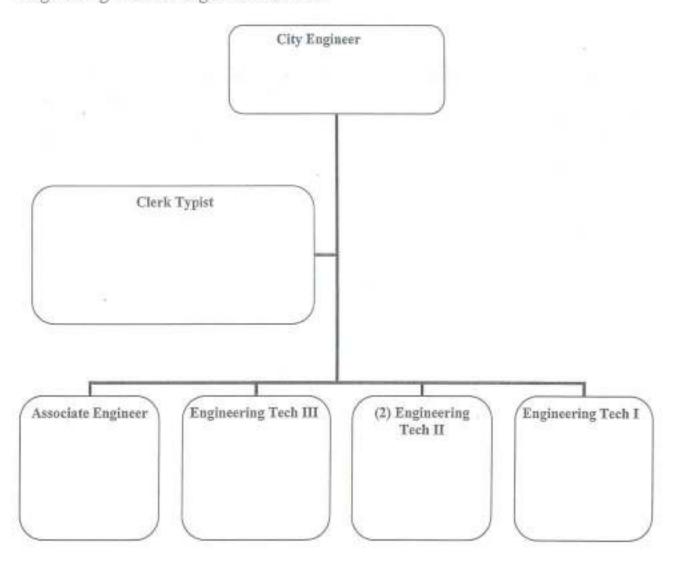
### BUDGET FOR YEAR ENDING 10/31/2014

#### 610 ENGINEERING

0.000	THE PROPERTY OF THE PARTY OF TH	FY 2011	FY 2012	FY 20	013		FY 2014	
ACCT #	DESCRIPTION	ACTUAL	ACTUAL	BUDGET	1/2 year	DEPT	MANGR	COUNCIL
50101	REGULAR SALARIES	419,969	421,481	415,810	197,781	423,922	423,922	423,922
50103	OVERTIME WAGES	2,371		3,000	-	3,000	3,000	
50104	LONGEVITY WAGES	27,073	31,646	32,158	32,158	32,159	32,159	32,159
50113	OUTSIDE SERVICES	3,419	503	1,500	296	1,500	1,500	1,500
50118	UNREIMBURSED MEDICAL E	7	971		-	50	50	50
50120	BLUE CROSS/DENTAL	102,080	119,897	102,742	55,730	97,351	97,351	97,351
50121	SOCIAL SEC (FICA)	34,320	34,215	34,254	15,306	35,120	35,120	35,120
50122	MUNICIPAL PENSION	87,550	83,607	95,166	32,864	100,368	100,368	100,368
50124	EMPLOYEE ASSISTANCE	150	147	147	-	147	147	147
50125	DEFERRED COMPENSATION	4,000	4,000	+	+1			-
50126	EMPL BEN PHYS FIT / FLEX	925	925		100	100	100	100
50127	EMPLOYEE BENEFIT - CLOTI	150	150		150	150	150	150
50128	EMPLOYEE BENEFIT - TUITIO	500	-	1,000		1,000		
50134	EMPLOYEE BENEFIT - GLI	-	+	2,121	23.	2,121	2,121	2,121
50143	MED INS COPAY	(10,710)	(11,730)	(8,337)	(4,795)	(17,912)	(17,912)	(17,912
50170	ADJUSTMENT	-		-	-		-	7
50205	OFFICE EQUIPMENT MAINTE	2,399	2,511	2,500	215	2,500	2,500	2,500
50207	REPAIRS, AUTO MAINT	696	414	1,000	45	1,000	1,000	500
50208	POSTAGE	138	196	200	1,865	1,000	1,000	1,000
50209	OFFICE SUPPLIES	829	306	450	71	450	450	450
50210	AGENCY SUPPLIES	1,176	190	1,400	549	1,400	1,400	1,400
50215	UNIFORMS & PERS. EQUIP	1,800	1,600	1,700	1,100	1,800	1,800	1,800
50218	GAS - OIL - LUBRICANTS	1,645	2,829	2,000	351	2,000	2,000	2,000
50228	TRAVEL & TRAINING	738	425	800	500	1,000	2,000	2,000
50229	SUPPLIES	497	494	500		500	500	500
50233	COMMUNICATION EXPENSE	915	836	1,400	328	1,200	1,200	1,200
50250	DUES & SUBSCRIPTIONS	1,498	773	900	255	1,390	1,390	1,390
50266	LEASE EQUIPMENT	2,289	2,480	2,290	(157)			5,000
50403	PORTABLE EQUIPMENT	534		+ 1		+	-	
50964	INSURANCE - MUNICIPAL	-	-	4,478	-	4,478	4,478	
	ADJUSTMENT			(449,441)				3.5
	TOTAL	686,760	697,695	249,538	334,710	697,794	697,794	694,816

STAFFING	1
Position	Totals
CITY ENGINEER ASSOC.ENG.1 ENG AIDE III (CHIEF SURVEY PAR ENGINEERING AIDE II ENGINEERING AIDE II ENGINEERING AIDE I CLERK TYPIST II	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1
Totals	7

Department of Public Works Engineering Division Organizational Chart



١												
à	Div name	Joh Title	Uese	front	Holiday	Suchec	Med	MERS	Pension	Health	Dental	County
019	TO ENGINEERING	CITY ENGINEER	91,099	5,359		5,980	1,399	21,227		15,556	1.078	(3,111)
970	ENGINEERING	ASSOCIENCE	106'65	6,168	*	4,716	1,103	16,740		15,556	1,078	(3.111)
018	ENGWEERING	ENG AIDE III (CHIEF SURVEY PAR	64,510	4,427	ž	4/2/4	1,000	15,171		15,556	1,078	(8,111)
010	SIO ENGINEERING	ENGINEERING AIDE II	56,519	4,987	0	3,813	892	13,535		15,556	1,078	(3,111)
919	NO ENGINEERING	ENGINEERING AIDE II	56,539	4,987		3,813	1192	11,535		15,556	1.078	(3.111)
9	GLO ENGINEERING	ENGINEERING AIDE I	47,484	3,259	3	3,346	736	11,167		6.737	353	(1.347)
9	610 ENGINEERING	CLERK TYPIST II	37,889	2,972	,	2,533	592	1,992		6,737	353	(1,010)
		TOTALS	423,922	32,158	à	28,277	6,613	100,368		91,255	960'9	(17,912)

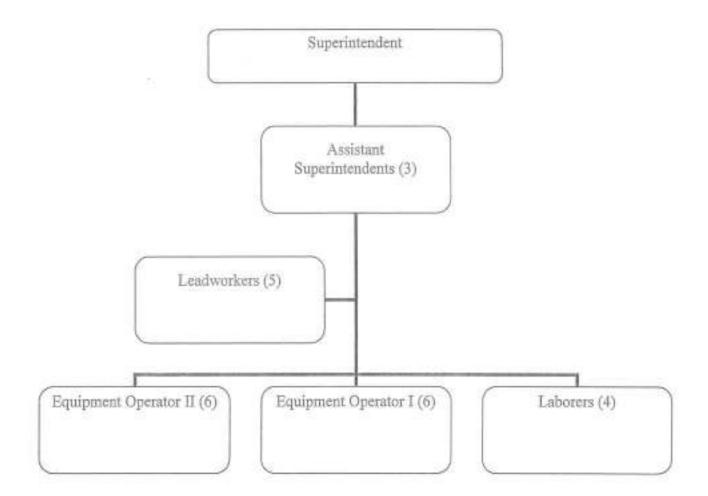
#### BUDGET FOR YEAR ENDING 10/31/2014

#### 630 HIGHWAY/PARKS

		FY 2011	FY 2012	FY 2	013	-0.33	FY 2014	10000
ACCT #	DESCRIPTION	ACTUAL	ACTUAL	BUDGET	1/2 year	DEPT	MANGR	COUNCIL
50101	REGULAR SALARIES	1.360.113	1,248,417	1,182,145	525,681	1,104,049	1,762,958	1,830,568
50103	OVERTIME WAGES	83,131	20,228	80,000 3	94,632	100,000	101,500	101,500
50104	LONGEVITY WAGES	102,122	105,449	90,386	88,955	88,538	119,918	119,918
60106	ACTING WAGEB	1,552	343	1-11	1,583	1,500	11,600	11,600
50113	OUTSIDE SERVICES	15,809	1.798	10,000	720	15,000	20,000	20,000
50118	UNREIMBURSED MEDICAL E	105		100	- 5	100	500	100
50120	BLUE CROSS/DENTAL	433,910	509,642	374,002	269.622	360,136	577,295	577,295
60121	ISOCIAL SEC (FICA)	119,780	111,503	95.819	54,691	103,588	152,662	152,692
50122	MUNICIPAL PENSION	222,090	272,710	268.205	117,858	289,224	414,256	414,256
50124	EMPLOYEE ASSISTANCE	810	830	620	1	504	777	777
50125	DEFERRED COMPENSATION	6,375	8.742		275	2-1	4.19	
50127	EMPLOYEE BENEFIT - CLOTI	9,014		10,329 [	7	9,492	9.842	0.540
50134	EMPLOYEE BENEFIT - GLI	- 1	1	7,668		7,272	11,124	11.124
50143	MED INS COPAY	(32,264)	(31,882)	(24,880)	(18,753)	(64,242)	(84,000)	(94,60)
50155	TERMINATION PAY - VAC	3,292	19,948	-	835	2,500	+ 1	-
50158	TERMINATION PAY - SICK	6,287	15,000		-	10,000	- 1	-
50157	TERMINATION PAY - LONGET	519	9.022		049	3,000	- 4	
50201	REPAIRS, BUILDINGS	2,576	1,750	2,800	(672)	3,000	3,000	3,00
50202	REPAIRS - STREETS ETC	86,162	69,354	(75,000)	30.814	100,000	100,000	70.00
	REPAIRS - MEC-PORTEQUIP	1,610	715	2,000	320	2,000	7,100	7,10
50204	A STATE OF THE PARTY OF THE PAR	88	103	100	66	100	150	15
50205	OFFICE EQUIPMENT MAINTE	1,065	182	500	531	5,000	750	75
50208	MAINTENANCE - SIGNAL SYS	102,438	103,251	85,000	73,638	105,000	125,000	125,00
50207	REPAIRS, AUTO MAINT	248	71	250	80	150	320	32
50209	OFFICE SUPPLIES	1,473	2,638	2.000	1,594	2,000	4,000	4.00
50212	SMALL TOOLS	46	54	500	1,4959	100	800	80
50214	CLEANING/HSHLD SUPPLIES		11,700	12,500	0,899	10,000	15,000	15,00
50215	UNIFORMS & PERS. EQUP	12,020	48	500	745	600	300	50
50216	FOOD			500	-	500	2,500	2.50
50217	CHEMICALS	413	82,712		52,181	105,000	135,000	135.00
50218	GAS - OIL - LUBRICANTS	100,972		85,000	43	3,000	4.000	4.00
10219	PAINT	3,838	3,456	3,500	3,309	10,000	10.000	10.00
50220	SIGNS	9,190	10,884	The second secon		10,000	21,000	21.00
50222	REPAIRS	11,036	8,032	10,000	13,558	15.000	25.000	25.00
50223	FUEL - HEATING	13,869	0,399	14,000	And the Personal Property and Property and Personal Property and P		28,000	28.00
50224	ELECTRICITY	13,654	13,043	12,000	3,650	1,000	1,500	1,00
50225	TELEPHONE	885	1,830	1,500	802			20.75
50225	WATER	812	5,015	750	166	750	20,750	3.50
50228	TRAVEL & TRAINING	80	80	+ 100	176	3,000	3,500	
50232	RENTAL OF SPACE & EQUPI	5,700	4.1	2,000	4	2,500	2,900	2,50
50233	COMMUNICATION EXPENSE	960	11	500		1,000	3,125	3,12
50250	DUES & SUBSCRIPTIONS	1,645	1,157	1,000	451	1,500	2,000	2,00
50258	SNOW CONTROL - SALT ETC	144,897	36,376	+ 102,000	98,889	100,000	100,000	1,00,00
50256	LEASE EQUIPMENT	93,484	72,903	84,384	93,601	95,000		
50403	PORTABLE EQUIPMENT	4,751	355	500	- 10	3,000	3,000	3,00
50964	INSURANCE - MUNICIPAL	19,731		16,607	- 4		7,044	- 4
	NURSURY/RED SUPPLIES	9 - V + 2 5 6 6 7				2222	7,500	7,50
	TOTAL	2,837,723	2,721,808	2,427,073	1,505,092	2,700,259	3,720,101	3,750,65

STAFFING	2013	2014
Position	Totals	Totale
HIGHWAY SUPERINTENCENT ASST HIGHWAY SUPERINTENDENT LEADWORKER AUTO EQUIP OP II AUTO EQUIP OP I LABORER LABORER/PAINTER ASST, SUPERINTENDENT LANDSCAPT SPECIALIST LEADWORKER TREE TRIMMER AUTO EQUIP OP I GLERK TYPIST II LABORER	125664	1 2 3 6 8 4 1 1 1 1 2 3 1 3
Totala	36	37

City of East Providence	FY 2013-2014 Budget
Highway Division	



SUPERMYTENDENT 75,553 SUPERMYTENDENT 59,903 SUPERMYTENDENT 59,903 SUCCESS SUCC	Div Div name	ame	Job Titla	Base	tong	Holiday	500 500	Med	MERS	Pension	Health	Duntal	Copay
HIGHWAY         ASST HIGHWAY SUPERINTENDENT         S9,003           HIGHWAY         LEADWORRER         \$2,003           HIGHWAY         AUTO EQUIP OP II         47,484           HIGHWAY         AUTO EQUIP OP II         43,657           HIGHWAY<	HIN	9WAY	HIGHWAY SUPERINTENDENT	525,55	4,112		4,938	1,156	17,532	940	15,556	1,073	(3,111)
REGHWAY         ASST HIGHWAY SUPEIBRITENDERY         S9,003           HIGHWAY         LEADWORRER         \$2,003           HIGHWAY         AUTO EQUIP OP II         47,484           HIGHWAY         AUTO EQUIP OP II         43,657           P		TWW	ASST HIGHWAY SUPERINTENDENT	606'65	5,286	*	4,042	546	14,347	*	15,556	1,075	(3,111)
HIGHWAY		HWAY	ASST HIGHWAY SUPERINTENDENT	606'65	5,286	1	4,042	545	14,347	*	15,556	1,078	(3,111)
HIGHWAY         LEADWORRER         \$2,053           HIGHWAY         LEADWORRER         \$2,053           HIGHWAY         LEADWORRER         \$2,053           HIGHWAY         LLADWORRER         \$2,053           HIGHWAY         AUTO EQUIP OP II         47,484           HIGHWAY         AUTO EQUIP OP II         43,657           PARIS         TIRRE TRIMMER         52,053           PARIS         AUTO EQUIP OP II         43,657           PARIS		4WAY	LEADWORKER	52,053	3,572		3,449	2008	12,241	37	15,556	1,078	(3,111)
HIGHWAY         LEADWORGER         52,053           HIGHWAY         LLADWORGER         52,053           HIGHWAY         AUTO EQUIP OP II         47,484           HIGHWAY         AUTO EQUIP OP II         43,657           HIGHWAY         AUTO EQUIP OP II         52,053           PARKS         LABONGIRER         52,053           PARKS         TIREE TRIMMER         52,053           PARKS <td></td> <td>WAAY</td> <td>LEADWORKER</td> <td>\$2,053</td> <td>3,572</td> <td>18</td> <td>3,449</td> <td>807</td> <td>32,241</td> <td></td> <td>35,536</td> <td>1,078</td> <td>(3,111)</td>		WAAY	LEADWORKER	\$2,053	3,572	18	3,449	807	32,241		35,536	1,078	(3,111)
HIGHWAY         LEADWONSER         \$2,053           HIGHWAY         LEADWONSER         \$2,053           HIGHWAY         AUTO EQUIP OP II         47,484           HIGHWAY         AUTO EQUIP OP II         43,657           HIGHWAY         LABORITR         26,263           PARKS         LABORITR         26,923           PARKS         LEADWONGER         52,033           PARKS         AUTO EQUIP OP I         43,657           PARKS         AUTO EQUIP OP I         23,653           PARKS         AUTO		HWAY	LEADWORKER	52,053	3,572	31	3,449	200	12,241	20	15,556	1,078	(3,111)
HIGHWAY         LEADWORRER         52,033           HIGHWAY         AUTO EQUIP OP II         47,484           HIGHWAY         AUTO EQUIP OP II         43,657           HIGHWAY         LABORIER         36,303           HARIS         LEADWORRER         36,303           PARKS         TREE TRIMMER </td <td></td> <td>HWAY</td> <td>LLADWICHER</td> <td>\$2,053</td> <td>4,593</td> <td>5</td> <td>3,512</td> <td>821</td> <td>12,466</td> <td></td> <td>15,556</td> <td>1,078</td> <td>(3,111)</td>		HWAY	LLADWICHER	\$2,053	4,593	5	3,512	821	12,466		15,556	1,078	(3,111)
HIGHWAY         AUTO EQUIP OP II         47,484           HIGHWAY         AUTO EQUIP OP II         43,657           HIGHWAY         LABORIER         39,337           HIGHWAY         LABORIER         32,033           PARKS         LEADWONER         32,033           PARKS         TREE TRIMMER         52,033           PARKS         AUTO EQUIP OP II         43,657           PARKS         AUTO EQUIP OP II		HWAY	LEADWORKER	52,053	4,593	31	3,512	821	12,466	777	15,556	1,078	(3,111)
HIGHWAY         AUTO EQUIP OP II         47,484           HIGHWAY         AUTO EQUIP OP II         43,657           HIGHWAY         LABONER         39,337           HIGHWAY         LABONER         32,033           PARKS         LEADWORKER         52,033           PARKS         AUTO EQUIP OP II         43,657           PARKS         AUTO EQUIP OP II <td< td=""><td></td><td>HWAY</td><td>AUTO EQUIP OP II</td><td>47,484</td><td>3,724</td><td>85</td><td>3,175</td><td>743</td><td>11,269</td><td>90</td><td>15,556</td><td>1,078</td><td>(3,111)</td></td<>		HWAY	AUTO EQUIP OP II	47,484	3,724	85	3,175	743	11,269	90	15,556	1,078	(3,111)
HIGHWAY         AUTO EQUIP OP II         47,484           HIGHWAY         AUTO EQUIP OP II         43,657           HIGHWAY         LABORIER         39,337           HIGHWAY         LABORIER         32,033           PARKS         LEADWOIRER         32,033 <td></td> <td>HWAY</td> <td>AUTO EQUIP OP II</td> <td>47,484</td> <td>4,190</td> <td></td> <td>3,204</td> <td>749</td> <td>11,372</td> <td>*</td> <td>15,556</td> <td>1,070</td> <td>(3,111)</td>		HWAY	AUTO EQUIP OP II	47,484	4,190		3,204	749	11,372	*	15,556	1,070	(3,111)
HIGHWAY         AUTO EQUIP OP II         47,484           HIGHWAY         AUTO EQUIP OP II         47,484           HIGHWAY         AUTO EQUIP OP II         42,484           HIGHWAY         AUTO EQUIP OP I         43,657           HIGHWAY         LABORIER         39,937           HARBAWAY         LABORIER         39,937           PARKS         LEADWOINER         52,053           PARKS         TREE TRIMMER         52,053           PARKS         AUTO EQUIP OP I         43,657           PARKS         AUTO EQUIP OP I         43,657 <td></td> <td>HWAY</td> <td>AUTO EQUIP OF II</td> <td>47,484</td> <td>8,724</td> <td>9</td> <td>3,175</td> <td>743</td> <td>11,269</td> <td>ii.</td> <td>15,556</td> <td>1,078</td> <td>(3,111)</td>		HWAY	AUTO EQUIP OF II	47,484	8,724	9	3,175	743	11,269	ii.	15,556	1,078	(3,111)
HIGHWAY         AUTO EQUIP OP II         47,484           HIGHWAY         AUTO EQUIP OP II         43,657           HIGHWAY         AUTO EQUIP OP I         43,657           HIGHWAY         LABORIER         39,337           HIGHWAY         LABORIER         32,053           PARKS         LEADWORKER         52,053           PARKS         TIREE TRIMMER         52,053           PARKS         AUTO EQUIP OP I         43,657           PARKS         AUTO EQUIP OP I         43,657           PARKS         AUTO EQUIP OP I         43,657		WAY	AUTO EQUIP OP II	47,484	3,259	8.89	3,146	736	11,167	214	15,556	1,078	(8,113)
HIGHWAY         AUTO EQUIP OP II         47,484           HIGHWAY         AUTO EQUIP OP I         43,657           HIGHWAY         LABORIER         39,937           PARKS         ASST. SUPERINTENDENT         52,053           PARKS         LEADWORKER         52,053           PARKS         TREE TRIMMER         52,053           PARKS         AUTO EQUIP OP I         43,657           PARKS         AUTO EQUIP OP I         43,657           PARKS         AUTO EQUIP OP I         43,657		HWAY	AUTO EQIP OF II	47,484	3,259	81	3,546	736	11,167	3	15,556	1,078	(3,111)
HIGHWAY         AUTO EQUIP OP I         43,657           HIGHWAY         LABORITR         39,937           PARKS         ASST. SUPERINTENDENT         52,053           PARKS         LEADWOINTER         52,053           PARKS         TREET TRIMMER         52,053           PARKS         TREET TRIMMER         52,053           PARKS         AUTO EQUIP OP I         43,657           PARKS         AUTO EQUIP OP I         43,657		HWAY	AUTO EQUIP OP II	67,484	4,190	3	3,204	749	11,372	90	15,556	3,078	(3,333)
HIGHWAY         AUTO EQUIP OP I         43,657           HIGHWAY         LABORIER         39,937           PARKS         LABORIER         39,937           PARKS         LABORIER         39,937           PARKS         LEADWORKER         52,053           PARKS         TREE TRIMMER         52,053           PARKS         TREE TRIMMER         52,053           PARKS         AUTO EQUIP OP I         43,657		HWAS	AUTO EQUIP OF I	43,657	2,568	1	2,855	029	10,173		15,556	1,071	(2,333)
HIGHWAY         AUTO EQUIP OP 1         43,657           HIGHWAY         LABORIER         39,937           PARKS         ASST. SUPERINTENDENT         39,937           PARKS         LEADWORKER         52,053           PARKS         TREE TRIMMER         52,053           PARKS         TREE TRIMMER         52,053           PARKS         AUTO EQUIP OP 1         43,657		HWAX	AUTO EQUIP OF I	43,557	3,424	18	2,919	683	10,361	39	15,556	1,078	(2,333)
HIGHWAY         AUTO EQUIP OP I         43,657           HIGHWAY         AUTO EQUIP OP I         43,657           HIGHWAY         LABORIER         43,657           HIGHWAY         LABORIER         39,937           PARKS         LANDSCAPE CORST SPECIALIST         39,937           PARKS         LEADWORKER         52,053           PARKS         TREE TRIMMER         52,053           PARKS         TREE TRIMMER         52,053           PARKS         AUTO EQUIP OP 1         43,657		HWAY	AUTO EQUIP OP 1	43,657	3,852	121	2,946	689	10,455	00	15,556	1,078	(2,333)
HIGHWAY         AUTO EQUIP OP I         43,657           HIGHWAY         LABORER         43,657           HIGHWAY         LABORER         39,937           PARKS         ASST. SUPERINTENDENT         39,937           PARKS         LEADWORKER         52,053           PARKS         LEADWORKER         52,053           PARKS         TREE TRIMMER         52,053           PARKS         AUTO EQUIP OP 1         43,657		HWAY	AUTO EQUIP OP 1	43,657	2,996		2,893	929	10,267	Ŷ	35,556	1,078	(2,333)
HIGHWAY         AUTO EQUIP OP 1         43,657           HIGHWAY         LABORIER         39,937           PARKS         ASST. SUPERINFENDENT         39,937           PARKS         LANDSCAPE CONST SPECIALIST         52,053           PARKS         LEADWONICER         52,053           PARKS         TREE TRIMMER         52,053           PARKS         AUTO EQUIP OP 1         43,657           PARKS         AUTO EQUIP OP 1         43,657           PARKS         AUTO EQUIP OP 1         43,657           PARKS         CLERK TYPECT II         43,657		HWAY	AUTO EQUIP OP I	43,657	3,144	1	2,902	679	10,299		986,24	1,078	(2,333)
HIGHWAY         LABORER         39,937           HIGHWAY         LABORER         39,937           HKGHWAY         LABORER         39,937           HKGHWAY         LABORER         39,937           HKGHWAY         LABORER         39,937           PARKS         ASST. SUPERINTENDENT         39,937           PARKS         LANDSCAPE CORST SPECIALIST         52,053           PARKS         LEADWORKER         52,053           PARKS         TREE TRIMMARR         52,053           PARKS         TREE TRIMMARR         52,053           PARKS         AUTD EQUIP OP 1         43,657		HWAY	AUTO EQUIP OP I	43,657	2,996		2,893	929	10,267	-91	15,556	1,078	(2,333)
HIGHWAY         LABORER         39,937           HKGHWAY         LABORER         39,937           HKGHWAY         LABORER         39,937           HKGHWAY         LABORER         39,937           PARKS         LAMDSCAPE CONST SPECIALIST         59,909           PARKS         LEADWORKER         52,053           PARKS         TREE TRIMMER         52,053           PARKS         TREE TRIMMER         52,053           PARKS         AUTO EQUIP OP 1         43,657           PARKS         AUTO EQUIP OP 1         43,657           PARKS         AUTO EQUIP OP 1         43,657           PARKS         CLERK TYPET II         43,657		HWAY	LABORIR	159,937	2,741		2,645	619	29,392	9	35,556	1,078	(2,333)
HIKSHWAY         LABORIER         39,937           HIKSHWAY         LABORIER         39,937           PARKS         ASST. SUPERINTENDENT         59,903           PARKS         LANDSCAPE CONST SPECIALIST         52,053           PARKS         TREE TRHMMER         52,053           PARKS         TREE TRHMMER         52,053           PARKS         AUTTO EQUIP OP 1         43,657           PARKS         AUTTO EQUIP OP 1         43,657           PARKS         CLENK TYPEST II         43,657		HWAY	LABORER	39,937	3,133		2,670	7/29	9,478		15,556	1,078	(2,333)
PARKS         LABORITR         39,937           PARKS         ASST. SUPERINTENDENT         59,903           PARKS         LANDSCAPE CONST SPECIALIST         52,053           PARKS         LEADWORKER         52,053           PARKS         TREE TRIMMER         52,053           PARKS         TREE TRIMMER         52,053           PARKS         AUTD EQUIP OP 1         43,657           PARKS         CLERK TYPEST II         43,657		HWAY	LABORER	789,937	2,349	*	2,622	6119	306,6	1	6,737	353	(3,010)
PARKS         ASST. SUPERINTENDENT         59,509           PARKS         LANDSCAPE CONST SPECIALIST         52,033           PARKS         LEADWORKER         52,053           PARKS         TREE TRIMMER         52,053           PARKS         TREE TRIMMER         52,053           PARKS         AUTO EQUIP OP 1         43,657           PARKS         AUTO EQUIP OP 1         43,657           PARKS         CLERK TYPECT II         43,657		HWAY	LABORER	550,000	3,524	994	2,685	0630	9,564	e e	6,737	353	(010'1)
PARKS         LAMDSCAPE CONSTSPECIALIST         52,053           PARKS         LEADWOINGR         52,053           PARKS         TREE TRIMMAER         52,053           PARKS         TREE TRIMMAER         52,053           PARKS         AUTTO EQUIP OP 1         43,657           PARKS         AUTTO EQUIP OP 1         43,657           PARKS         CLERK TYPECT II         43,657		KS	ASST. SUPERINTENDENT	606,62			3,714	860	13,184		6,737	353	(1,010)
PARKS         LEADWORKER         \$2,053           PARKS         TREE TRIMMER         \$2,053           PARKS         TREE TRIMMER         \$2,053           PARKS         AUTD EQUIP OP 1         43,657           PARKS         AUTD EQUIP OP 1         43,657           PARKS         AUTD EQUIP OP 1         43,657           PARKS         CLERK TYPET II         43,657		12	LANDSCAPE CONST SPECIALIST	52,053	4,083		3,480	816	12,354	j))	15,556	3,078	(3,111)
PARKS         TREE TRIMMER         \$2,053           PARKS         TREE TRIMMER         \$2,053           PARKS         AUTD EQUIP OP 1         43,657           PARKS         AUTO EQUIP OP 1         43,657           PARKS         CLERK TYPET II         43,657		51	LEADWORKER	52,053	4,593	1	3,512	821	12,466	G)	15,556	3,078	(3,111)
PARKS         TREE TRIMMER         \$2,053           PARKS         AUTD EQUIP OP I         43,657           PARKS         AUTO EQUIP OP I         43,657           PARKS         AUTO EQUIP OP I         43,657           PARKS         CLERK TYPECT II         43,657		10	TREE TRIMMER	52,053	4,593		3,512	821	12,466	36	15,556	3,078	(3,111)
PARKS AUTO EQUIP OP 1 43,657  PARKS AUTO EQUIP OP 1 43,657  PARKS CLERK TYPECT 1 43,657		KS	TREE TRIMMER	52,053	824	77	3,278	767	11,637	90	6,737	353	(1,347)
PARKS AUTO EQUIP DP.1 43,657 PARKS AUTO EQUIP DP.1 43,657 PARKS CLERK TYPEST II 41,000		KS	AUTO EQUIP OP 1	43,657	2,995		2,893	978	10,267	<del>)</del> )	15,556	1,078	(2,333)
PABKS AUTO EQUIP OP I 43,657 PARKS CLERK TYPES II 41 pag		12	AUTO EQUIP OP I	43,657	2,558	1	2,866	670	10,173	9	15,556	1,078	(2,333)
PARKS CLERK TVPST II		152	AUTO EQUIP OP I	43,657	2,568	U!	2,866	070	10,173	500	15,556	1,078	(2,333)
47,049		NS.	CLERK TYPIST II	41,849	3,282	15	3,798	054	9,932	90	15,556	1,078	(2,333)

20	Div name	Job Title	Base	Tool	Haliday	Soc Sec.	Med	MERS	Pension	Health	Dental	Copies
840	PARKS	LAMDSCAPE LABORER	58,937	813		2,526	591			15,556	3,078	(2,333)
840	PARKS	LANDSCAPE LABORER	39,937	2,349	×	2,622	613			15,556	1.078	12.3334
840	PARKS	LANDSCAPE LABORER	39,937	813		2.526	100		)(8	35,556	1 078	19.253)
840	PARKS	LABORER	39.937	2.349		3,629	603	3000		15.620	4 070	1000014
		TOTALS	4 164 004	200.000		1000		1		decis	4,010	16,0001
		20.00	1,702,921	111,989		116,709	27,295	Ī		540,310	36.985	194.6001

#### BUDGET FOR YEAR ENDING 10/31/2014

#### 635 STREETLIGHTS

valence Si		FY 2011	FY 2012	FY 2	013		FY 2014	
ACCT #	DESCRIPTION	ACTUAL	ACTUAL	BUDGET	1/2 year	DEPT	MANGR	COUNCIL
50224	ELECTRICITY	717,522	679,709	503,457	252,654	600,000	600,000	600,000
						-		
	TOTAL	717,522	679,709	503,457	252,654	600,000	600,000	600,000

STAFFING	
Position	Totals
Totals	0

### BUDGET FOR YEAR ENDING 10/31/2014

### 650 REFUSE DISPOSAL

	Salar Distance Salar	FY 2011	FY 2012	FY:	2013		FY 2014	
ACCT #	DESCRIPTION	ACTUAL	ACTUAL	BUDGET	1/2 year	DEPT	MANGR	COUNCIL
50101	REGULAR SALARIES	64,213	11,218	-	1		-	
50102	TEMPORARY SALARIES		1,000			74.77	-	
50103	OVERTIME WAGES	3,661			(4.	-		
50104	LONGEVITY WAGES	5,540	5,707	-		97207	-	
50113	OUTSIDE SERVICES	2,855	-	2,500	195		-	
50114	PART-TIME SERVICES	10,927	6,698	-	-	10,000	10,000	+ 1
50120	BLUE CROSS/DENTAL	16,350	7.225				-	
50121	SOCIAL SEC (FICA)	7,040	7,573	-			-	
50122	MUNICIPAL PENSION	10,520	2,537	-		-	-	
50124	EMPLOYEE ASSISTANCE	30	(21)			-	-	
50125	DEFERRED COMPENSATION	2,000	333		-		-	
50126	EMPL BEN PHYS FIT / FLEX	100	100		-	-	-	
50130	RUBBISH-GARBAGE CONT.	1,442,850	1,486,135	1,478,921	570,923	1,329,416	1,329,416	1,329,416
50131	DISPOSAL COSTS	396,789	423,047	420,000	134,653	420,000	420,000	420,000
50132	RECYCLING CONTRACT	713,430	734,833	520,450	315,312	659,864	859,884	659,884
50135	HAZARDOUS WASTE DISPO	2,557	5,429		015016	2.000	2,000	2,000
50136	COLL/DISP - SCHOOL	(30)	77,816	-	30,517	75,000	2,000	2,000
50143	MED INS COPAY	(3,020)	(637)	-	00,011	70,000	-	
50155	TERMINATION PAY - VAC	12(000)	11,462	-	- 2		-	
50158	TERMINATION PAY - SICK	-	15,000	- 1	-	-	-	
50157	TERMINATION PAY - LONGE	-	988	-				
50204	REPAIRS - MEC-PORTEQUIP	2,722	3,290	6,000	1,311	10,000	5,000	5.000
50207	REPAIRS, AUTO MAINT	9,273	10,690	8,000	3,874	10,000	0,000	
50208	POSTAGE	28	25	75	6	50	50	50
50209	OFFICE SUPPLIES	200	39	225	- 9	200	200	200
50214	CLEANING/HSHLD SUPPLIES		93	200	47	200	200	200
50218	GAS - OIL - LUBRICANTS	26,312	18,887	20,000	4,847	10,000	10,000	10.000
50225	TELEPHONE	307	87	375	71,047	10,000	10,000	7.5144
50227	ADVERTISING, PRINTING	1,770	1,050	2,000	-	2.000	2,000	
50228	TRAVEL & TRAINING	15	1,000	2,000	-	2,000	2,000	
50229	SUPPLIES	14,769	2,902	10.000	1,391	5,000	5.000	2.500
50244	RECYCLING BAGS	14,700	1,507	10,000	1,001	5,000	21000	2,500
50250	DUES & SUBSCRIPTIONS	164	15	175	- 80			
	1	109	10	11.0	- 00			
						-		
						-		
	TOTAL	2,731,370	2,835,028	2,468,721	1.009.197	2.622.620	2 442 502	0.100.000
	19/10/2	4000000	4,000,020	2,900,721	1,063,137	2,523,530	2,443,530	2,429,030

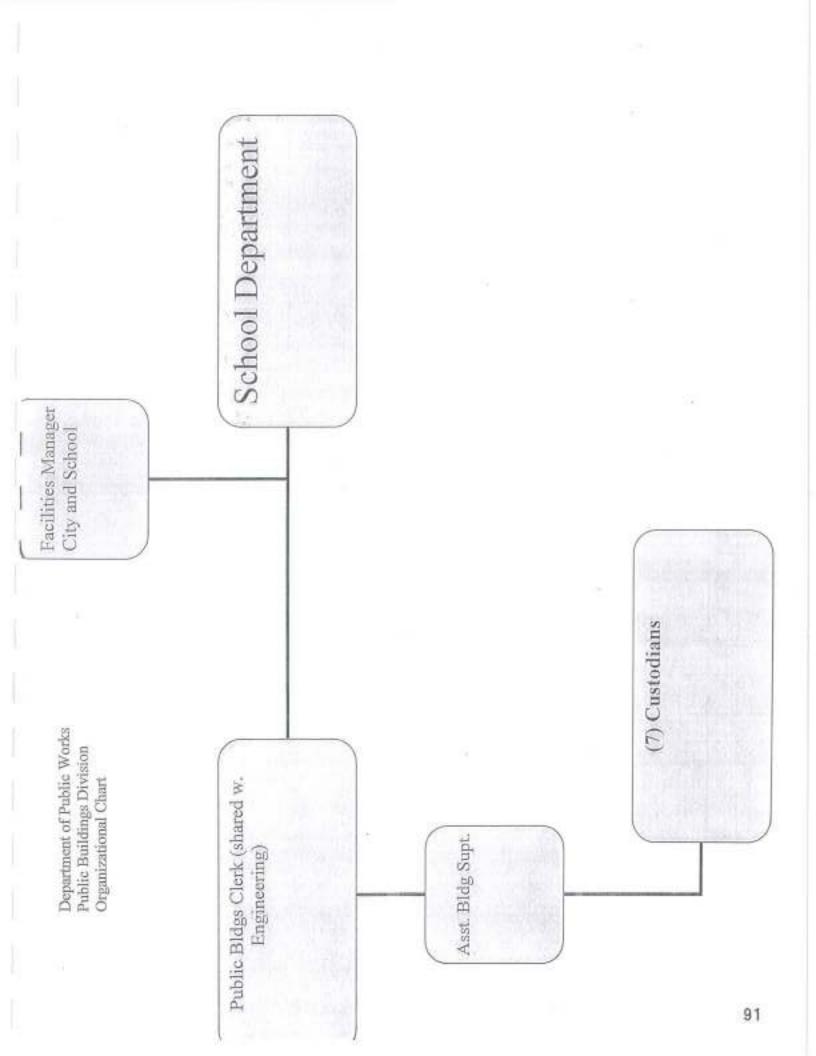
STAFFING		
Position		Totals
	-	-
Totals		0

# BUDGET FOR YEAR ENDING 10/31/2014

#### 660 PUBLIC BUILDINGS

		FY 2011	FY 2012	FY 2	013	i and the same of	FY 2014	
ACCT #	DESCRIPTION	ACTUAL	ACTUAL	BUDGET	1/2 year	DEPT	MANGR	COUNCIL
50101	REGULAR SALARIES	332,384	448,210	390,990	177,903	401,950	401,950	485,450
50102	TEMPORARY SALARIES	13,756	21,698	12,000	11,608	27,724	27,724	27,724
50103	OVERTIME WAGES	9,342	7,792	10,000	24,654	20,000	20,000	20,000
50104	LONGEVITY WAGES	7,020	26,294	27,741	28,381	25,688	25,888	25,688
50105	ACTING WAGES	807	3,431	500	2,371	4,042	4,042	4,042
50113	OUTSIDE SERVICES	133,935	795	800	1,145	1,200	1,200	1,200
50114	PART-TIME SERVICES	5,557	10,217	1,500	4,869	10,374	10,374	10,374
50120	BLUE CROSS/DENTAL	41,310	138,585	117,098	81,285	130,620	130,620	130,620
50121	SOCIAL SEC (FICA)	12,230	30,898	32,033	18,351	37,468	37,468	37,468
50122	MUNICIPAL PENSION	18,220	74,155	88,994	39,401	98,956	98,956	98,956
50124	EMPLOYEE ASSISTANCE	50	189	189	- 1	189	189	189
50125	DEFERRED COMPENSATION	2,000	2,000	-	-	-	+:	
50126	EMPL BEN PHYS FIT / FLEX	975	975	-	£0	#7	SE.	1
50134	EMPLOYEE BENEFIT - GLI	-	5270	2,670	-	2,670	2,670	2,670
50143	MED INS COPAY	(7,014)	(9,498)	(9,365)	(4,149)	(19,909)	(19,909)	(19,909
50170	ADJUSTMENT	-		(109,976)	-		*:	-
50201	REPAIRS, BUILDINGS	137,752	109,238	180,000	104,916	180,000	180,000	180,000
50205	OFFICE EQUIPMENT MAINTE	*	79			100	100	100
50207	REPAIRS, AUTO MAINT	1,851	3,454	3,000	1,063	3,000	3,000	3,000
50208	POSTAGE	9	5	30	5	30	30	30
50209	OFFICE SUPPLIES	126	265	150	11	150	150	150
50212	SMALL TOOLS	1,763	376	1,000	314	1,000	1,000	1,000
50213	ELEC-MECH SUPPLIES	1,540	2,054	2,000	384	2,000	2,000	2,000
50214	CLEANING/HSHLD SUPPLIES	23,638	10,231	20,000	7,072	20,000	20,000	15,000
50215	UNIFORMS & PERS. EQUIP	2,864	2,864	1,084	2,739	2,864	2,864	2,864
50218	GAS - OIL - LUBRICANTS	4,479	3,031	3,000	1,370	3,000	3,000	3,000
50223	FUEL - HEATING	53,966	50,052	66,677	35,730	63,000	83,000	63,000
50224	ELECTRICITY	244,248	117,751	138,666	43,347	143,000	143,000	143,000
50225	TELEPHONE	58,230	54,555	60,000	15,277	45,000	45,000	45,000
50228	WATER	12,220	10,869	12,000	2,045	11,000	11,000	11,000
50228	TRAVEL & TRAINING	350	-	100	- N-	100	100	100
50233	COMMUNICATION EXPENSE	1,069	1,289	800	1,166	1,800	1,800	1,800
50274	MAINTENANCE CONTRACT	12,729	13,844	14,000	6,201	15,500	15,500	15,500
50401	OFFICE EQUIPMENT	500	1775	*	-	-	- N	
50410	STRUCTURES/IMPROVEMEN	+	- G-	850,000		- 18	Ve i	
50964	INSURANCE - MUNICIPAL			5,758	-	5,758	5,758	
							*	- 3
	TOTAL	1,127,908	1,135,695	1,923,416	610,743	1,238,274	1,238,274	1,311,016

STAFFING	2013	2014
Position	Totals	Totals
SUPT. OF PUBLIC BLDGS. ASST SUPT PUBLIC BUILDINGS CUSTODIAN CUSTODIAN (Step A and B 13 weeks each) PLUMBER	1 1 8	1 1 8 1
Totals	9	10



pay bly name	Job Title	Dase	tong	Holiday	50¢ 56¢	Med	WERS	Pennion	Health	Dental	Copury
650 PUBLIC BUILDINGS	SUPT. OF PUBLIC SEDGS.	84,617	5,621		5,595	1,308	19,858	7:	15,556	3,076	(III)
650 PUBLIC BUILDANGS	ASST SUPT OF PUBLIC BUILDINGS	52,053	3,572	ř	3,449	208	12,241	100	15,556	2,078	(111)
650 PUBLIC BUILDINGS	CUSTODIAN	35,685	2,378	10	2,546	393	9,036		15,356	1,078	(2,333)
650 PUBLIC BUILDINGS	CUSTODIAM	38,685	3,413	Si.	2,610	610	9,264		15,558	\$,078	(2,333)
650 PUBLIC BUILDINGS	CUSTODIAN	38,685	2,378		2,546	295	97030	*3	15,556	3,078	(2,333)
660 PUBLIC BUILDINGS	CUSTODIAN	38,685	2,655	ě	2,563	599	190,8	5	15,556	1,075	(2,333)
650 PUBLIC BUILDINGS	CUSTODIAM	38,685	3,034	904	2,587	909	9,181		6,737	353	(1,010)
650 PUBLIC BUILDINGS	CUSTODIAN	38,685	2,655		2,563	599	560,6	27	6,737	153	(1,010)
660 PUBLIC BUILDINGS	CUSTODIAN	33,171	ğ		2,057	481	7,300		15,556	1,075	(2,333)
	TOTALS	401,950	25,706		26,535	6,201	94,113	٠	122,368	8,252	(119,909)

# BUDGET FOR YEAR ENDING 10/31/2014

#### 670 CENTRAL GARAGE

	Commonwey -	FY 2011	FY 2012	FY 2	013		FY 2014	= Sessioned (act
ACCT #	DESCRIPTION	ACTUAL	ACTUAL	BUDGET	1/2 year	DEPT	MANGR	COUNCIL
50101	REGULAR SALARIES	413,098	415,353	399,509	169,701	416,381	416,381	416,381
50102	TEMPORARY SALARIES	9.0		-	13,142	+		
50103	OVERTIME WAGES	17,860	13,935	14,000	2,479	14,000	14,000	7,000
50104	LONGEVITY WAGES	21,083	24,449	30,018	30,694	26,637	28,637	28,637
50105	ACTING WAGES	7,284	6,395	6,000	2,848	4,000	4,000	4,000
50113	OUTSIDE SERVICES	934	299	1,500	637	1,500	1,500	1,000
50120	BLUE CROSS/DENTAL	124,870	138,337	107,017	74,289	123,528	123,528	123,528
50121	SOCIAL SEC (FICA)	37,540	33,057	32,859	18,824	33,891	33,891	33,891
50122	MUNICIPAL PENSION	71,820	80,776	91,289	40,417	102.514	102,514	102,514
50124	EMPLOYEE ASSISTANCE	190	168	168	-	168	168	168
50134	EMPLOYEE BENEFIT - GLI		7	2,377			+	
50143	MED INS COPAY	(9,558)	(10,536)	(9,365)	(5,156)	(22,787)	(22,787)	(22,78)
50155	TERMINATION PAY - VAC	-	5,548		1,387	- Alembanad	-	-
50158	TERMINATION PAY - SICK		12,000		3,000	4.		
50201	REPAIRS, BUILDINGS	5,169	5,978	4,000	3,848	4,000	4,000	4,000
50204	REPAIRS - MEC-PORTEQUIP	300				1,800	1,800	1,800
50205	OFFICE EQUIPMENT MAINTE	1,841	97.	150	27	150	150	150
50207	REPAIRS, AUTO MAINT	(13,447)	2,048	3,000	324	3,000	3,000	1,500
50208	POSTAGE	0	2		0	5,545		
50209	OFFICE SUPPLIES	274	185	400	218	400	400	400
50211	MEDICAL SUPPLIES	142		150		150	150	150
50212	SMALL TOOLS	7,859	5,113	6,500	1,207	6,500	8,500	3,500
50214	CLEANING/HSHLD SUPPLIES	180	170	125	- 1,201	150	150	150
50215	UNIFORMS & PERS. EQUIP	6,861	6,727	8,386	2,352	8,500	8,500	8,500
50218	FOOD	17			2,000	0,000	9,000	9,000
50218	GAS - OIL - LUBRICANTS	5,306	5,226	3,750	2,148	5,000	5,000	5,000
50223	FUEL - HEATING	13,869	4,684	14,000	13,558	17,000	17,000	17,000
50224	ELECTRICITY	12,575	6,980	13,000	3,850	10,000	10,000	10,000
50225	TELEPHONE	394	347	400	153	500	500	500
50226	WATER	812	620	700	166	800	800	800
50228	TRAVEL & TRAINING	534	- 1	500	20	3,000	3,000	1,000
50233	COMMUNICATION EXPENSE	307	353	400	263	400	400	400
50250	DUES & SUBSCRIPTIONS	1,755	330	500	777	800	800	800
50288	LEASE EQUIPMENT	14,859	1,392	1,392	- 111	1,400	000	- Unit
50401	OFFICE EQUIPMENT	76	204	250		250	250	250
50403	PORTABLE EQUIPMENT	1,000	423	800	397	800	800	800
50405	AUTO EQUIPMENT	1,000	423	300	8,824	000	000	- 000
50984	INSURANCE - MUNICIPAL			5,118	0,024	-		
20904	INDUNANUE - MUNICIPAL	-	-	9,110	-			
	TOTAL	748,659	763,536	738,893	387,991	784,432	763,032	749,032

STAFFING	
Position	Totals
FLEET MANAGER WELDER FABRICATOR AUTO MECHANIC (STEP 5) AUTO MECHANIC (STEP 1/2/3) ACCOUNT CLERK II	1 1 4 1
Totals	8

Mechanics 0 Fleet Manager Welder/Fabricator Department of Public Works Central Garage Division Organizational Chart: Account Clerk

Department Inform	ation
Department Name	Public Works
Department Mission Statement	The mission of the Department of Public Works is to provide essential public works services as effective and efficient as possible for the entire community with objective of enhancing the living and working environment within the City.
Department Highlights	DPW highlights for 2012/2013 include the following:
S	<ul> <li>Coordinated with Cities of Pawtucket and Central Falls for a join refuse and recycling contract. Regionalization of this service proved to have significant cost savings for the City. Commenced implementation of new automated recycling program on September 9<sup>th</sup>, 2013. The program required the delivery of new recycling containers to all City households.</li> </ul>
	<ul> <li>Implementation of streetlight management program with the objective of saving 20% on annual streetlighting costs billed by National Grid.</li> </ul>
	<ul> <li>Completion of the Fire Alarm and Sprinkler System Upgrades at City Hall in compliance with State Fire Code.</li> </ul>
	<ul> <li>Completion of consolidation of School Department     Administration in City Hall and moving of City Departments to     implement consolidation.</li> </ul>
	<ul> <li>Construction project oversight of Warren Avenue Enhancement Project.</li> </ul>
	<ul> <li>All DPW Divisions participated in several snow removal operations including the 2013 Blizzard, Completed FEMA application forms for 2013 Blizzard reimbursement.</li> </ul>
	<ul> <li>Constructed pad sight for new Fire Dept. training facility at 60 Commercial Way.</li> </ul>
	<ul> <li>Effective oversight and management of the Wastewater Design, Build, Operate (DBO) contract and the completion of \$52 million in new capital improvements on schedule and under budget to meet State Consent Order requirements.</li> </ul>
	<ul> <li>Completion of Phase III of water main cleaning and lining work to improve water quality, including roadway repairs. Overall project consisted of three phases of work at a cost of \$8.6 million.</li> </ul>
	<ul> <li>Implementation and oversight of engineering design contract for water system improvements to improve water quality and meet</li> </ul>

- new water system regulations. Design includes new transmission main, storage tank, and treatment facilities
- With funding assistance from the RI Water Resources Board implemented preliminary engineering design contract for water supply interconnections with Pawtucket Water and Bristol County Water to ensure a satisfactory backup water supply for the City.
- Highway Division and Engineering Division personnel worked numerous hours toward the final closure of the Forbes Street Landfill property and development of a solar field. Highway Division personnel effectively met lease agreement obligations of the solar developer by providing final cover material consisting of screened compost, providing tree and brush clearing services, assisted in grading and spreading of compost materials, hydroseeding, and constructing stone access roadway. Engineering Division provided construction management, survey crew provided construction layout and grades, ensured RIDEM stormwater requirements were met during construction activities.
- Completion of the Building Management System at City Hall, Weaver Library, and Senior Center. This energy efficiency project was 100 % funded with an Energy Efficiency Grant.
- Receipt of over \$100,000 in profit sharing from Rhode Island Resource Recovery for City recycling program. With funding, a new compost screener was purchased for the Forbes Street Compost Facility.
- Effective implementation and oversight of underground storage tanks for City facilities in accordance with RIDEM requirements to eliminate a RIDEM fine and NOV.

Department Positions		
Position Name	#	Position Duties
Director of Public Works	1	Responsible charge for the management and administration of the Public Works Department, its respective Divisions and personnel. Public Works Divisions include: Highway, Parks, Streetlights, Central Garage, Public Buildings, Refuse and Recycling, Engineering, Building Inspection, Water and Wastewater Utilities.
DPW Secretary	1	Administrative assistant to the Director of Public Works, processes and manages DPW information and forms, familiar with all DPW programs, answers calls and questions from

		residents, oversees refuse and recycling program.
Highway Superintendent	1	Performs administrative supervision over the Division of Highway and Park including but not limited to the activities of street and highway construction and maintenance, street cleaning, snow/ice removal, repair of storm drains, sidewalks and setting of curbs. Keeps brooks and culverts clear of debris, maintenance of City parks and other open spaces and City trees. Performs related work as required.
Asst. Highway Supt.	3	Supervises crews in the field, prepares daily work orders and assignments, maintain records of work completed. Supervise snow plow and sanding operations in winter storms.  Coordination with utilities/agencies prior to excavation in roadways.
Highway Leadworker	5	Supervises a crew, instructs and works with crew engaged in cleaning of roadway snowplowing, repairs to drainage infrastructure. Keeps records of equipment and materials used
Highway Auto Equipment Operator II	6	Operates Heavy Equipment such as Backhoe, Loader, Sweeper, Jet Vac, Screener, Tractor Trailer Dump, and Snow Removal vehicles
Highway Auto Equipment Operation I	6	Drives Dump trucks transports materials to and from jobsite, snow removal and salt spreader, also operates other light equipment, and performs manual labor as needed
Highway Laborer	4	Performs manual labor such as cement mixing, pothole and trench repairs, cutting weeds, painting crosswalks and installing traffic signs, snow removal
Parks Leadworker	1	Supervises work crews, instructs and works with crew engaged in parks maintenance, tree and stump removals, irrigation systems, etc.
Landscape and Construction Specialist	1	Responsible for all phases of construction of parks, fields playground equipment, city owned grounds, irrigation systems and other projects as needed
Tree Trimmers	2	Licensed arborists responsible for tree trimming and cutting
Parks Equipment Operators	3	Operates light dump trucks and other equipment. Responsible for maintenance of parks and open spaces, Cuts grass and performs manual labor when directed.
Landscape Laborers	4	Preforms manual labor doing a wide variety of semiskilled tasks in the care of parks, grounds, athletic fields and other city owned properties. Examples of work are grass cutting, shrub planting, pruning, fertilizing, snow removal and other related duties

Clerk Typist (Parks)	1	Performs clerical work for Parks and Highway Division, payroll, claim vouchers, purchase requisitions, etc. Inputs work order data performed by field crews.
City Engineer	1	Supervises Engineering Staff, review of City's pending projects, designs surveys and prepares plans for streets, sanitary and storm sewers and appurtenances, water mains and appurtenances, curbing, small buildings, recreational facilities and other public improvements. Advises other City Departments on engineering problems.
Associate Engineer	1	Conducts field investigations and surveys preparatory to the planning of Public Works' Dept. projects. Prepares preliminary plans, designs, specifications and estimates of costs for projects. Investigates complaints of property owners and prepares assessments for curbing, grading and sidewalks.
Engineering Aide III (Survey Party Chief)	1	Provides preliminary and relocation surveys for a variety of construction and reconstruction projects. Also duties include drawing and designing minor storm and sanitary sewer projects, preparing various maps, computing laying out and grades for streets and preparing other engineering plans from survey notes. Performs inspection of construction projects as assigned.
Engineering Aide II	2	Duties include transcribing field notes, drafting plans using computer software, calculating areas, checking computations and assembling other engineering data. Review and interprets technical specs and construction drawings for construction projects for quantities completed for payment. Inspects various construction projects for compliance to ordinances and plans.
Engineering Aide I	1	Performs drafting of engineering plans, construction drawings (ie. sanitary and storm sewers, water mains, roads, etc.). Also, plot field data, drafting from survey notes, answering questions regarding location of utilities and maintaining engineering division maps. Acts as rodman for survey crew.
Clerk Typist II (Engineering and Public Buildings)	***	Provide clerical support for both Engineering & Public Buildings Divisions including maintain employee records, payroll processing, invoice processing, process outgoing mail, deposits (bag, map & sewer repairs), sell bags and appliance stickers and other misc. office functions
Facilities Manager (Public Building Supt.)	1	Supervises division employees to ensure that buildings are kept clean, in good repair and secure. Review plans and contracts as well as oversight of projects performed by outside contractors. Respond to emergency situations such as flooding of buildings and HVAC failures. Supervise snow

		removal at City buildings.
Asst. Superintendent for Public Buildings	1	Assists Superintendent with employee supervision, coordinate with outside contractors in handling emergency or routine maintenance, performs non-routine repairs or maintenance, performs custodial duties and related work as required.
Custodian	7	Performs routine building custodial duties including light and heavy cleaning, provides minor repairs to building and equipment, lifts and moves objects weighing over fifty pounds, shovels snow off sidewalks, monitors boilers and maintains a general watch over buildings and offices.
Fleet Manager	1	Responsible for the management and administration of Central Garage operations, personnel, and fleet management
Mechanic	5	Maintain and Repair all city vehicles and equipment
Welder/Fabricator	1	Weld/Fabricate and maintain all city vehicles and equipment
Account Clerk II	1	Central Garage administration, payroll, inventory/supply control
Building Official	1	Responsible for the overall administration of Building Inspection Division. Reviews building plans for compliance with State Building Code, conducts inspections, issues Notices of Violations when applicable, issues Certificates of Occupancy. Ensure construction complies with applicable building codes and standards
Plumbing/Mechanical and Minimum Housing Inspector	1	Review building plans for compliance with applicable plumbing and mechanical codes, conducts inspections for new construction and renovations, conducts inspections for minimum housing issues and issues NOVs when applicable.
Zoning Officer	1	Reviews development plans and construction for zoning compliance. Conducts inspections as needed to ensure zoning standards are met.
Electrical Inspector	1	Reviews building plans and construction for compliance with electrical codes and standards. Conducts inspections as needed to ensure compliance.
Clerk Typist II (Building and Zoning)	1	Provide clerical support for both Building Inspection and Zoning. Answers phone calls and questions related to Building and Zoning. Administers permit applications, notices of violation, etc.
Water Superintendent	1	Responsible for the operation and maintenance of City's

		Water Distribution system to ensure clean drinking water for City customers in compliance with RIDOH Rules and Regulations
Office Manager	1	Assists Water Superintendent in the management of the Water Division office. Prepares regulatory reports under direction of the Water Superintendent. Prepares information billing and responds to customer service inquiries, performs other clerical duties as needed.
Customer Service Representative	1	Inputs meter information for billing software and maintain customer accounts, answers customer questions and inquiries, performs other clerical duties as needed.
Water Utility System Supervisors	2	Perform direct supervision of water utility crews, prioritize and assign work orders for field crews, prepare reports as needed by the Water Superintendent
Water Meter Supervisor	1	Responsible for metering and billing system, responds to customer inquiries, assigns and directs work orders of water utility mechanics, oversees the water quality sampling as required by the RIDOH, prepares reports as required.
Water Utility Mechanics	4	Performs meter reading and meter change-outs, responds to customer service issues with respect to metering, performs water quality sampling, conducts other water system maintenance work as needed.
Utility Records/Inspectors	2	Conduct inspections of water system work performed by private contractors to ensure compliance with applicable codes and standards, update water system mapping and database as needed, responsible for marking locations of underground water mains for DIGSAFE requests.
Water Utility Leadworker	1	Supervises and directs the field crew for water system repairs, maintenance, and upgrades.
Water Utility Operators	3	Operate heavy equipment such as backhoe, dump truck for water system operations and maintenance.
Water Utility Laborers	5	Performs manual labor for a variety of tasks associated with water system operations, repairs to broken water mains, hydrants, valves, etc.

Division Number	630
Division Name	Highway
Division Goal	To maintain streets, sidewalks, drainage systems, traffic signs and signals, and compost facility as efficiently as possible within available funding.
Division Narrative	The Highway Division is responsible for the daily maintenance of 160 miles of streets and corresponding right-of-way including sidewalks. Street and sidewalk maintenance will include pothole and trench repairs, repairs to concrete and asphalt sidewalks, and cut back of weeds, brush and cleanup of debris within the City right-of-way. Traffic signs, signals and pavement markings are maintained by Highway Division traffic crew. Drainage maintenance includes catch basin cleaning, drain line jetting, drainage channel maintenance, and street sweeping. Winter activities include pre-treating roadways in advance of storms and snow plowing operations. This Division is also responsible for the compost site operation and activities at the Forbes Street site. Highway Division crews often assist in special City projects such as School playground construction, and parking lots for municipal facilities.
Reason for Function	The Highway Division performs essential public services particularly during the winter for snowplowing and maintaining streets in the winter months. Drainage maintenance helps to alleviate flooding conditions. Drainage system activities such as catch basin cleaning, and street sweeping are required per State Municipal Storm Sewer System Regulations.
FY 2013-2014 Division Objectives	To continue to maintain deteriorated streets and sidewalks within the City within available funding. Completion of Forbes Street Landfill Closure activities for the installation of solar panel development. Enhance compost operations with improved equipment funded through RIRRC profit sharing monies. Continue to maintain and improve drainage facilities particularly in chronic areas that experience urban flooding. To obtain funding to resurface roads that are in the poorest condition. Obtain funding for a new mobile communication system for improved communication in public works vehicles

Division Number	840
Division Name	Parks
Division Goal	To provide the highest level of maintenance to our City Parks and Islands So that our residents can enjoy using our facilities ,Also assist the highway department in the Winter during storm events,
Division Narrative	This division is responsible for maintaining 24 Parks also Two Cemeteries, Turner Res Bike Path and the islands in the roadways also all public buildings. There are a total of 10 Employees One clerk One lead worker one Construction & 7 Auto equipment operators / landscape laborers. This division is currently being supervised by the highway division
Reason for Function	This is an essential service for the city's residents The parks are expected to be in excellent condition for the Youth, Soccer, Baseball, and Football, Softball leagues as well as the Adult Programs.
FY 2013-2014 * Division Objectives	To continue to maintain the Parks Cemeteries and islands within the City within available funding Continue to maintain and improve park facilities To obtain funding to upgrade aging equipment. To improve the current man power situation by combining Parks and Highway division
Division Number	610
Division Name	Engineering
Division Goal	Provide cost effective Professional Engineering and Land Surveying support for the City as well as assisting the general public by supplying plans and technical advice.
Division Narrative	The Engineering Division provides engineering services for the City's public works improvement projects. The Division performs survey work, planning, drafting, development of plans, specifications and contract documents for projects such as utility (water, sewer and drainage) improvements and roadway improvements. For construction of subdivisions and buildings the Engineering Division reviews plans, supplies utility and pertinent technical information and provides inspection of the work to ensure public improvements are built in accordance with applicable standards. The Engineering Division office maintains City maps for utilities (sewer, water and drainage), assessor

	maps, survey benchmark and related information.
Reason for Function	Required functions include maintaining the drainage system in accordance with State law RIPDES permit number RIR040030 (Municipal Separate Storm Sewer System, MS4) and documenting the maintenance and improvements to the drainage system that occur yearly. Sidewalk policing and snow violations are issued per City Ordinance Chapter 14. The Engineering Division is also involved with Chapters 4, 8, 18 and 19 of the City Ordinances. In addition the Division also reviews subdivision plans, land development plans, zoning cases, etc. to assure that the proposed work is in compliance with City standards. The Engineering Division also inspects and permits all sanitary sewer work outside of the building up to the sewer main, inspects roadway improvements as well as respond to residents concerns.
FY 2013-2014 Division Objectives	Objectives for FY 2013-2014 include the elimination of the Citizens Bank pump station, connecting buildings along Harding Avenue and Breeze Avenue to a low pressure sewer system to comply with the Cesspool Act of 2007, work with United Water on eliminating illicit connections and cleaning of underdrains, make improvements to the drainage system and sidewalk area at 156 Valley Street, inspect the Warren Avenue Phase II sidewalk improvements, work on Runnins River to improve the flow and reduce flooding. Continued work on the Forbes Street Landfill Closue and Solar Development Project.
Division Information	n (as reflected in FY13-14 budget breakdown)
Division Number	660
Division Name	Public Buildings
Division Goal	To continue to maintain municipal buildings for a safe, clean and healthy environment for employees, residents and others that access municipal buildings. Promote and track energy efficiency measures
Division Narrative	The consolidated Facilities Manager oversees the Public Buildings Division. This Division is responsible for cleaning, repairs and maintenance of City Hall, Public Works Complex, Recreation Center, Police Station, Animal Shelter, Union Primary Building, Senior Center, Breed Hall, Sweetland House and Library Branches.

Reason for Function	Cleaning and maintaining municipal facilities is essential for public health and to sustain City infrastructure.
FY 2013-2014 Division Objectives	To continue to maintain municipal facilities as best as possible with available resources. Continue to enhance consolidated operations to achieve efficiencies. Monitor, track and promote energy efficient measures.
Division Information	(as reflected in FY13-14 budget breakdown)
Division Number	670
Division Name	Central Garage
Division Goal	To maintain the cities vehicle fleet in the most cost effective and economical manner possible. To increase training opportunities of all Central Garage personnel, resulting in a higher quality of work and customer satisfaction.
Division Narrative	Central Garage Division maintains and repairs the cities' 297 registered vehicles and approximately 100 pieces of portable equipment. Repairs and maintenance include, weed whackers, lawn mowers, chain saws, turf and sod cutters, 93 Police vehicles, 42 pieces of Fire Apparatus and staff vehicles, 2 Highway department heavy loaders, 6 backhoes, 1 Jenz grinder, 2 screeners and all other city vehicles. The Division is also responsible for Fleet Management; purchasing and selling all vehicles and equipment and moving vehicles from department to department as necessary. Central Garage is also responsible for the Underground Storage Tanks at Commercial Way; DEM certified staff performs all of the monitoring and testing as required by DEM regulations. The Central Garage is crucial to all city operations, without vehicles and machines on the road other departments would not be able to perform their functions, Public Safety would be at risk by not having vehicles to save lives or put out fires or remove snow from the streets.
Reason for Function	Operation and Maintenance of Underground Storage Tanks is required by DEM. Public Safety is paramount and maintaining those vehicles it is the most important function we perform. Firemen, Police Officers, and Snow Plow operators cannot perform their jobs properly without vehicles and equipment
FY 2013-2014 Division Objectives	Maintain and repair all of the cities vehicle fleet and equipment in a safe and cost effective manner.

TOTAL T	(
	n (as reflected in FY13-14 budget breakdown)
Division Number	605
Division Name	Building Inspection
Division Goal	Building Safety and Compliance with all applicable Laws
Division Narrative	This Division is responsible for the Issuance of Building Permits Plumbing Permits, Electrical Permits, Mechanical Permits, Zoning Certificates, Zoning Variances and Zoning Appeals. Minimum Housing Inspections and Violations, License inspections for new businesses, Laundry drycleaners, All schools Private and public. This department is also responsible for the Inspection of all Construction related to the issuance of any permit. Emergency response to Fire and Police for structure related incidents. Such as Fire, Floods, High winds, Vehicle accidents on a 24 hour basis.
Reason for Function	This department is a required function in order to comply with State and Local Laws.
FY 2013-2014 Division Objectives	To provide the highest level of services to all applicants. To assist the public in the most effective and cost efficient manner.
Division Information	(as reflected in FYI3-14 budget breakdown)
Division Number	650
Division Name	Refuse and Recycling
Division Goal	To provide refuse and recycling services to City residents in a cost effective and efficient manner and continue to provide a high level of customer service. Achieve the highest level of recycling percentage possible which results in decreased service cost to the City.
Division Narrative	Refuse and recycling operations is a contracted service. The contract is overseen by the DPW Director and DPW Secretary to ensure contract requirements are being met. The DPW Secretary handles the day to day calls from City residents on questions related to this service and/or

8	complaints of missed pickups. Besides the daily pickup service, this operation also includes the compost site, and collection programs at 60 Commercial Way including a used oil igloo, and electronic waste collection. The DPW Secretary also coordinates Earth Day cleanups for a large number of civic organizations and other neighborhood cleanups. Highway Division personnel also assist with the operations of this Division.
Reason for Function	Pickup of refuse and recycling is a necessary service for sanitation and health reasons and provides for a cleaner City.
FY 2013-2014 Division Objectives	Division objectives for 2013/2014 are to increase the City's overall recycling tonnage and percentage which will result in an overall cost decrease to the program. This can be accomplished with the successful implementation of the new automated recycling program and by instituting an additional drop-off center at 60 Commercial Way for cardboard, scrap metal, and large plastic items. Additional goals are to improve operations at the compost facility at Forbes Street, utilizing the new compost screener.
Division Information	a (as reflected in FY13-14 budget breakdown)
Division Number	690
Division Name	Water Utilities
Division Goal	The goal of the Division of Water Utilities is to provide drinking water to the City of East Providence that meets Safe Drinking Water Act standards, and to provide water in sufficient quantity and pressure to provide fire protection for the community.
Division Narrative	The Water utilities Division purchases water wholesale from the Providence Water Supply Board and sells at retail to approximately 15,000 customers in the City. The Division is a nonprofit enterprise fund of the City of East Providence.
Reason for Function	
	The Water Utilities Division provides a required and necessary service that is essential to the health and welfare of the City. The Division's operation and maintenance activities are regulated by the State Department of Health.

FY 2013-2014 Division Objectives	Implement a new rate structure and billing frequency.  Complete a design for rehabilitation of the Hunts Mills facility  Begin construction of storage and transmission main improvements  Complete design of the emergency interconnection to the Pawtucket Water Supply Board  Install a fixed network meter reading system and replace 2500 old water meters  Complete a division reorganization to provide more efficient service.  Hire a full time Water Superintendent as required by State Regulations.
Division Information	a (as reflected in FY13-14 budget breakdown)
Division Number	680 (Treatment Plant) and 685 (Collection System)
Division Name	Wastewater Treatment Plant and Collection System
Division Goal	To continue to effectively and efficiently collect and treat wastewater in accordance with EPA and RIDEM Regulations.
Division Narrative	The operation and maintenance of the treatment and collection of wastewater in the City is a contract operation performed by United Water United Water and its personnel are responsible for operation and maintenance of the City's Wastewater Treatment Facility located at 1 Crest Avenue in Riverside, as well as the twenty-two pumping stations throughout the City, and collection system consisting of 200 miles of pipeline and hundreds of sewer manholes.  This operation recently completed \$52 million in new capital improvements in accordance with a RIDEM Consent Order.
Reason for Function	Wastewater Operations are highly regulated under the Federal Clean Water Act, and regulated by RIDEM State Codes and Regulations.
FY 2013-2014 Division Objectives	Achieve final completion of all capital improvements in accordance with RIDEM Consent Order. Implementation of collection system maintenance to eliminate infiltration and inflow sources into the collection system.

## BUDGET FOR YEAR ENDING 10/31/2014

## 700 POLICE

Service and	A CONTRACTOR OF THE CONTRACTOR	FY 2011	FY 2012	FY 2	2013		FY 2014	les control torre
ACCT #	DESCRIPTION	ACTUAL	ACTUAL	BUDGET	1/2 year	DEPT	MANGR	COUNCIL
50101	REGULAR SALARIES	5,958.844	6,249,607	6,229,272	2,925,200	6,416,437	6,421,420	6,275,675
60102	TEMPORARY SALARIES	4,993	28,415	8,150	6,248	6,000	6,000	6,000
50103	OVERTIME WAGES	1,319,451	1,280,748	1,154,991	653,563	1,310,000	1,310,000	1,310,000
50104	LONGEVITY WAGES	353,196	393,725	382,997	393,217	381,868	381,856	381,856
50105	ACTING WAGES	6,985	1,601	7,500	3,095	5,250	6,250	5,250
50108	HOLIDAY WAGES	347,851	287,837	346,054	229,487	373,860	373,860	373,850
50107	COURT PAY	41,278	17,010	41,200	21,604	42,500	42,500	42,500
50108	SCHOOL CROSSING GUARD		107,090	108,600	62,720	120,600	120,600	120,600
50109	SPECIAL DETAIL	659,215	534.656	+	148.030	728,645	728,645	728,645
50113	OUTSIDE SERVICES	15,105	38,416	60,000	37,583	60,000	60,000	60,000
50115	VIN CHECKS	42,531	43,990	43,260	19,271	42,525	42,525	42,525
50118	UNREIMBURSED MEDICAL E			5,000	24,000	28,000	28,000	
50120	BLUE CROSS/DENTAL	1,520,806	1,820,515	1,384,294	960,941	1,621,430	1,621,430	1,587,687
50121	SOCIAL SEC (FICA)	75,720	116,898	150,742	86,355	446.323	170,868	170.868
50122	MUNICIPAL PENSION	142,800	137,043	156,799	69,420	201,450	201,450	201,450
50123	POLICE & FIRE PENSION	673,980	769,192	3,642,258	1,559,486	3.803.027	1,184,111	1,332,920
50124	EMPLOYEE ASSISTANCE	3,500	3,500	2,373	-	2,300	2,300	2.300
50127	EMPLOYEE BENEFIT - CLOT	750	4,879	13,500	1.650	6,000	6,000	6,000
50128	EMPLOYEE BENEFIT - TUITIE	25,821	14,471	25,000	10,341	25,000	25,000	20,000
50134	EMPLOYEE BENEFIT - GLI	23,021	176717	34,525	199831	35,476	35,476	35,476
50143	MED INS COPAY	(102,260)	(103,514)	(90,197)	(41,570)	(122,470)	(122,470)	(122,470
50155	TERMINATION PAY - VAC	72,784	5,526	1995/90/2	42,737	4.0000.000		
50201	REPAIRS, BUILDINGS	5,215	10,247	5,013	3,280	10,000	10,000	10,000
50205	OFFICE EQUIPMENT MAINTE	2,095	3,093	2,600	334	4,250	4.250	4.250
50207	RÉPAIRS, AUTO MAINT	207,210	121,191	100,000	51,357	100,000	100,000	100,000
50208	POSTAGE	2.870	1,791	2,100	365	1,000	1,000	1,000
50209	OFFICE SUPPLIES	10,799	7,884	7,000	5,521	9,000	9,000	9,000
50214	CLEANING/HSHLD SUPPLIES	5,210	4,740	5,000	909	4.500	4,500	4,500
50215	UNIFORMS & PERS, EQUIP	130,327	207,837	211,013	85,299	214,000	214,000	214,000
50216	FOOD	2.009	1,007	2,000	00,200	1,100	1,100	1.100
50218	GAS - OIL - LUBRICANTS	288,745	313,582	230,000	117,329	309,000	309,000	259,000
50223	FUEL - HEATING	27,641	15,595	25,000	8,809	25.000	25,000	25,000
50224	ELECTRICITY	67,322	54,182	13,900	24.783	49.200	49,200	49,200
50225	TELEPHONE	116,295	123,038	23,828	41,544	149,356	149,356	124,356
50228	WATER	2,536	3,188	2,728	633	2,728	2,728	2,720
50228	TRAVEL & TRAINING	11,978	1,866	10,000	2,457	10,000	10,000	2,000
50233	COMMUNICATION EXPENSE	13,304	5,680	17,000	1,756	11,500	11,500	8,500
50250	DUES & SUBSCRIPTIONS	1,630	1,207	1,500	665	1,500	1,500	1,500
50259	BOOKS	2,961	1,000	1,000	- 003	1,500	1,000	1,000
50263	PRINTED FORMS	888	798	1,000	-	1,000	1,000	1,000
50264	POLICE SUPPLIES	21,455	4,216	13,000	1,556	9,900	9,900	5,900
50266	LEASE EQUIPMENT	7,800	6,800	6,000	1,000	11,985	11,988	11,988
50401	OFFICE EQUIPMENT	3,272	9,000	1,500	215	1,000	1,000	1,000
50402	POLICE EQUIPMENT	7,390	2,864	10,000	1,619	7,800	7,800	5.800
20,400	FOUNDE ENGINEERS	1,000	2,009	10,000	1/0 (B	7,600	7,000	17,000
	TOTAL	12,212,504	12,843,911	14,398,501	7,571,808	16,468,031	13,578,643	13,420,984

STAFFING	
Position	Totals
POLICE CHIEF DEPUTY POLICE CHIEF POLICE CAPTAIN POLICE LIEUTENANT POLICE SERGEANT DETECTIVE/PATROL CORPORAL POLICE OFFICER PROBATIONARY POLICE OFFICER CENTRAL COMMUNICATION DISPATCH CLERK TYPIST II SWITCHBOARD OPERATOR	1 1 3 9 14 19 44 2 12
Totals	111

#### 1.1 PURPOSE

It is the purpose of this policy to establish a documented organizational structure of the East Providence Police Department and to designate the duties and responsibilities of each component of the department.

#### 1.2 POLICY

It is the policy of the East Providence Police Department that the department is divided into four major components consisting of the <u>Office of the Chief of Police</u>, the <u>Patrol Division</u>, the <u>Detective</u> <u>Division</u>, and the <u>Services Division</u>. Each of the major organizational components is further subdivided into units.

# 1,3 ORGANIZATIONAL COMPONENT RESPONSIBILITIES

- The Office of the Chief of Police consists of the Administrative Unit, the Vice Unit, and the Office of Professional Standards.
  - The Administrative Unit is responsible for the overall effective and efficient management of the police department.
  - The Vice Unit is responsible for the investigation of criminal activity related to drugs, gambling, prostitution, liquor, and organized crime and the orderly preparation and presentation of drug cases to the District Court and Superior Court.
  - The Office of Professional Standards is responsible for the documentation, investigation, and adjudication of all complaints of alleged misconduct that can not be handled with routine discipline.
- B. The Patrol Division consists of: Three shifts of uniformed police officers; the Traffic Unit; the Community Policing Unit (CPU); the Community Relations Unit; and the Special Police Officer/Traffic Control Unit.
  - The three shifts of uniformed police officers are responsible for the response to calls for service, preservation of the public peace, prevention of crime, apprehension of criminals, protection of the rights of persons and property, enforcement of the laws of the state and the city ordinances, and rendering of aid to persons as necessary.
  - The Traffic Unit, in addition to assuming the responsibilities of the three shifts of uniform patrol officers, is more specifically responsible for motor-vehicle-incident-related functions and enforcement.
  - CPU, in addition to assuming the responsibilities of the three shifts of uniform police officers, is more specifically responsible for quality-of-life incident related functions and enforcement.

NOTE: Part of this Unit includes School Resource Officers (SRO). In addition to assuming the responsibilities of the three shifts of uniform police officers, they are more specifically responsible for investigating reports of criminal activity within secondary schools. They will also handle crisis intervention situations and serve as conflict resolution mediators, SRO's will be serving as lecturers in appropriate classes and will be interacting with students in a non-traditional manner.

- The Community Relations Officer is responsible for the coordination of police-community oriented programs conducted by the police department.
- The Special Police Officer/Traffic Control Unit is responsible for providing supplemental traffic control assistance to the police department.

I East Providence Police Department Manual of Policies and Procedures -Organizational Structure-

- C. The Detective Division consists of the Major Crimes Unit, the Juvenile Unit, and the Bureau of Oriminal Identification Unit.
  - The Major Crime Unit is responsible for the follow up investigation of felony cases and selected misdemeanor cases necessitating follow up.
  - The Juvenile Unit is responsible for the follow up investigation of criminal offenses
    committed by juvenile offenders, the prosecution of juvenile offenders in Family Court,
    the presentation of cases to the Juvenile Hearing Board, the investigation of child abuse
    and neglect cases, crimes against children, and the investigation of sexual assault
    offenses.
  - The Bureau of Criminal Identification Unit is responsible for the collection, processing, and preservation of evidence and property, as well as the gathering and processing of criminal identification information.
- The Services Division consists of the Planning and Training Unit, the Prosecution Unit, the Communications Unit, and the Records Unit.
  - The Planning and Training Unit is responsible for the coordination of the departmental training program as well as participation in the research and development of policies and procedures for the police department.
  - The Prosecution Unit is responsible for the orderly preparation and presentation of adult criminal cases, other than Vice Unit cases, to the District, Superior, and/or Municipal Courts.
  - The Communications Unit is responsible for the reception, analyzing, and dispatching of calls for service, the clerical duties related thereto, and the primary monitoring of security systems within police headquarters.
  - The Records Unit is responsible for the maintenance of the headquarters facility and equipment contained therein and the maintenance of the police department records system.

# 1.4 ORGANIZATIONAL COMPONENT STAFFING

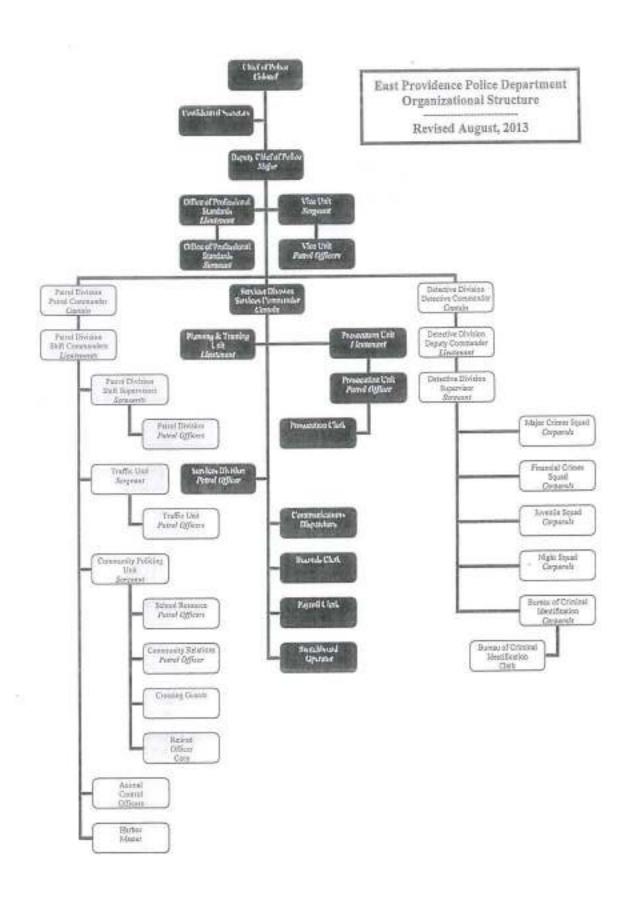
- A. The desired staffing for the Office of the Chief of Police is as follows:
  - The Administrative Unit is staffed by the Chief of Police, the Deputy Chief of Police, and the Confidential Secretary.
  - The Vice Unit is generally staffed by one sergeant and three patrol officers.
  - The Office of Professional Standards is staffed by a lieutenant and a sargeant.
- B. The desired staffing for the Patrol Division is as follows:
  - The Division Commander holding the rank of Captain;
  - Five Shift Commanders holding the rank of lieutenant;
  - Nine Shift Supervisors holding the rank of sergeant;
  - Three shifts of uniformed patrol officers;

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East Providence Police Department
Manual of Policies and Procedures
-Organizational Structure-

- The Traffic Unit is staffed by one sergeant and three patrol officers;
- The Community Policing Unit is staffed by one sergeant; one Community Relations Officer holding the rank of patrol officer; three School Resource Officers holding the rank of patrol officer; and several part time Crossing Guards
- C. The desired staffing for the Detective Division is as follows:
  - The Division Commander holding the rank of captain;
  - One deputy Division Commander holding the rank of lieutenant;
  - One supervisor holding the rank of sergeant;
  - Fifteen investigators holding the rank of detective corporal.
  - 5. Two Police Clerks.
- The desired staffing for the Services Division is as follows:
  - The Division Commander holding the rank of captain, plus;
  - One services patrol officer.
  - The Planning and Training Unit is staffed by one lieutenant, several part time Training Instructors, several part time Range Officers and several part time Armorers;
  - The Prosecution Unit is generally staffed by one lieutenant, one patrol officer, a Police Clerk and several part time attorneys. NOTE: The Prosecution Unit can also temporarily utilize an additional patrol officer (i.e. patrol officer in the Services Division).
  - Thirteen Central Communications Dispatchers;
  - Two Police Clerks;
  - One Switchboard Operator
- E. The Chief of Police is authorized to temporarily detail any member of the department to any assignment and that temporary assignment will not affect the allocated strength of the staffing detailed above.

#### 1.5 ORGANIZATIONAL CHART

- A. The East Providence Police Department shall have an organizational chart that will be updated as changes occur.
- B. The organizational chart will be reviewed on a yearly basis by the Députy Chief of Police, in conjunction with the Planning and Training Unit, to determine whether the organizational chart accurately reflects the organizational structure of the police department.



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East Providence Police Department
Manual of Policies and Procedures
-Organizational Structure-

Div name	Job Title	Base	Long	Holiday	HCA	Medi	ER MERS	ER Pens	Health	Dental	Andrea
1 POUCE	DEPUTY POLICE CHIEF	88,825	6,945		5,938	1,389	21,076		٠		*
Pouci	POLICE CAPTAIN	78,709	6,945	4,848	5,611	1,312	119,915	55,251	18,058	1,078	1,040
POLICE	POUCE CAPTAIN	78,709	6,945	4,548	5,611	1,312	19,916	55,251	18,058	1,078	1,010
POLICE	POUCE GENTENANT	70,877	6,254	4,365	5,053	1,182	17,935	40,754	18,058	1,073	1,040
POLICE	POUCE LIEUTENANT	710,877	6,254	4,365	5,053	1,182	17,935	49,754	18,058	1,073	1,040
POLICE	POUCE LIEUTENAMT	70,877	6,254	4,365	5,053	1,182	17,935	89,754	318,058	1,078	1,040
POLICE	POUCE SERGEANT	65,210	5,754	4,016	4,549	1,087	16,501	45,775	118,058	1,078	1,040
POLICE	POLICE SENSEAMT	65,210	5,754	4,016	4,649	1,087	16,501	45,775	12,058	1,078	1,040
POUCE	POUCE SERGEANT	65,210	5,754	4,015	4,549	1,087	16,501	45,775	18,058	1,078	1,940
POLICE	POUCE SENGEANT	68,210	5,754	4,016	4,549	1,087	16,501	45,775	18,058	1,078	1,040
POLICE	POLICE SERGEANT	65,210	5,754	4,016	4,649	1,087	16,501	45,775	18,058	1,078	1,040
POLICE	POLICE SERGEANT	65,210	5,754	4,016	4,649	1,087	16,501	45,775	18,058	1,078	1,040
POUCE	POLICE LIEUTENANT	718,877	5,559	4,365	5,010	1,172	17,783	49,329	18,058	1,078	1,040
POUCE	POLICE BELITERANT	70,877	5,559	4,365	5,010	1,172	17,783	49,329	18,058	1,078	1,040
POLICE	POUCE DEUTEMANT	778,017	5,559	4,365	5,010	1,172	17,782	49,329	18,068	1,078	1,040
POLICE	POUCE LIEUTENANT	770,877	8,559	4,365	5,610	1,172	17,782	49,329	18,058	1,078	3,040
POLICE	POLICESERGEANT	615,21D	5,274	4,016	4,619	1,080	16,395	45,482	18,058	1,078	1,040
POLICE	DETECTIVE CORPORAL	59,773	5,274	3,681	4,261	260	15,125	41,959	18,058	1,078	1,040
POLICE	DETECTIVE CORPORAL.	58,773	5,274	3,681	4,261	1997	15,125	41,959	18,058	1,078	3,040
POLICE	DETECTIVE CORPORAL	59,773	5,274	3,581	4,261	585	15,125	41,959	6,737	353	1,040
POLICE	POLICE SERGEANT	65,210	5,114	4,016	4,609	1,078	16,360	45,385	18,058	1,078	1,040
POLICE	POLICE SERSEANT	65,230	5,114	4,016	4,809	1,078	16,380	45,385	18,058	1,078	1,040
PONICE	POLICE LIEUTENANT	70,877	5,108	4,365	4,982	1,165	17,682	49,052	18,058	1,078	1,040
POUCE	POLICE OFFICER.	090'45	5,035	3,514	4,058	951	14,438	40,055	18,058	1,078	3,040
POLICE	POUCE DESTERANT	70,877	4,854		4,967	1,162	17,629	48,905	18,058	1,078	3,040
POLICE	DETECTIVE CORPORAL	88,773	4,588		4,225	988	14,996	11,601	18,058	1,078	1,040
POLICE	DETECTIVE CORPORAL	\$9,773	4,688		4,225	988	14,996	41,601	6,737	353	1,040
90000	DETECTIVE CORPORAL	59,773	4,475	3,683	4,232	988	14,949	41,471	18,058	1,078	1,040
POUCE	POLICE OFFICER	090'45	4,475	3,514	4,033	943	14,315	39,713	19,058	1,078	1,040
POUCE	PODICE OFFICER.	57,000	4,475	3,514	4,033	943	14,335	39,713	18,058	1,078	1,040
POUCE	POLICE OFFICER	57,060	4,475	3,514	4,033	543	34,315	39,713	6,737	353	1,040
POLICE	POUCE SERGEANT	65,210	4,475	4,016	4,569	1,060	16,219	44,495	18,058		
		U 16 33	4 8 4	2.045	4 550	3 060	16.910	24 195	18,458	1.078	1,000

				The last section in		- Total	The Report of				
Div name	Job Title	Base	fong	Holiday	HCA	Medir	EH MENS	ann-ann	Common		
POLICE	POLICE SERGEANT	65,210	4,475	4,016	4,569	1,069	36,219	44,995	18,058	1,078	1,040
POLICE	POLICE LIEUTENANT	778,077	4,426	4,365	4,939	3,155	17,532	48,638	6,737	1923	1,040
POLICE	DETECTIVE CORPORAL	E77,822	4,305	3,681	4,201	983	14,912	41,367	18,058	1,079	1,040
POLICE	DETECTIVE CORPORAL	59,773	9,305	3,681	8,201	383	14,912	41,367	18,058	1,078	1,040
PDIACE	DETECTIVE CORPORAL	59,773	4,305	3,681	4,201	983	14,912	41,367	18,058	1,075	1,040
POWER	DETECTIVE CORPORAL	59,773	4,305	3,681	4,201	983	14,912	41,367	18,058	1,076	1,040
POLICE	POLICE OFFICER	57,060	4,260	3,514	4,020	940	14,268	39,582	15,058	3,078	1,040
POLICE	CENTRAL COMMUNICATION DISPATCH	47,684	4,190		3,204	749	11,372		15,556	1,078	3,111
POLICE	CENTRAL COMMUNICATION DISPATCH	42,484	4,190	281	3,204	749	11,372	4	6,737	353	1,347
POLICE	FOLICE OFFICER	090'25	4,11D	3,51A	4,010	938	14,235	39,490	18,068	1,078	1,040
POLICE	POLICE DEFICER	690'25	4,330	3,534	4,010	906	14,235	39,490	18,058	1,078	ű.
PUNICE	DETECTIVE CORPORAL	59,773	4,302	3,681	4,189	980	14,467	41,244	32,058	1,078	1,040
BOHLE	DATE CORPORAL	59,273	4,102	3,681	4,189	980	14,867	41,244	18,058	1,078	1,040
POUCE	DETECTIVE CORPORAL	59,773	4,102	3,683	4,189	980	14,867	41,244	18,058	1,078	1,040
POLICE	DETECTIVE CORPORAL	\$9,773	4,102	3,681	4,123	980	14,867	43,264	38,058	1,078	1,040
PDICE	DETECTIVE CORPORAL	89,778	4,302	3,681	4,189	980	14,857	41,244	18,058	3,078	1,040
POUCE	POUCE OFFICER	57,060	3,916	3,514	3,998	935	14,192	39,372	18,058	1,007	1,040
POUCE	POLICEOFFICER	57,060	3,916	3,514	3,998	935	14,192	39,372	18,058	1,078	1,040
POLICE	POLICE OFFICER	57,060	3,916	9,514	3,998	983	14,392	39,377	18,058	1,075	1,040
POHCE	POUCE DEFICER	57,080	3,916	3,514	3,998	935	14,192	39,372	18,058	3,078	1,040
BONICE	POUCE OFFICER	57,060	3,916	3,514	3,998	935	14,192	39,372	18,058	3,078	1,040
DOILG	BOLISCI OFFICER	57,060	3,916	3,514	3,998	935	14,192	39,372	6,737	353	1,040
POLICE	POUCE DEPICER	57,060	3,873	3,514	3,996	934	14,183	39,345	6,737	353	1,040
POUCE	CLERK TYPIST II	43,657	3,852		2,946	6839	10,455	63	6,737	353	1,010
POLICE	CLERK TYPIST II	43,657	3,852	*11	2,946	689	10,455				
POUCE	POLICE SERGEANT	65,230	3,836	4,016	4,530	1,059	16,079	44,604			
POUCE	POUCE SERGEANT	66,230	3,836	4,016	4,530	1,059	16,079	44,604			
POLICE	CENTRAL COMMUNICATION DISPATCH	47,484	3,724	s	3,175	743	11,268		15,356		
POUCE	POLICE OFFICER	090'25	3,701	3,514	3,985	932	14,145	39,240	18,058		
Pouci	DETECTIVE CORPORAL	517,65	3,516	3,681	4,153	971	14,738	40,886	18,058	#	
POLICE	DETECTIVE CORPORAL	59,773	1,516	3,681	4,352	176	14,738	888,0#			
0 POLICE	POLICE OFFICER	57,000	3,357	3,516	3,964	126	14,069	39,030			
- BOULDS	1130130 30100	27 060	138.8	2514	3, 464	923	14,069	39,030	18,068	1.078	1,010

Div name	Job Title	Bases	Lorug	Holiday	FICK	Medi	ERMERS	ER Pens	Health	Dental	Coppey
POLICE	POLICE OFFICER	27,060	3,357	3,514	3,964	527	24,069	39,030	18,058	3,078	1,040
POUCE	POLICE OFFICER	050'25	3,357	3,524	3,968	225	14,069	38,030	18,058	1,078	1,040
POUCE	POLICE OFFICER	57,080	3,357	3,534	3,964	126	14,069	39,030	18,058	1,078	1,040
Pouce	POLICE DEFICER	57,000	3,357	3,514	3,964	927	14,069	060'66	18,058	1,078	1,040
Pouce	POLICE DIFFICER	57,060	3,357	3,514	3,964	927	14,069	39,030	18,058	1,078	1,040
POLICE	POLICE OFFICER	57,060	3,357	3,514	3,964	927	14,069	050'GE	18,058	1,078	1,040
POLKE	POLICE OFFICER	090'25	3,357	3,514	3,964	927	14,069	39,030	18,058	3,073	1,040
POLICE	POLICE OFFICER	57,060	3,357	3,514	3,964	927	14,069	39,080	18,058	9,078	1,040
FOLICE	POLICE OFFICER	090'25	3,357	3,514	3,964	927	14,069	39,030	18,058	1,078	1,040
POLICE	POLICE OFFICEIL	87,060	1,357	3,514	3,964	626	14,069	39,030	6,737	353	1,010
POUCE	POLICE OFFICER.	57,060	3,357	3,514	3,964	927	14,069	39,030	6,737	353	1,040
POLICE	FOLICE OFFICER	57,060	3,357	3,514	3,964	327	14,069	39,030		1,078	
POLICE	CENTRAL COMMUNICATION DISPATCH	47,484	3,259	1,7	3,146	736	11,167		15,356	3,078	3,111
POLICE	CENTHAL COMMUNICATION DISPATCH	47,484	3,259	7	3,146	736	11,167		15,556	1,078	3,111
POLICE	CENTIIAL COMMUNICATION DISPATCH	47,484	3,259	Š	3,146	736	11,167	\$1	6,737	353	1,347
POLICE	CLERK TYPIST II	41,657	2,996	8	7,893	678	10,267		15,556	1,078	2,333
POLICE	CLERK TYPIST (POLICE)	43,657	2,996	v	2,893	676	10,267	ě			
POLICE	SWITCHBOARD OPERATOR	33,662	2,970		1,271	233	8,003		15,556	1,078	1,333
POLICE	POLICE OFFICER	57,090	2,969	3,514	3,940	921	13,984	38,794	6,737	353	1,040
POLICE	POLICE OFFICER	57,010	2,969	3,514	3,940	921	13,984	345,794	6,737	363	1,040
POLICE	CENTRAL COMMUNICATION DISPATCH	47,484	2,829		3,119	230	13,072	ü	18,556	1,078	3,111
POLICE	CENTRAL COMMUNICATION DISPATCH	47,484	2,829	0	3,119	730	11,072	100	13,556	1,078	3,111
POLICE	CEMTRAL COMMUNICATION DISPATCH	47,484	2,829		9,119	730	11,072	70	15,556	1,028	3,111
POUCE	CLERK TYPIST II	43,657	1,775	9	2,817	659	866'6	8	15,556	1,078	2,333
POLICE	POLICE CHIEF	35,315	Ė	0	5,910	1,382	20,976	10			
POLICE	POLICE OFFICER	57,060	77%	3,514	3,756	878	13,330	36,981	18,058	1,078	1,040
POLICE	POLICE OFFICER.	57,050		3,514	3,756	838	13,330	36,981	18,058	1,078	1,040
POLICE	POLICE OFFICER	57,080	4	3,514	3,756	878	13,330	36,981	18,058	1,078	1,040
POLICE	POUCE OFFICER	57,060	ý.	8,514	3,756	828	18,330	36,981	6,737	353	1,040
POLICE	POUCE OFFICER	54,562	č	3,360	3,591	840	12,747	35,362	12,286	1,078	1,040
POLICE	POLICE DEFICER	54,562	ě.	3,360	3,593	340	12,747	35,362	12,286	1,078	1,040
POUCE	POLICE OFFICER	54,562	(9)	3,360	3,591	840	12,747	35,362	5,022		1,040
901109	DON DE CHENTE	6.4.563	-	9.360	3 503	840	15 747	34.363	6.003	135	4 040

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Div name	Job Yitle	Base	front	Hofiday	FICA	Medi	ER MERS	ER Pens	Health	Dental	Copay
POLICE	FOLICE DIFFICER	54,562	,	3,360	3,591	840	12,747	35,362	5,022	353	1,040
PORICE	POUCE DIFFICER	54,562	(9)	3,360	1,591	540	12,747	35,362	5,022	353	3,040
3000	POLICE OFFICIAL	54,562	9.	3,360	3,581	840	12,747	35,362	5,022	353	1,040
OUICE	POLICE OFFICER	34,562		3,360	3,591	840	12,747	35,362		1,078	÷
POLICE	POLICE OPFICER.	52,300		3,221	3,442	508	12,218	33,896	5,022	353	1,040
OUCE	POLICE OFFICER.	52,300	15	3,221	3,442	508	12,218	313,896	5,022	353	1,040
POLICE	POWICE OFFICER	52,300		9,221	3,442	808	12,218	33,896	5,022	253	3,040
POUCE	POLICE OFFICIAL	52,300	1	3,223	3,442	8008	17,218	33,896		1,078	
POLICE	CENTRAL COMMUNICATION DISPATCH	47,484			2,944	689	10,450		6,737	353	1,347
POLICE	CENTRAL COMMUNICATION DISPATCH	47,484		(4)	2,944	689	10,450	20			
	TURNOVER SAVINGS	(120,830)									
	SINTOR	6.205,675	285 533	200 apr	841.252	103,196	1.566,207	3,725,759	1,501,835	94,713	123,269

Department Inform	ation
Department Name	Police
Department Mission Statement	The mission of the East Providence Police Dept. is to deliver police services in a professional and efficient manner. In addition, it is our mission to protect life and property along with maintaining a partnership with our residents and business community in an effort to enhance public safety while building trust between the community and its Police Dept.
Department Highlights	Accreditation- The East Providence Police Department has committed to and has begun participating in the Rhode Island In-State Law Enforcement Accreditation Program. The R. I. In-State Accreditation process involves meeting two hundred standards of professional policing operations. These standards will be codified in written form through policies and directives. The East Providence Police Department will be examined by outside assessors to ensure all the standards are objectively met. It will take the East Providence Police Department approximately two years to complete and achieve the R.I. In-State Law Enforcement Agency Accreditation Certification.
	Training-Members of the East Providence Police Department received a wide variety of training covering all facets of police operations. These training opportunities included nighttime and decision shooting exercises through the Blue Line Firearms Training, CPR training that was followed by a call for service only days later that resulted in an officer performing lifesaving CPR. In addition to the core training that is delivered to all officers there were numerous specialized training provided for those officers working specialized areas, such as VICE crimes, Traffic reconstruction, Supervisor and Management training, Investigation training in the areas of cell phone, interview and interrogation, forensics along with training geared to the general Patrol function was delivered.
	Fleet Replacement- The Police Department is in the process of replacing nearly sixty vehicles as part of a fleet replacement program that we were able to fund through seizure assets in the "Google Case", at no expense to the taxpayers. Nearly 1.7 million dollars of a sixty million dollars award was spent on this fleet replacement project. Other City Departments will benefit from this windfall program when the Police Department denotes and transfers the older police vehicles to other City Departments in need of updating their vehicles.
	Police Pension System was strengthened by the insurgence of nearly fifty million dollars, of the sixty million dollar Google Award, in its previous ailing and under funded Police Pension system.

Officer Recognition- EPPD Officers were recognized by various entities for their dedication to duty and excellent police work. These awards and recognitions included Highway Safety Awards, East Providence Police Department Commendation Committee, AAA Traffic Awards, American Legion Public Safety Awards, City Council Citations, Attorney General's Awards and others.

Community Outreach efforts- The annual National Night Out Celebration event continues to grow each year with more and more participation from the residents/the public, the business community and the police. We continue to grow relationships and partnerships with our community partners.

The East Providence Police Department's S.R.T. received its recertification as an accredited S.R.T./ SWAT Team. The EPPD SRT has established themselves as one of the best.

The EPPD Police Chief was named to the RI State Crime Lab Commission giving the East Providence Police Department a larger voice in the area of forensics.

Improvements were made in the area of Emergency readiness with the Police Department's contribution to the Reverse 911 System, specialized vehicle acquisitions, new generator system along with other readiness actions and training taking place.

Department Positions		
Position Name	#	Position Duties
Police Chief	1	The job of Chief of Police exists in order to provide for the function of one person as the Chief Executive Officer of the police department.
Major/Deputy Police Chief	1	The job of Deputy Chief of Police exists in order to provide for the function of adjutant officer to the Chief Executive Officer of the police department.
Police Captain	3	The job of Police Captain exists in order to provide for the upper level management function in command of a division within the police department.

Police Lieutenant	9	The job of Lieutenant exists in order to provide for the mid-level management function in command of a division within the police department.
Police Sergeant	14	The job of Sergeant exists in order to provide for a lower level management function within the police department.
Det./Patrol Corporal	19	The job of Detective Corporal exists in order to provide for a specialized investigative officer function within the police department.  The job of Patrol Corporal exists in order to provide for a combination line supervisory and patrol officer function within the police department.
Police Officer	45	The job of Patrol Officer exists in order to provide for the primary law enforcement and public safety function within the police department.
Probationary Officer	2	The job of Patrol Officer exists in order to provide for the primary law enforcement and public safety function within the police department.
Police Trainee	0	
Clerk Typist II	5	The job of Police Clerk exists in order to provide typing and clerical functions in designated divisions and units within the police department.
Switchboard Operator	1	The job of Switchboard Operator exists in order to provide for the operation of the telephone switchboard for the police and fire departments at police headquarters, and to provide for the greeting visitors a police headquarters.

# City of East Providence FY 2013-2014 Budget

in order to provide for reception of citizen requests for assistance, to provide for the operation of radio dispatching services for public safety personnel, to provide for record keeping duties related thereto, and to monitor police headquarters video and audio security systems.

# BUDGET FOR YEAR ENDING 10/31/2014

## 720 ANIMAL SHELTER

		FY 2011	FY 2012	FY 2	013		FY 2014	
ACCT #	DESCRIPTION	ACTUAL	ACTUAL	BUDGET	1/2 year	DEPT	MANGR	COUNCIL
50101	IREGULAR SALARIES	+	134,284	134,238	63,362	136,923	136,923	136,923
50102	TEMPORARY SALARIES		9,903	10,000	4,608	12,980	12,950	12,960
50103	OVERTIME WAGES	-	6,244	8,672	4,031	9,000	9,000	9,000
50104	LONGEVITY WAGES		6,607	8,415	8,054	8,415	8,415	8,415
50105	ACTING WAGES		412	-	316	700	700	700
50113	OUTSIDE SERVICES	-	11,648	8,706	3,721	10,000	10,000	10,000
50114	PART-TIME SERVICES	-	29,636	11,514	10,356	24,570	24,570	24,570
50120	BLUE CROSS/DENTAL		34,205	28,941	20,090	30,814	30,814	30,814
50121	SOCIAL SEC (FICA)		10,775	10,913	6,252	12,852	12,852	12,852
50122	MUNICIPAL PENSION	-	26,329	30,318	13,423	33,548	33,548	33,548
50124	EMPLOYEE ASSISTANCE		42	42	-	42	42	42
50126	EMPL BEN PHYS FIT / FLEX		375	of all	-			- T
50127	EMPLOYEE BENEFIT - CLOTI	-	150	1,200	150	1,200	1,200	1,200
50134	EMPLOYEE BENEFIT - GLI	-	20	896	£5.	-	-	-
50143	MED INS COPAY	-	(3,114)	(2,808)	(1,399)	(4,691)	(4,691)	(4,691
50201	REPAIRS, BUILDINGS	-	2,465	1,873	150	2,000	2,000	2,000
50205	OFFICE EQUIPMENT MAINTE		20	14	6	100	100	100
50207	REPAIRS, AUTO MAINT	-	1,392	4,571	296	4,500	4,500	4,500
50208	POSTAGE	-	2,115	41	458	1,000	1,000	1,000
50209	OFFICE SUPPLIES	-	1,930	1,074		1,500	1,500	1,500
50214	CLEANING/HSHLD SUPPLIES	-	4,651	5,055	859	5,000	5,000	5,000
50215	UNIFORMS & PERS. EQUIP		1,995	700	463	1,000	1,000	1,000
50216	FOOD	1,45	1,937	2,750	509	2,500	2,500	2,500
50218	GAS - OIL - LUBRICANTS	- 2	5,565	3,763	1,783	5,000	5,000	5,000
50223	FUEL - HEATING	+	6,488	6,474	3,254	7,000	7,000	7,000
50224	ELECTRICITY	4	4,592	10,678	2,755	10,000	10,000	6,000
50225	TELEPHONE	-	914	1,441	323	1,200	1,200	1,200
50226	WATER	0.00	-	10,333		10,333	10,333	
50228	TRAVEL & TRAINING	(+)	70	200		500	500	200
50263	PRINTED FORMS	-	1,170	7	93	1,000	1,000	1,000
50964	INSURANCE - MUNICIPAL		-	1,958	-	2,000	2,000	
30001								( - c-
						33		-
			2000	0	1000000	Total Acres		
	TOTAL	1+1	302,698	301,972	143,821	330,966	330,966	314,333

STAFFING	
Position	Totals
ANIMAL CONTROL SUPERVISOR ANIMAL CONTROL OFFICER PNDKPR ASSISTANT POUNDKEEPER	1 1
-	- 8
Totals	3

v Div namo	Job Title	Bose	front	Holiday	500 500	fMed	MERS	Permion	Health	Duntal	Copay
D ANIMAL SHELTER	ANMAAL CONTROL SUPERVISOR	56,519	3,325		3,710	RES	13,170		6,717	353	(1,347)
720 ANIMAL SHELTER	ANIMAL CONTROL DEFICER PNDKPR	43,657	2,568	30	2,866	670	10,173	8	6,737	353	01,010
22D ANIMAL SHELTER	ASSISTANT POUNDKEGPER	36,746	2,162		2,412	564	8,562		15,556	1,078	(2,335
	YOTALS	135,923	8,054	ì	8,989	2,102	31,905	,	29,030	1,784	14,6

	ation
Department Name	Animal Control (720)
Department Mission Statement	Our two-fold mission at the East Providence Animal Control Center is to provide temporary shelter and permanent homes for the stray and abandoned domestic animals within this City, and to enforce state and local laws pertaining to public safety and animal welfare.  Our animal control facility, located at 62 Commercial Way, holds up to 18 cats and up to 22 dogs. Our facility also has quarantine areas fo dogs and cats to protect the citizens and animals of the city from the spread of zoonotic diseases including, but not limited to, the rabies virus. Our staff is devoted to every aspect of animal care-including sanitation as well as veterinary treatment for sick and injured animals-in hopes to provide every stray and abandoned animal of this City with a suitable home.  Our Animal Control Officers work diligently with state and local agencies to investigate cruelty complaints, and to prosecute those in violation of local ordinances and state statutes pertaining to animals. The Officers are frequently conducting hearings to protect the public from vicious dogs, which are a persistent threat to the safety of our citizens.  With the help of the East Providence Police Department, and the Rhode Island Society for the Prevention of Cruelty to Animals (R.I.S.P.C.A.), the Officers seek to enhance the quality of life for the citizens and the animals of the City through public outreach and awareness. Our Animal Control Officers and staff members are continually being trained to ensure that they are able to confront every issue with highest degree of professionalism and competence.  The hours of operation for the Animal Control Center are 10:00 am - 3:00 pm 7 days a week, including holidays. Our Officers are on the road every day from 8:00 am - 4:00 pm. ph(401) 435-7675

Department Positions	8	
Position Name	#	Position Duties
Animal Control Supervisor	1	Animal Control Supervisor  Class Definition: Under the general supervision of the Police Department, supervises Animal Control personnel, including Animal Control Officers, Office Management, Pound Keeper, part-time workers, and volunteers. Personally participates in a variety of animal control tasks. Performs related work as required.

Animal Control Officer	1	Animal Control Officer
	. *	Class Definition: Under the General Supervision of the PoliceDepartment and the immediate supervision of the Animal Control Supervisor, performs a variety of animal control tasks including catching strays, investigating complaints, issuing summonses to violators of City ordinances, service of subpoenas, transports animal to the veterinarian for cuthanasia, picks up and disposes of deceased animals, cleans and disinfects animal control vehicles and animal pound. Performs related work as required
Pound Keeper	I	Pound Keeper  Class Definition: Under general supervision, maintains the animal pound by cleaning and disinfecting runs and cages, feeding and watering and medicating of the animals, vacuuming and washing hallways, supply rooms, etc., removing rubbish, replenishing the storage areas, and general housekeeping.

# BUDGET FOR YEAR ENDING 10/31/2014

## 730 HARBOR MASTER

		FY 2011	FY 2012	FY:	2013		FY 2014	
ACCT #	DESCRIPTION	ACTUAL	ACTUAL	BUDGET	1/2 year	DEPT	MANGR	COUNCIL
50102	TEMPORARY SALARIES	-	12,138	-	5,811	28,000	28,000	28,000
50208	POSTAGE	-	233	-	196	1,000	1,000	1,000
50209	OFFICE SUPPLIES	-	78	9	(4.5)	500	500	500
50214	CLEANING/HSHLD SUPPLIES	5 - 3	112					
50218	GAS - OIL - LUBRICANTS		1,509	+	-	4,000	4,000	4,000
50225	TELEPHONE	-	721	-	1,227	1,500	1,500	1,500
50228	TRAVEL & TRAINING	74	405	-	-			
50247	LICENSES & PERMITS		50	-	-	50	50	50
50248	DOCKING FEES	55	6,000	:=:	6,000	6,000	6,000	6,000
50250	DUES & SUBSCRIPTIONS	- 4		-	50	50	50	50
50985	MISC REPAIRS		7,863		1,988	7,000	7,000	7,000
						+		-
	* has \$50k in Revenue					141		
						-		
	TOTAL	-	29,109	-	15,251	48,100	48,100	48,100

STAFFING	
Position	Totals
Harbor Master Annual Salary Asat. Harbor Masters Pump Out Operator	1 3 1
Totals	5

Department Inform	ation
Department Name	Harbor Master (730)
Department Mission Statement	The Mission of the East Providence Harbor Master is to provide boating enforcement at the local level and also to provide a safe boating experience within the local waters of East Providence.

Department Positions		
Position Name	#	Position Duties
Harbor Master	1	HARBORMASTER  Class Definition: Under the direction of the Harbor Management Commission, is responsible for the administration and enforcement of the harbor management plan and operates a boat patrolling the Bay and coastal waters along the East Providence boundary. This position is a part- time position which will be appointed by the City Council at the recommendation of the Harbor Management Commission Must be knowledgeable regarding all ordinances or laws pertaining to harbor management.
Assistant Harbor Master	3	ASSISTANT HARBORMASTER  Class Definition: Under the direction of the Harbor Master is responsible for the enforcement of the harbor management plan and operates a boat patrolling the Bay and coastal waters along the East Providence boundary. This position is a part-time position which will be appointed by the City Council at the recommendation of the Harbor Master. Must be knowledgeable regarding all ordinances or laws pertaining to harbor management.
Pump Out Boat Operator/Asst. Harbor Master	1	PUMPOUT BOAT OPERATOR  Class Definition: Under the direction of the Harbor Master is responsible for the operation of a pump out boat in the Upper Narragansett Bay (Metro Bay) and coastal waters along East Providence.

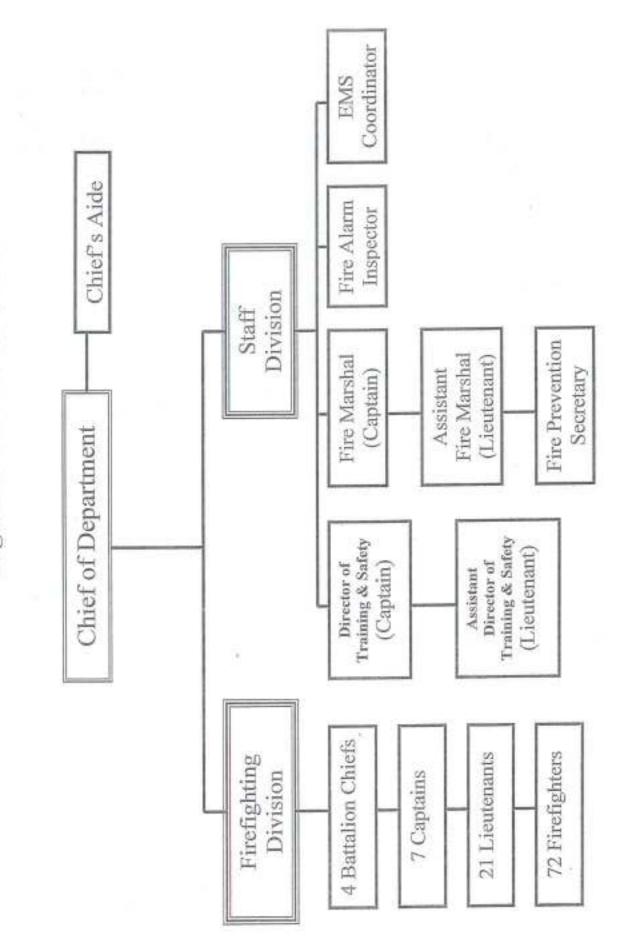
# BUDGET FOR YEAR ENDING 10/31/2014

### 750 FIRE

		FY 2011	FY 2012	FY 2	013		FY 2014	- 20 - 000 - 000
ACCT #	DESCRIPTION	ACTUAL	ACTUAL	BUDGET	1/2 year	DEPT	MANGR	COUNCIL
50101	REGULAR SALARIES	5,597,020	5,714,535	5,808,868	2,670,575	6,497,598	6,497,598	6,496,976
50102	TEMPORARY SALARIES	19,895	19,688	100,100	8,572	172,504	172,504	172,504
60103	OVERTIME WAGES	2,784,843	2,849,114	3,047,540	1,462,041	2,785,245	2,785,245	2,535,245
50104	LONGEVITY WAGES	424,434	429,055	420,302	424,991	468,853	468,853	488,853
50105	ACTING WAGES	315,889	305,079	212,985	174,785	336,000	335,000	335,000
50108	HOLIDAY WAGES	370,556	371,227	372,003	172,791	487,303	467,303	467,303
50109	SPECIAL DETAIL	13,553	- +	-	5,952	-	-	-
50113	OUTSIDE SERVICES	455	90,123	3,000	39,037	139,000	139,000	139,000
50118	UNREIMBURSED MEDICAL E	12,071	2,678	2,500		59,500	59,500	54,000
50120	BLUE CROSS/DENTAL	1,506,998	1,868,206	1,025,370	712,479	1,580,473	1,358,114	1,358,114
50121	SOCIAL SEC (FICA)	143,100	101,101	107,724	61,712	183,235	183,235	183,235
50122	MUNICIPAL PENSION	21,600	22,291	25,899	11,488	38,744	38,744	38,744
50123	POLICE & FIRE PENSION	763,600	821,253	3,583,130	1,681,698	3,999,824	3,999,624	3,299,624
50124	EMPLOYEE ASSISTANCE	5.262	5,410	2,500	-	-	+	-
50128	EMPLOYEE BENEFIT - TUITI	4,720	7,500	7,500		7,500	7,500	7,800
50134	EMPLOYEE BENEFIT - GLI			17,793	100.00	-		
50143	MED INS COPAY	(194,644)	(63,619)	(5,101)	(611)	12	2	- 4
50155	TERMINATION PAY	54,223	25,489		36,304		T. T.	
50201	REPAIRS, BUILDINGS	42,457	41,445	90,995	48,719	90,395	90,385	90,39
50205	OFFICE EQUIPMENT MAINTS	32,398	30,962	20,000	10,172	30,000	30,000	25,00
50206	MAINTENANCE - SIGNAL SY	632	618	500	95	1,000	1,000	1,00
50207	REPAIRS, AUTO MAINT	123,950	92,378	100,000	17,341	115,000	115,000	115,00
50208	POSTAGE	973	1,145	1,000	234	1,200	1,200	1,20
50209	OFFICE SUPPLIES	2,908	4,259	3,000	2,539	12,000	12,000	8,00
50211	MEDICAL SUPPLIES	43,088	38,146	40,000	26,284	65,000	65,000	60,00
50213	ELEC-MECH SUPPLIES	952	484	1,000	403	1,500	1,500	1,50
50214	CLEANING/HSHLD SUPPLIES	7,825	7,373	7,000	4,568	12,000	12,000	10,00
50215	UNIFORMS & PERS, EQUIP	135,208	130,444	129,115	64,058	219,000	219,000	219,00
50218	GAS - CIL - LUBRICANTS	127,925	111,472	100,000	50,070	110,000	110,000	110,00
50223	FUEL-HEATING	41,513	31,887	50,000	23,355	60,000	60,000	80,00
50224	ELECTRICITY	51,749	39,182	45,000	15,494	48,000	45,000	45,00
50225	TELEPHONE	5,791	7,814	8.000	3,155	8,500	8,500	5,50
50228	WATER	8,955	9,191	8,500	2,222	9,500	9,500	9,50
50227	ADVERTISING, PRINTING	+	532	500	818	1,200	1,200	1,20
50228	TRAVEL & TRAINING	38	644	1,700	831	38,000	36,000	21,00
50230	FIRE FIGHTING SUPPLIES	15,880	8,900	12,000	2,738	15,000	15,000	15,00
50232	RENTAL OF SPACE & EQUPE		4,500	4,050	0,200	6,000	6,000	6,00
50233	COMMUNICATION EXPENSE	9,437	6,832	8,000	3,066	8,500	8,500	8,50
50238	EDUCATION EXPENSES	900	1,150	1,000	574	5,000	5,000	5,00
50240	OTHER PERSONNEL EQUIP	9,139	7,610	62,857	2,717	101,557	101,557	101,55
50250	DUES & SUBSCRIPTIONS	724	599	800	777	2,500	2,500	2,50
50259	BOOKS	585	280	1,000	762	2,500	2,500	2,50
50288	LEASE EQUIPMENT - RESCU		122,651	10400	93,171			1000
50406	FIRE FIGHTING EQUIPMENT	-	+	67,002	- 22/2	55,000	65,000	66,00
	TOTAL	12.512.131	13,264,824	15,796,112	7.822,055	17,737,931	17,535,572	17,248,45

STAFFING	
Position	Totals
FIRE CHIEF BATTALION CHIEF FIRE CAPTAIN FIRE ALARM INSPECTOR FIRE LIEUTENANT FIRE LIEUTENANT FIREFIGHTER FIREFIGHTER FIRE PREVENTIONSTRAINING SECRE CHIEF'S AIDE PROBATIONARY FIREFIGHTER	18 42 18 42 1 11
Totals	112

# East Providence Fire Department Organizational Flow Chart



Part	- The second	To the state of the state of			1	- Paris		A CONTRACTOR	100	-		-
FIRE         MATTING THEIR         TATURE THE CHIEF         TATURE THE CHIPF         TATURE THE CHIPF <t< th=""><th>Saw name</th><th>non roa</th><th>Baso</th><th>fong</th><th>Holiday</th><th>502</th><th>Medi</th><th>ER MERS</th><th>ER Peris</th><th>Health</th><th>Desitial</th><th>Copay</th></t<>	Saw name	non roa	Baso	fong	Holiday	502	Medi	ER MERS	ER Peris	Health	Desitial	Copay
House	) FIRE	ACTING FIRE CHRES	100,878	,	٠	6,259	1,463	22,200	EET'09	14,560	1,078	
Horizon   Control Polyton   Cygen	3 FIRE	BATTALIONICHIEF	79,494	6,946	4,947	5,666	1,325	20,111	55,792	14,560	1,078	
PHE   DATALLON CHEEF   79,494   6,346   4,347   5,666   1,375   3,111   5,572   1,4560   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,111   1,1	) FIRE		79,494	6,946	4,947	899%	1,325	20,111	55,792	14,560	3,078	
Hotel   Hotel Cuptania   1,286   6,256   4,507   5,116   1,127   2,011   5,572   4,500   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,101   1,1	FIRE	BATTALION CHIEF	79,494	6,946	4,947	5,666	1,325	20,111	55,792	14,560	1,078	
HEE CONTAINA   71,586   6,255   4,655   5,105   1,105   18,111   5,0242   4,550   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,105   1,	FIRE	BATTALION CHIEF	79,494	6.945	4,947	5,666	1,325	22,331	58,792	14,560	1,073	
HRIC   HRIC CAPTANN   71,586   6,755   4,455   5,100   1,101   18,111   50,242   7,191   18,111   18,124   7,191   18,111   18,124   7,191   18,111   18,124   7,191   18,111   18,124   7,191   18,111   18,124   7,191   18,111   18,124   7,191   18,111   18,124   7,191   18,111   18,124   7,191   18,111   18,124   18,111   18,124   18,111   18,124   18,111   18,124   18,111   18,124   18,111   18,124   18,111   18,124   18,111   18,124   18,124   18,111   18,124   18,124   18,124   18,124   18,124   18,124   18,124   18,124   18,124   18,124   18,124   18,124   18,124   18,124   18,124   18,124   18,124   18,124   18,124   18,124   18,124   18,124   18,124   18,124   18,124   18,124   18,124   18,124   18,124   18,124   18,124   18,124   18,124   18,124   18,124   18,124   18,124   18,124   18,124   18,124   18,124   18,124   18,124   18,124   18,124   18,124   18,124   18,124   18,124   18,124   18,124   18,124   18,124   18,124   18,124   18,124   18,124   18,124   18,124   18,124   18,124   18,124   18,124   18,124   18,124   18,124   18,124   18,124   18,124   18,124   18,124   18,124   18,124   18,124   18,124   18,124   18,124   18,124   18,124   18,124   18,124   18,124   18,124   18,124   18,124   18,124   18,124   18,124   18,124   18,124   18,124   18,124   18,124   18,124   18,124   18,124   18,124   18,124   18,124   18,124   18,124   18,124   18,124   18,124   18,124   18,124   18,124   18,124   18,124   18,124   18,124   18,124   18,124   18,124   18,124   18,124   18,124   18,124   18,124   18,124   18,124   18,124   18,124   18,124   18,124   18,124   18,124   18,124   18,124   18,124   18,124   18,124   18,124   18,124   18,124   18,124   18,124   18,124   18,124   18,124   18,124   18,124   18,124   18,124   18,124   18,124   18,124   18,124   18,124   18,124   18,124   18,124   18,124   18,124   18,124   18,124   18,124   18,124   18,124   18,124   18,124   18,124   18,124   18,124   18,124   18,124   18,124   18,124   18,124   18,124   18,124   18,124   18,124   18,124   18,124   18,124   1	FIRE	FIRE CAPTAIN	71,586	6,255	4,578	5,116	1,197	18,160	50,378	14,560	1,078	
HRIC         HEIC CONTAIN         71,586         6,255         4,455         5,100         1,191         50,240         7,191           HRIC         HEIC CONTAIN         71,586         6,255         4,455         5,100         1,193         18,111         50,242         4,450           HRIC         HEIC CONTAIN         71,586         6,255         4,455         5,100         1,193         18,111         50,242         4,450           HRIC         HEIC CONTAIN         71,586         6,255         4,455         5,100         1,193         11,111         50,242         1,450           HRIC         HEIC CONTAIN         71,586         6,255         4,455         5,100         1,193         11,111         50,242         1,450           HRIC         FRIE CULTAIN         71,586         6,255         4,455         5,100         1,193         11,111         50,242         1,450           HRIC         FRIE LIUTENANT         6,280         5,725         4,926         4,707         1,101         16,707         4,540         1,450           HRIC         FRIE LIUTENANT         6,580         5,125         4,909         4,625         1,001         1,001         1,450         4,540      <	FIRE	FIRE CAPTAIN	71,586	6,255	4,455	5,102	1,193	18,111	50,242	14,560	1,078	
HRIE         HRIE CADTANN         71,586         6,253         4,055         5,102         1,193         18,111         50,242         14,560           PHRIE         FREE CAPTANN         71,586         6,225         4,625         5,00         1,193         18,111         50,242         14,560           FRIE         FREE CAPTANA         71,586         6,225         4,625         5,00         1,193         18,111         50,242         14,560           FRIE         FREE CAPTANA         71,586         5,405         5,00         1,193         18,111         50,242         14,560           FRIE         FREE CAPTANA         71,586         5,405         4,705         1,103         16,111         50,242         14,560           FRIE         FREE CAPTANA         71,586         7,205         4,705         1,101         16,707         46,348         14,560           FRIE         FREE LIGHTONANT         65,800         5,715         4,009         4,707         1,101         16,707         46,348         14,560           FRIE         FREE LIGHTONANT         65,800         5,115         4,009         4,007         1,001         16,707         14,500         14,500           FREE	FIRE	FIRE CAPTAIN	71,526	6,255	4,455	5,102	1,193	18,111	50,242	7,191	353	
PRIE         PRIE CAPTAM         71,586         6,755         4,485         5,100         1,111         60,243         4,486           PRIE         PRIE CAPTAM         71,586         6,225         4,485         5,102         1,139         1,111         60,242         4,485           PRIE         PRIE CAPTAM         71,586         6,225         4,485         5,102         1,139         1,139         1,139         1,139         1,139         1,139         1,139         1,139         1,139         1,139         1,139         1,139         1,139         1,139         1,139         1,139         1,139         1,139         1,139         1,139         1,139         1,139         1,139         1,139         1,139         1,139         1,139         1,139         1,139         1,139         1,139         1,139         1,139         1,139         1,139         1,139         1,139         1,139         1,139         1,139         1,139         1,139         1,139         1,139         1,139         1,139         1,139         1,139         1,139         1,139         1,139         1,139         1,139         1,139         1,139         1,139         1,139         1,139         1,139         1,139         1,139	3 FFRE	FIRE CAPTAIN	71,585	6,255	4,455	5,102	1,193	18,111	50,242	34,590	1,078	
HRE         FIRE CAPTAMA         71,586         6,256         4,456         5,105         1,115         1,111         9,024         3,456         1,115         1,111         9,024         3,456         1,111         9,024         3,456         1,111         9,024         3,456         1,111         9,024         3,456         3,456         1,111         9,024         3,456         3,456         1,111         9,024         3,456         3,456         4,111         9,024         3,456         3,456         4,111         9,024         3,456         3,456         4,111         9,024         3,456         3,456         4,102         4,103         4,103         4,103         4,103         4,103         4,103         4,103         4,103         4,103         4,103         4,103         4,103         4,103         4,103         4,103         4,103         4,103         4,103         4,103         4,103         4,103         4,103         4,103         4,103         4,103         4,103         4,103         4,103         4,103         4,103         4,103         4,103         4,103         4,103         4,103         4,103         4,103         4,103         4,103         4,103         4,103         4,103         4,103	FIRE	HRE CAPTAIN	71,585	6,255	4,455	5,302	1,193	18,111	50,242	14,560	1,078	
FIRE         FIRE CAUTANN         71,286         5,560         4,485         5,103         1,193         4,913         1,496         4,860           FIRE         FIRE CAUTANN         71,586         6,255         4,485         5,103         1,193         14,11         50,242         4,560           FIRE         FIRE CAUTANN         71,586         4,785         4,703         1,191         1,005         1,005         1,459         1,450         1,400         1,670         4,540         1,450         1,450         1,450         1,450         1,450         1,450         1,450         1,450         1,450         1,450         1,450         1,450         1,450         1,450         1,450         1,450         1,450         1,450         1,450         1,450         1,450         1,450         1,450         1,450         1,450         1,450         1,450         1,450         1,450         1,450         1,450         1,450         1,450         1,450         1,450         1,450         1,450         1,450         1,450         1,450         1,450         1,450         1,450         1,450         1,450         1,450         1,450         1,450         1,450         1,450         1,450         1,450         1,450 <td>D FIRE</td> <td>FIRE CAPTAIN</td> <td>71,585</td> <td>6,255</td> <td>4,455</td> <td>5,102</td> <td>1,193</td> <td>18,111</td> <td>50,242</td> <td>14,560</td> <td>3,078</td> <td></td>	D FIRE	FIRE CAPTAIN	71,585	6,255	4,455	5,102	1,193	18,111	50,242	14,560	3,078	
FIHE         FIRE CAPTANA         71,588         6,535         4,455         1,195         1,195         1,456         1,456         1,456         1,456         1,456         1,456         1,456         1,456         1,456         1,456         1,456         1,456         1,456         1,456         1,456         1,456         1,456         1,456         1,456         1,456         1,456         1,456         1,456         1,456         1,456         1,456         1,456         1,456         1,456         1,456         1,456         1,456         1,456         1,456         1,456         1,456         1,456         1,456         1,456         1,456         1,456         1,456         1,456         1,456         1,456         1,456         1,456         1,456         1,456         1,456         1,456         1,456         1,456         1,456         1,456         1,456         1,456         1,456         1,456         1,456         1,456         1,456         1,456         1,456         1,456         1,456         1,456         1,456         1,456         1,456         1,456         1,456         1,456         1,456         1,456         1,456         1,456         1,456         1,456         1,456         1,456	D FIRE	FIRE CAPTAIN	71,586	3,560	4,455	5,059	1,183	17,958	49,817	14,560	1,028	
HIRE         FIRE CAPTANA         74,588         4,753         4,753         1,033         1,673         56,243         14,560           HIRE         FIRE LEUTENANCY         67,280         3,939         4,936         4,036         1,030         1,633         46,344         14,560           HIRE         FIRE LEUTENANCY         65,800         5,735         4,049         4,070         1,101         16,707         46,348         14,560           HIRE         FIRE LEUTENANCY         65,800         5,735         4,049         4,026         1,101         16,707         46,348         14,560           HIRE         FIRE LEUTENANCY         65,800         5,135         4,029         4,035         1,089         16,201         4,560         4,560           HIRE         FIRE LEUTENANCY         65,800         5,135         4,099         4,635         1,089         16,221         45,803         14,560           HIRE         FIRE LEUTENANCY         65,800         5,135         4,099         4,635         1,099         16,221         45,803         14,560           FIRE         FIRE LEUTENANCY         65,800         5,135         4,099         4,635         1,099         16,221         45,803	FIRE	HRE CAPTAIN	71,586	6,255	4,455	5,102	2,193	111,81	50,242	14,560	1,078	
HINCE	FIRE	FIRE CAPTAIN	71,586		4,455	4,715	1,103	16,734	56,242	14,560	1,078	
FIRE LIEUTENANT 65,880 5,735 4,304 4,707 1,101 16,707 46,348 14,560 FIRE LIEUTENANT 65,860 5,715 4,099 4,655 1,089 16,521 45,833 14,560 FIRE LIEUTENANT 65,860 5,115 4,099 4,655 1,089 16,521 45,833 14,560 FIRE LIEUTENANT 65,860 5,115 4,099 4,655 1,089 16,521 45,833 14,560 FIRE LIEUTENANT 65,860 5,115 4,099 4,655 1,089 16,521 45,833 14,560 FIRE LIEUTENANT 65,860 5,115 4,099 4,655 1,089 16,521 45,833 14,560 FIRE LIEUTENANT 65,860 5,115 4,099 4,655 1,089 16,521 45,833 14,560 FIRE LIEUTENANT 65,860 5,115 4,099 4,655 1,089 16,521 45,833 14,560 FIRE LIEUTENANT 65,860 5,115 4,099 4,655 1,089 16,521 45,833 14,560 FIRE LIEUTENANT 65,860 5,125 4,099 4,655 1,089 16,521 45,833 14,560 FIRE LIEUTENANT 65,860 5,125 4,099 4,650 1,089 16,521 45,833 14,560 FIRE LIEUTENANT 65,860 5,125 4,099 4,650 1,089 16,621 16,831 14,560 FIRE LIEUTENANT 65,860 5,125 4,099 4,650 1,089 16,632 16,531 14,560 FIRE LIEUTENANT 65,860 5,125 4,099 4,650 1,089 16,632 16,531 14,560 FIRE LIEUTENANT 65,860 5,125 4,099 4,650 1,089 16,632 16,531 14,560 FIRE LIEUTENANT 65,860 5,125 4,099 4,650 1,089 16,632 16,531 14,560 FIRE LIEUTENANT 65,860 5,125 4,099 4,650 1,089 16,632 16,532 14,530 14,560 FIRE LIEUTENANT 65,860 5,125 4,099 4,650 1,089 16,632 16,532 14,540 14,560 FIRE LIEUTENANT 65,860 5,125 4,099 4,650 1,089 16,632 16,532 14,540 14,560 FIRE LIEUTENANT 65,860 5,125 4,099 4,650 1,089 16,632 16,532 14,540 14,560 FIRE LIEUTENANT 65,860 5,125 4,099 4,650 10,099 16,632 16,532 14,540 14,560 FIRE LIEUTENANT 65,860 5,755 4,099 4,650 10,099 16,632 16,532 14,540 14,560 FIRE LIEUTENANT 65,860 5,755 4,099 4,650 10,099 16,632 16,532 14,540 14,560 FIRE LIEUTENANT 65,860 5,755 4,099 4,650 10,099 16,632 16,532 14,540 14,560 FIRE LIEUTENANT 65,860 5,755 4,099 16,630 10,099 16,630 16,630 16,630 16,630 16,630 16,630 16,630 16,630 16,630 16,630 16,630 16,630 16,630 16,630 16,630 16,630 16,630 16,630 16,630 16,630 16,630 16,630 16,630 16,630 16,630 16,630 16,630 16,630 16,630 16,630 16,630 16,630 16,630 16,630 16,630 16,630 16,630 16,630 16,630 16,630 16,630 16,630 16,630 16,6	FIRE	FIRE ALASHM INSPECTOR	67,269	9,919	4,396	4,686	3,006	15,633	46,344	14,560	1,078	
FHE LEUTENANYT 65,800 5,315 4,099 4,655 1,009 16,521 45,833 14,560 1,000 1,000 16,521 45,833 14,560 1,000 1,000 16,521 45,833 14,560 1,000 1,000 16,521 45,833 14,560 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,	rine	FIRE LIELTENANT	65,860	5,735	4,304	4,707	1,101	16,707	46,343	14,560	1,078	
FIRE LEUTENAMYT 65,860 5,115 4,099 4,655 1,089 16,571 45,833 14,560 1,081 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,082 1,08	FIRE	FIRE LIEUTEMANT	65,860	5,755	4,304	4,702	1,101	16,707	46,348	14,560	1,078	
FIRE LELUTEMANT 65,860 5,115 4,099 4,655 1,089 16,521 45,833 14,560 65,800 5,115 4,099 4,655 1,089 16,521 45,833 14,560 65,800 5,115 4,099 4,655 1,089 16,521 45,833 14,560 65,800 5,115 4,099 4,655 1,089 16,521 45,833 14,560 65,800 5,115 4,099 4,655 1,089 16,521 45,833 14,560 65,800 5,115 4,099 4,655 1,089 16,521 45,833 14,560 65,800 5,115 4,099 4,655 1,089 16,521 45,833 14,560 65,800 5,115 4,099 4,655 1,089 16,521 45,833 14,560 65,800 5,115 4,099 4,655 1,089 16,521 45,833 14,560 65,800 5,115 4,099 4,655 1,089 16,521 45,833 14,560 65,800 5,115 4,099 4,655 1,089 16,521 45,833 14,560 65,800 5,115 4,099 4,655 1,089 16,521 45,833 14,560 65,800 5,115 4,099 4,655 1,089 16,521 45,833 14,560 65,800 5,115 4,099 4,655 1,089 16,521 45,833 14,560 65,800 5,115 4,099 4,655 1,089 16,521 45,833 14,560 65,800 5,115 4,099 4,655 1,089 16,521 45,833 14,560 65,800 5,115 4,099 4,655 1,089 16,521 45,833 14,560 65,800 5,115 4,099 4,655 1,089 16,521 45,833 14,560 65,800 65,800 5,115 4,099 4,655 1,089 16,521 45,833 14,560 65,800 65,800 5,115 4,099 4,655 1,089 16,521 45,833 14,560 65,800 65,800 65,800 65,800 65,800 65,800 65,800 65,800 65,800 65,800 65,800 65,800 65,800 65,800 65,800 65,800 65,800 65,800 65,800 65,800 65,800 65,800 65,800 65,800 65,800 65,800 65,800 65,800 65,800 65,800 65,800 65,800 65,800 65,800 65,800 65,800 65,800 65,800 65,800 65,800 65,800 65,800 65,800 65,800 65,800 65,800 65,800 65,800 65,800 65,800 65,800 65,800 65,800 65,800 65,800 65,800 65,800 65,800 65,800 65,800 65,800 65,800 65,800 65,800 65,800 65,800 65,800 65,800 65,800 65,800 65,800 65,800 65,800 65,800 65,800 65,800 65,800 65,800 65,800 65,800 65,800 65,800 65,800 65,800 65,800 65,800 65,800 65,800 65,800 65,800 65,800 65,800 65,800 65,800 65,800 65,800 65,800 65,800 65,800 65,800 65,800 65,800 65,800 65,800 65,800 65,800 65,800 65,800 65,800 65,800 65,800 65,800 65,800 65,800 65,800 65,800 65,800 65,800 65,800 65,800 65,800 65,800 65,800 65,800 65,800 65,800 65,800 65,800 65,800 65,800 65,800 65,800 65,800 65,800 65,800 65,800 65,800 65,800 65,800 65,	IIIE	FIRE LIEUTENANT	65,860	5,115	4,099	4,655	1,089	16,521	45,833	14,560	1,078	
THRE LELYTENAMYT         66,860         5,115         4,099         4,655         1,089         16,521         45,833         14,500           FIRE LELYTENAMYT         65,860         5,115         4,099         4,655         1,089         16,521         45,833         14,500           FIRE LELYTENAMYT         65,860         5,115         4,099         4,655         1,089         16,521         45,833         14,500           FIRE LELYTENAMYT         65,860         5,115         4,099         4,655         1,099         16,521         45,833         14,500           FIRE LELYTENAMYT         65,860         5,115         4,099         4,655         1,099         16,521         45,833         14,500           FIRE LELYTENAMYT         65,860         5,115         4,099         4,655         1,099         16,521         45,833         14,560           FIRE LELYTENAMYT         65,860         5,755         4,099         4,655         1,099         16,652         46,590         16,521         45,800         14,560           FIRE LELYTENAMYT         65,860         5,755         4,099         4,655         1,099         16,622         45,521         45,500           FIRE LELYTENAMYT         65,860	FIRE	FIRE LIEUTEMANT	65,880	5,235	4,099	4,655	1,089	15,521	45,833	14,560	1,073	
FIRE LELUTENAMYT 65,815 4,099 4,555 1,089 16,521 65,833 14,560 FIRE LELUTENAMYT 65,860 5,115 4,099 4,655 1,089 16,521 45,833 14,560 FIRE LELUTENAMYT 65,860 5,115 4,099 4,655 1,089 16,521 45,833 14,560 FIRE LELUTENAMYT 65,860 5,115 4,099 4,655 1,089 16,521 45,833 14,560 FIRE LELUTENAMYT 65,860 5,115 4,099 4,655 1,089 16,521 45,833 14,560 FIRE LELUTENAMYT 65,860 5,115 4,099 4,655 1,089 16,521 45,833 14,560 FIRE LELUTENAMYT 65,860 5,115 4,099 4,655 1,089 16,521 45,833 14,560 FIRE LELUTENAMYT 65,860 5,115 4,099 4,655 1,089 16,521 45,833 14,560 FIRE LELUTENAMYT 65,860 5,115 4,099 4,655 1,089 16,521 45,833 14,560 FIRE LELUTENAMYT 65,860 5,115 4,099 4,655 1,089 16,521 45,833 14,560 FIRE LELUTENAMYT 65,860 5,115 4,099 4,655 1,089 16,521 45,833 14,560 FIRE LELUTENAMYT 65,860 5,115 4,099 4,655 1,089 16,521 45,833 14,560 FIRE LELUTENAMYT 65,860 5,115 4,099 4,655 1,089 16,521 45,833 14,560 FIRE LELUTENAMYT 65,860 5,115 4,099 4,655 1,089 16,521 45,833 14,560 FIRE LELUTENAMYT 65,860 5,115 4,099 4,655 1,089 16,521 45,833 14,560	FIRE	FIRE LIEUTENANCE	66,860	5,115	4,099	4,655	1,089	16,521	45,833	14,560	1,078	
FIRE LEUTENAMY FIRE L	FIRE	FIRE UEUTENANT	65,860	5,115	4,099	4,655	1,089	16,521	45,833	14,560	1,078	
FIRE LELITEMANT         65,860         5,755         4,090         4,655         1,093         16,622         45,231         14,560           FIRE LELITEMANT         65,860         5,115         4,099         4,655         1,099         16,321         45,833         14,560           FIRE LELITEMANT         65,860         8,115         4,099         4,655         1,099         16,321         45,833         14,560           FIRE LELITEMANT         65,860         8,715         4,099         4,659         1,093         16,321         45,833         14,560           FIRE LELITEMANT         65,860         8,715         4,099         4,699         4,693         1,683         16,435         14,560           FIRE LELITEMANT         65,860         8,715         4,099         4,693         1,083         16,435         14,560           FIRE LELITEMANT         65,860         5,115         4,099         4,695         1,089         16,622         45,833         14,560           FIRE LELITEMANT         65,860         5,115         4,099         4,695         1,099         16,632         45,833         14,560           FIRE LELITEMANT         65,860         5,115         4,099         4,695         1,	HRE	FIRE LIEUTENANT	08,860	5,115	4,099	6,655	1,089	16,521	45,833	14,560	1,078	
FIRE LEUTENAMT 65,860 4,676 4,099 4,635 1,079 16,381 45,442 14,560 16,881 ERE LEUTENAMT 65,860 5,115 4,099 4,635 1,079 16,381 45,442 14,560 14,560 16,881 1,079 16,381 45,442 14,560 14,560 16,881 16,682 1,089 16,521 16,833 14,560 14,560 16,881 16,882 1,089 16,832 16,833 14,560 14,860 16,882 1,089 16,832 16,833 14,560 14,860 16,882 1,089 16,832 16,833 14,560 14,860 16,882 1,089 16,832 16,833 14,560 14,860 16,882 1,089 16,832 16,833 14,560 14,860 16,832 1,089 16,833 14,560 14,860 16,832 1,089 16,833 14,560 14,860 16,832 1,089 16,833 14,560 14,860 16,832 1,089 16,833 14,560 14,860 16,832 1,089 16,833 14,560 14,860 16,832 14,800 16,832 14,800 16,833 14,800 16,833 14,800 16,833 14,800 16,833 14,800 16,833 14,800 16,833 14,800 16,833 14,800 16,833 14,800 16,833 14,800 16,833 14,800 16,833 14,800 16,833 14,800 16,833 14,800 16,833 14,800 16,833 14,800 16,833 14,800 16,833 14,800 16,833 14,800 16,833 14,800 16,833 14,800 16,833 14,800 16,833 14,800 16,833 14,800 16,833 14,800 16,833 14,800 16,833 14,800 16,833 14,800 16,833 14,800 16,833 14,800 16,833 14,800 16,833 14,800 16,833 14,800 16,833 14,800 16,833 14,800 16,833 14,800 16,833 14,800 16,833 14,800 16,833 14,800 16,833 14,800 16,833 14,800 16,833 14,800 16,833 14,800 16,833 14,800 16,833 14,800 16,833 14,800 16,833 14,800 16,833 14,800 16,833 14,800 16,833 14,800 16,833 14,800 16,833 14,800 16,833 14,800 16,833 14,800 16,833 14,800 16,833 14,800 16,833 14,800 16,833 14,800 16,833 14,800 16,833 14,800 16,833 14,800 16,833 14,800 16,833 14,800 16,833 14,800 16,833 14,800 16,833 14,800 16,833 14,800 16,833 14,800 16,833 14,800 16,833 14,800 16,833 14,800 16,833 14,800 16,833 14,800 16,833 14,800 16,833 14,800 16,833 14,800 16,833 14,800 16,833 14,800 16,833 14,800 16,833 14,800 16,833 14,800 16,833 14,800 16,833 14,800 16,833 14,800 16,833 14,800 16,833 14,800 16,833 14,800 16,833 14,800 16,833 14,800 16,833 14,800 16,833 14,800 16,833 14,800 16,833 16,833 14,800 16,833 16,833 14,800 16,833 16,830 16,833 16,830 16,830 16,830 16,830 16,830 16,830 16,830 16,830 16,830	FIRE	FIRE LIEUTEMANT	65,860	8,755	4,099	4,694	1,098	15,662	46,223	14,560	1,078	
FINE LELITEMANT         65,800         4,476         4,099         4,615         1,079         16,381         45,442         14,560           FINE LELITEMANT         65,800         5,115         4,099         4,695         1,089         16,521         45,893         14,560           FINE LELITEMANT         65,800         5,755         4,099         4,695         1,083         16,435         45,50         14,560           FINE LELITEMANT         65,800         5,115         4,099         4,655         1,083         16,435         14,560           FINE LELITEMANT         65,800         5,115         4,099         4,655         1,089         16,622         45,233         14,560           FINE LELITEMANT         65,800         5,115         4,099         4,655         1,089         16,521         45,833         14,560           FINE LELITEMANT         65,800         5,115         4,099         4,655         1,089         16,521         45,833         14,560           FINE LELITEMANT         65,800         5,115         4,099         4,655         1,089         16,521         45,833         14,500           FINE LELITEMANT         65,800         5,115         4,099         4,659         1,	FIRE	FIRE LIEUTEMANT	65,860	5,115	4,099	4,655	1,089	16,521	45,833	14,560	1,078	
FIRE LEVITINAMT 65,860 5,215 4,099 4,695 1,089 16,521 45,833 14,580 14,580 FIRE LEVITENAMT 65,860 5,725 4,099 4,630 1,083 16,521 45,833 14,560 1,080 16,521 1,083 16,521 14,560 14,560 1,080 16,521 1,083 16,521 14,560 14,560 1,080 16,521 1,083 16,521 14,560 14,560 1,080 16,521 1,083 16,521 14,560 14,560 1,080 16,521 1,083 16,521 14,560 14,560 1,080 16,521 1,083 16,521 1,083 14,560 1,080 16,521 1,083 16,521 1,083 14,560 1,080 16,521 1,083 16,521 1,083 14,560 1,080 16,521 1,083 14,560 1,080 16,521 1,083 16,521 1,083 14,560 1,080 16,521 1,083 16,521 1,083 14,560 1,080 16,521 1,083 16,521 1,083 14,560 1,080 16,521 1,080 16,521 1,080 16,521 1,080 16,521 1,080 16,521 1,080 16,521 1,080 16,521 1,080 16,521 1,080 16,521 1,080 16,521 1,080 16,521 1,080 16,521 1,080 16,521 1,080 16,521 1,080 16,521 1,080 16,521 1,080 16,521 1,080 16,521 1,080 16,521 1,080 16,521 1,080 16,521 1,080 16,521 1,080 16,521 1,080 16,521 1,080 16,521 1,080 16,521 1,080 16,521 1,080 16,521 1,080 16,521 1,080 16,521 1,080 16,521 1,080 16,521 1,080 16,521 1,080 16,521 1,080 16,521 1,080 16,521 1,080 16,521 1,080 16,521 1,080 16,521 1,080 16,521 1,080 16,521 1,080 16,521 1,080 16,521 1,080 16,521 1,080 16,521 1,080 16,521 1,080 16,521 1,080 16,521 1,080 16,521 1,080 16,521 1,080 16,521 1,080 16,521 1,080 16,521 1,080 16,521 1,080 16,521 1,080 16,521 1,080 16,521 1,080 16,521 1,080 16,521 1,080 16,521 1,080 16,521 1,080 16,521 1,080 16,521 1,080 16,521 1,080 16,521 1,080 16,521 1,080 16,521 1,080 16,521 1,080 16,521 1,080 16,521 1,080 16,521 1,080 16,521 1,080 16,521 1,080 16,521 1,080 16,521 1,080 16,521 1,080 1,080 16,521 1,080 16,521 1,080 16,521 1,080 16,521 1,080 16,521 1,080 16,521 1,080 16,521 1,080 16,521 1,080 16,521 1,080 16,521 1,080 16,521 1,080 16,521 1,080 16,521 1,080 16,521 1,080 16,521 1,080 16,521 1,080 16,521 1,080 16,521 1,080 16,521 1,080 16,521 1,080 16,521 1,080 16,521 1,080 16,521 1,080 16,521 1,080 16,521 1,080 16,521 1,080 16,521 1,080 16,521 1,080 16,521 1,080 16,521 1,080 16,521 1,080 16,521 1,080 16,521 1,080 16,521 1,080 1	FIRE	FIRE LIEUTENAMY	65,860	4,476	4,099	4,615	1,079	16,381	45,442	14,560	1,078	
FIRE LEUTENAMT FIRE L	FIRE	FIRE LIEVITENAMY	65,860	\$,115	4,099	4,655	1,069	16,521	45,833	14,560	1,078	
FIRE         PIRE LIEUTENAMT         65,860         4,722         4,099         4,630         1,083         16,435         45,591         14,560           FIRE         PIRE LIEUTENAMT         65,860         5,115         4,099         4,695         1,083         16,662         45,333         14,560           FIRE         PIRE LIEUTENAMT         65,860         5,115         4,099         4,695         1,089         16,621         45,333         14,560           FIRE         PIRE LIEUTENAMT         65,860         5,115         4,099         4,695         1,089         16,521         45,833         14,560           FIRE         PIRE LIEUTENAMT         65,860         5,115         4,099         4,695         1,089         16,521         45,833         14,540           FIRE         PIRE LIEUTENAMT         65,860         5,115         4,099         4,699         1,098         16,521         45,833         14,540	FIRE	FIRE LIEUTENANT	65,860	5,755	4,099	4,694	1,098	16,662	46,223	14,560	3,078	
FIRE LIGITENANT         65,88D         5,715         4,099         4,655         1,083         16,521         45,833         14,560           FIRE LIGITENANT         65,86D         5,715         4,099         4,655         1,089         16,521         45,80         14,560           FIRE LIGITENANT         65,86D         5,115         4,099         4,655         1,089         16,521         45,833         14,560           FIRE LIGITENANT         65,86D         5,115         4,099         4,655         1,089         16,521         45,833         14,560           FIRE LIGITENANT         65,86D         5,115         4,099         4,655         1,089         16,521         45,833         14,560	HSE	FIRE LIEUTEMANT	65,860	4,722	4,099	4,630	1,083	16,435	45,593	14,560	1,078	
FIRE LIGITINAANT         65,860         5,755         4,099         4,698         1,098         16,662         46,223         14,560           FIRE LIGITINAANT         65,860         5,115         4,099         4,695         1,089         16,521         45,833         14,540           FIRE LIGITINAANT         65,860         5,115         4,099         4,695         1,098         16,521         45,833         14,540	HSE	FIRE LIEUTEMANT	65,860	5,115	4,099	4,655	1,089	16,521	45,833	14,560	3,078	
HIRE         FIRE LIEUTENANT         65,860         5,115         4,099         4,655         1,089         16,521         45,833         14,560           HSE         FIRE LIEUTENANT         65,860         5,115         4,099         4,655         1,089         16,521         45,843         14,560           FIRE         FIRE LIEUTENANT         65,860         5,755         4,099         4,694         1,098         16,662         46,223         14,560		FIRE LIEUTENANT	65,860	5,755	4,099	4,694	1,008	16,662	46,223	14,560	1,078	
FIRE         FIRE LIEUTENANT         65,860         5,115         4,099         4,655         1,083         16,521         45,540           FRE         FIRE LIEUTENANT         65,860         5,755         4,099         4,694         1,098         16,662         46,223         14,500	HIRE	FIRE DEDTEMANT	098'59	5,115	4,009	4,655	1,089	16,523	45,833	14,560	1,078	
FIRE LIEUTEMANT 65,880 5,755 4,099 4,654 1,038 16,662 46,223 14,560	HRE	FIRE LIEUTENANT	65,860	5,115	4,099	4,655	1,089	16,521	45,833	14,560	1,078	
	O FIRE	FIRE LIFLITENANT	098'53	5,755	4,099	4,604	1,098	16,662	46,223	14,560	1,078	

			10000	MANUFACTOR OF THE PARTY OF THE	1000	Belliand .	THE NAMES OF	ER Penn	Mentith	Dental	Copper
Divinamor	Job Title	Base	Buon	thousand 1	-	moun	EN MILLIO		- Income		
PIRE	FIRE LIEUTENANT	65,860	5,755	4,009	4,694	1,098	16,662	46,223	14,560	1,078	
FIRE	FISELIEUTÉNANT	058,850	5,115	4,099	4,655	1,080	16,521	45,833	14,560	1,078	
FIRE	FIRE LIEUTENAMT	02,860	5,755	4,099	4,694	1,091	16,662	46,223	14,560	1,078	
FIRE	FIRE LIEUTENANT.	65,860	5,755	4,099	4,694	1,091	16,662	46,223	14,560	1,078	
FIRE	FIRE DELITEMANT	65,860	5,755	4,099	4,694	1,098	36,662	46,223	7,191	333	
FIRE	FIREFIGHTER	50,582	5,294	3,770	A,338	1,010	15,327	42,519	14,560	1,078	
FURE	FIREFIGHTER	60,582	5,294	3,770	4,318	2,010	15,327	42,519	14,560	1,078	
FIRE	FIREFIGHTER	60,582	5,294	3,770	4,318	1,010	15,327	42,519	14,580	1,078	
34.	FREFIGHTIB	60,582	5,294	3,770	4,318	1,010	15,327	A2,519	14,560	1,078	
FIRE	FAREPSHTER	60,582	5,294	3,770	4,318	1,010	15,327	42,519	14,560	1,078	
FHE	FINEFIGHTER	60,582	5,294	3,770	4,318	1,010	15,337	42,519	14,560	1,078	
FIRE	FIREFIGHTER	57,697	3,921	3,591	4,043	946	14,350	39,810	14,560	1,078	
FIRE	FIREFIGHTER	27,607	4,483	3,591	4,078	188	14,474	40,152	14,560	1,078	
FIRE	EIREFIGHTER	57,697	3,361	3,591	4,008	937	14,227	39,468	14,560	1,078	
RRE	SHREEGHTER	57,697	4,481	3,591	4,078	954	14,474	90,352	7,191	353	
FIRE	HREFIGHTER	57,697	4,481	3,5311	4,078	954	14,474	40,152	14,560	1,078	
FIRE	FIREFIGHTER	52,697	4,481	3,591	4,078	954	14,474	40,152	14,560	1,078	
HRE	FIREFISHTER	169,72	4,137	3,591	4,056	940	14,398	39,942	14,560	1,078	
PIRE	FIREFIGHTER	57,697	3,921	3,591	4,043	946	14,350	39,810	14,580	3,078	
FIRE	FIREFIGHTER	57,597	3,361	3,591	4,008	937	14,227	39,468	14,560	1,078	
FIRE	PIREFNGHTER	57,697	4,137	3,591	4,056	949	14,398	19,942	14,560	1,078	
PHOE	FIREFIGHTER	27,697	4,481	3,591	4,078	954	34,474	40,152	14,560	1,078	
PORE	FIREFIGHTER	27,697	4,451	3,590	4,078	755	34,474	22,152	14,560	1,078	
FIRE	FIREFIGHTER	209/25	3,921	3,591	4,043	946	14,350	319,810	14,560	3,078	
FINE	FIREFIGHTER	269'45	4,481	3,591	8/0/9	954	14,474	40,152	7,191	353	
FIRE	FIREDGHTER	269,55	3,361	3,591	4,008	987	14,227	39,468	14,550	1,078	
FIRE	PINEFIGHTER	189,12	4,137	3,591	4,056	949	14,398	39,942	7,191	353	
FIRE	FIREFIGHTER	25,697	4,481	3,591	4,078	954	14,474			1,078	
FIRE	FIREFIGHTER	57,697	3,361	3,591	4,008	1137	14,222	39,468	7,1141	323	
FIRE	HREPGHTER	57,697	3,361	3,591	4,008	937	14,227	39,468	14,560		
FIRE	FIREFIGHTER	25,697	4,137	3,591	4,056	949	14,398	39,942	14,560	1,078	
FIRE	FIREFIGHTER	25,697	0,337	3,591	4,056	949	14,398	39,942			
								The second second	The second second		

Divinante	Job Title	Base	Long	Holiday	FICA	Medic	ER MERS	ER Pens	Health	Dental	Coppy
FIRE	FUREFIGHTER	57,697	3,921	3,591	4,043	946	34,350	39,810	14,560	1,078	
FIRE	FIREHGHTER	25,697	4,485	3,591	4,078	984	14,674	40,152	14,560	1,078	
FIRE	FINEFISHTER	257,697	3,921	1,591	4,043	100	14,350	39,810	14,550	1,078	
FISE	HREPIGHTER	57,697	3,921	3,591	4,043	946	14,350	39,810	14,560	3,078	
FIRE	FIREFIGHTER	57,697	4,481	3,591	4,078	456	14,474	40,152	14,560	1,078	
FIRE	FIREFIGHTER	57,697	3,361	3,591	4,008	937	14,227	39,468	34,550	3,078	
FIRE	FIREFISHTER	769,72	4,483	1,591	4,078	954	14,474	40,152	14,560	870,1	
100	FIREFIGHTER	57,697	3,921	3,591	4,043	946	14,350	19,810	14,560	1,078	
188	FINEFIGHTER	57,697	4,481	3,591	4,678	954	14,474	40,152	14,590	1,078	
FIRE	FIREFIGHTER	57,697	3,361	3,591	4,008	937	14,227	29,468	14,580	3,078	
FIRE	FIREFICHTER	57,697	4,483	3,591	4,078	954	14,474	46,152	14,560	1,078	
FIRE	GREFIGHTER	57,697	1,921	3,591	4,043	346	14,350	39,810	14,560	1,078	
FIRE	FIREFIGHTER	269'25	3,361	3,591	4,008	937	14,227	39,468			
FIRE	FIREFIGHTER	57,697	4,481	3,591	4,078	954	34,474	40,152	14,560	1,078	
FIRE	FIREFIGHTER	57,697	3,361	3,591	4,008	937	14,227	39,468	7,191	353	
FINE	FIREFASHIER	169,12	3,361	3,591	4,008	937	14,227	39,468	7,191	353	
FIRE	HREFIGHTER	289725	3,921	3,991	4,043	946	14,350	39,810	7,193	253	
FIRE	PHICHERER	27,697	4,137	3,591	95079	949	14,398	39,942	14,560	1,078	
HSE	FIREFIGHTER	57,697	3,361	3,591	4,008	937	14,227	39,468	14,560	1,078	
FIRE	FIREFIGHTER	57,687	3,921	3,593	4,043	946	14,350	39,810	14,560	1,078	
THE	FIREFUZHYER	57,697	4,483	3,591	4,078	954	14,474	40,152	14,560	3,07B	
FIRE	FIREMINER	57,697	3,361	8,591	4,008	937	14,227	39,468	14,560	1,078	
		257,697	4,481	3,591	870'b	954	14,474	40,152	14,560	1,078	
FIRE	EMERIGHTIR	22,697	4,137	3,591	4,056	949	14,390	39,942	14,560	1,078	
FIRE	FIREFIGHTER	57,697	4,481	3,594	4,078	984	14,474	40,152	7,191	353	
FIRE	FIREFIGHTER	57,697	3,361	3,591	4,008	937	14,227	39,468	7,191	353	
FIRE	HRENGHTEN	57,697	3,361	1,591	4,008	937	14,227	39,465			
FIRE	HINEPSHIER	169,12	3,361	3,591	4,008	937	14,227	39,468	7,191	323	
FIRE	FINEFIGHTER	57,697	4,137	3,591	4,058	949	14,398	39,942	14,560	1,078	
FIRE	FREFIGHTER	57,697	3,361	3,591	4,008	927	34,227	39,468	14,560	1,078	
FIRE	FIREFIGHTER	57,697	4,137	3,591	4,056	616	14,3911	39,942	14,560	1,071	
FIRE	FIRE PREVENTION& TRAINING SELSE	48,298	3,282	3,116	3,394	794	12,046	33,417	14,580	1,078	
								6000	4-4-64	2000	

Div name	Job Title	Base	Trong	Hollday	HCA	Medi	ER MERS	ER Pons	Health	Dental	Сорау
ш	PROBATIONARY	35,837				462		6,139	7,191	953	
FIRE	PROBATIONARY	33,837				462		6,139	7,191	353	
200	PROBATIONARY	33,637				162		6,139	7,191	353	
FIRE	PROBATIONARY	31,837				462		6,139	7,191	353	
- 600	PROBATIONARY	31,837				462		6,139	7,191	153	
- 200	PROBATICMARY	33,837				462		6,139	7,191	353	
	PROBATIONARY	31,837				462		6,139	7,191	353	
-7100	PROBATICMARY	31,837				462		6,139	7,191	353	
PIRE	PHOBATIONARY	31,837				462		6213			
Dana.	PROBATIONARY	31,837				462		6,139			
FIRE	PROBATIONARY	31,837				462		6,139			
						1	100	A new April	4 900.474	90000	
	TOTALS	6,496,974	449,983	375,280	430,292	106,173	1,527,306	4,313,025	1,359,464	96,886	

Department Inform	ation
Department Name	Fire
Department Mission Statement	The East Providence Fire Department is committed to providing the citizens of this great City with the security they deserve through Fire Protection, Emergency Medical Services, Hazardous Materials Mitigation, Technical Rescue Emergencies, and an aggressive Fire Prevention program. The dedicated men and women of this Department work tirelessly in continuing their education, both on and off the job, by attending regular training exercises, classes and programs in order to provide the best of services today as well as into the future.
Department Highlights	Renovations and construction began in January at Station 1 and Station 4. Funds for the renovation project where financed through an Assistance to Firefighters Grant, value of the Grant amounts to \$6,100,000.00. n
	The Department was awarded a grant through the Assistance to Firefighters Grant Program for the amount of \$308,000.00. The grant will be used to purchase an Advance Life Support Rescue vehicle, the grant required a 10% match from the City
	The Department was awarded a grant through the Assistance to Firefighters Grant Program for the amount of \$114,000.00. The grant was to replace all of the firefighting supply line hose, firefighting hand-line hose, nozzles and ladder pipe nozzles, the grant required a 10% from the City.
	The Department was awarded a \$71,840.00 HAZMAT Grant through the State of Rhode Island Emergency Management Agency. This grant will afford the Department to purchase a Flame Ionization Detector and associated equipment.
	<ul> <li>The Fire Department average 3.1 hours of training per day</li> </ul>
	The Department took delivery and installation of the Fire Training Facility which is located at the Northeast corner of the city garage property. This training facility was purchased through a Assistance to Firefighters Grant, the grant was for \$403,000.00 which included a 10% match from the City. The facility is an enclosed multi level Training Facility which offers many training evolution options and capabilities such as:
	<ul> <li>Confine Space Rescue training</li> </ul>
	<ul> <li>High Angle Rescue training</li> </ul>
	<ul> <li>Class A burn capabilities</li> </ul>
	<ul> <li>Class B burn capabilities</li> </ul>
	<ul> <li>Search and Rescue capabilities for downed Firefighters (RIT Training)</li> </ul>

- · Ventilation training
- · Ground Ladder training
- Advancement of hose-line training
- Standpipe training
- Highrise Operations
- Below grade firefighter training
- A donation was made to the Department from Propane Plus Gas Company. The donation included the use of a 1000 gallon propane gas tank along with the supply of propane fuel. This donation will be used in conjunction with the Fire Training Facility
- 18 Department Instructors (NFPA 1041, 1403 certified) Instructors received Shrs of training certifying them in the proper operations of the Fire Training Facility.
  - Department Instructors, under the Direction of the Training Division & Safety, conducted three days of firefighter survival training for the Barrington Fire Department. The training was conducted at the Department's Fire Training Facility. The City was reimbursed by the Barrington Fire Department for all expenses.
- All department apparatus were pump tested and passed the annual test per NFPA Standard.
- All department aerial and ground ladders were tested and passed the annual test per NFPA Standards.
- All department Standard Operating Guidelines were changed from word document to digital formatting.
- The departments Hazardous Materials Team conducted 40hrs of required refresher training.
- The Department remains one of the only departments to staff all response vehicles at the ALS level
  - Designed a state of the art transport vehicle to begin the process of updating our transport fleet and associated equipment Procured an Assistance to Firefighters vehicle grant to cover the cost of the new emergency medical transport vehicle
- A leader in stroke care with stroke feedback scores in the 90<sup>th</sup> percentile
- . Continued focus on improving our Heartsafe Community status
- The Department has worked closely with the following businesses for the following:

	<ul> <li>Aspen Aerogel for upgrades and expansion of their manufacturing process</li> </ul>
	<ul> <li>Plan Review Eaton Industries relative to new construction</li> </ul>
	<ul> <li>Installation of new Fire Alarm for Evergreen Apartments</li> </ul>
	<ul> <li>Sprinkler installation at the Senior High School,</li> <li>Martin Middle School and Riverside Junior High School</li> </ul>
**	<ul> <li>Sprinkler installation at common areas in the City Hall</li> </ul>

Department Position	S	
Position Name	#	Position Duties
Chief of Department	1	The Chief of Department duties include but limited to the following  Municipal Budgets  Creates annual Fire Department Municipal Budget  Tracks all expenditures  Tracks all expenditures on spreadsheets  Makes budget cuts as required  Creates annual Capital Improvement Program Budget  Claim Vouchers  Approves all expenditures  Signs all Claim Vouchers  Maintains spreadsheets of all Claim Vouchers  Purchase Requisitions  Approves all expenditures  Requests and approves all encumbered funds  Signs all Purchase Requisitions  Maintains spreadsheets of all Purchase Requisitions  Responds to all incidents that are of a 2 <sup>nd</sup> Alarm assignment or greater  Assumes the duties of Incident Commander  Responds to multi-Company incidents when the Battalion Chief is not available

- Developmental Plan Review Committee
  - o Attends all Committee meetings
  - o Performs plan review on all appropriate submittals
  - Works with City Departments regarding applicable projects
  - Works with local developers regarding applicable projects
- Emergency Medical Services
  - Works with the EMS Director regarding policies, procedures, specifications and procurement of apparatus and equipment for the delivery of EMS to the City of East Providence and neighboring communities
  - Attends various EMS-related meetings
    - Local Hospitals
    - · Pandemic Flu
    - Greater Providence Metropolitan Medical Response System
    - Emergency Management (State and Local)
    - City Departments
- · Fire Prevention
  - Works with Fire Prevention Personnel
    - Meetings
    - Inspections
    - Inquiries
  - Drafts various forms for Fire Prevention functions
- Fire Department Stations
  - Authorizes all repairs
  - Handles all requests and prioritizes all purchases of equipment
  - o Maintains all spreadsheets on expenditures
  - Maintains all spreadsheets on gas, electricity and water usage
- Fire Department Apparatus
  - o Authorizes all major repairs
  - Works with various representatives on vehicle specifications
  - Works with appropriate entities on Requests for Purchase
  - Maintains all spreadsheets on expenditures and purchases
  - Maintains all spreadsheets on fuel purchases

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- Department Head Meetings
- o Council Meetings
- o Staff Meetings
- o Budget Commission Meetings
- o Developmental Plan Review Committee
- o General Contractors
- o Building Owners
- Property Managers
- Vendor Meetings
- Fire Communications Officers Association of Rhode Island
- Rhode Island Association of Fire Chiefs
- o East Bay Chiefs Association
- Rhode Island Association of Fire Marshals
- Rhode Island State Fire Marshal
- Rhode Island Fire Academy
- Department of Health
- o Heart-Safe Community
- Greater Providence Metropolitan Medical Response System
- o Port of Providence Marine Strike Team
- Coast Guard Area Command Meetings
- Coast Guard Port Security Meetings
- o Coast Guard Port Safety Meetings
- RIDOT Construction Meetings
- o Disciplinary Meetings
- Personnel Meetings
- Grievance Meetings
- o Grants Meetings
- o Station Renovations Meetings
- o Pandemic Flu Meetings
- Medical Billing Companies Meetings
- o Regional Response Committee Meetings
- Urban Area Security Initiative Committee Meetings
- Miscellaneous Meetings
- East Providence Emergency Management Agency
  - Assists City's Deputy Director in various tasks
  - Attends informational and preparation meetings
  - Participates in all City-wide training exercises
  - Operates the EOC during training exercises and actual City-wide emergencies
  - o Serves as Incident Commander for
    - Activation of Alternate Care Site
    - All Inoculation and POD clinics

- Official Fire Department Documents
  - o Types, distributes and files all:
    - General Orders
    - Special Orders
    - Numbered Memorandums
    - Memorandums
    - Semiority Lists
    - Duty Rosters
    - Vacation Lists
    - Retirees Lists (Addresses & Contact Information)
- · On-The-Job Injuries
  - Forwards all Injury Reports requiring medical attention to Beacon Mutual
  - o Forwards copies of PF-10's to Human Resources
  - Follows up with Beacon Mutual on the work status of all On-the-Job Injuries
  - Maintains a spreadsheet on all Department members' injuries
- Miscellaneous Duties
  - Delivers and retrieves mail to/from City Hall
     Departments
  - Delivers and retrieves mail to/from Fire Stations
  - Types out all correspondences
  - Answers telephone calls from the public, various Departments, vendors, Political Offices, etc.
  - Performs minor cleaning and maintenance tasks
  - Shops for various assorted equipment and supplies for Fire Stations
  - Reviews all docket items prior to Zoning Board Meetings
  - Serves on various interview panels for various Fire Departments
  - Follows up with all Department members who have been out Sick for 3 days
  - Creates various forms used for Department business
  - Provide transcriptions of audio communications
  - Performs data entry into the IMC Software
  - Performs data entry into the Vision 21 Software
  - o Creates and works on various training programs
  - Maintains Fire Department web site
  - Assigns all Master Box numbers for all Municipal Fire Alarm Systems
    - Maintains spreadsheet of all Municipal Fire Alarm Systems

		<ul> <li>Notifies City Manager of any large-scale incident involving the Fire Department</li> <li>Completes application for Wastewater Discharge Permit for Station 3</li> <li>Completes annual National Fire Protection Association survey</li> <li>Completes all requests for information from the NFPA regarding large-scale events</li> <li>Approves all Ride-Along requests and waivers</li> <li>Completes and submits all Certificates of Records Destruction for/to Secretary of State's Office</li> <li>Drafts all proposed City Ordinances that pertain to the Fire Department</li> <li>Completes all RIEMA and FEMA Reimbursement Requests</li> <li>Works with RIDOT for any Bridge or Road Construction Projects</li> </ul>
Battalion Chief	4	Each Battalion Chief manages one of the four on duty groups of line personnel. Duties include but not limited to:  Manages day to day operations for the on duty shift line personnel.  Responds to all emergencies when called for along as well as all building fires and box alarms  The position of Battalion Chief serves as Incident Command at emergencies until relieved by the Chief of Department  Serves as Operation Sector Officer when special signaled  This position is responsible for the Department in the absence of the Chief of Department  The Battalion Chiefs attend any and all meetings at the request of the Chief of Department  Each Battalion Chief is responsible for one of the following assignment;  Chief of Apparatus-
		This assignment serves as the liaison between Company Officers and the City Repair Garage.  This position also reports directly to the Chief of Department regarding all repairs of apparatus and equipment along with all correspondence relative to fire apparatus and equipment. This position also manages the

	Chief of Building and Grounds     Reports directly to the Chief of department for all inquiries and repairs needed relative to fire stations and grounds     Works collaboratively with the City Facilities Manager and outside contractors/vendors relative to station repairs
	Operations Chief of the HazMat Team and Technical rescue Team     This assignment manages the Departments Grant Committee
	<ul> <li>This assignment is responsible for the development and supervision of all Standard Operating Procedures relative to firefighting tactics and strategy</li> </ul>
	This position assist in the enforcement of excepted rules and regulations of the Department     Chief of Operations-
	This position reports to the Chief of     Department and works closely with the Chief's     Aide
	hydrants.  c Chief of Personnel-  This assignment is responsible for the supervision of vacation scheduling, sick days,

- Works with all Fire Department Divisions, City Departments, State and Federal Agencies on training programs
- Completes or coordinates all training documentation
- Researches, drafts and edits all Standard Operating Guidelines, Standard Operating Procedures, and Lesson Plans
- Designs, coordinates, oversees and instructs all recruits to the East Providence Fire Department exercises with other Fire Departments
- Safety Officer
  - Emergency Incident Scenes: Responds to the following incidents as the Incident Safety Officer: On-Duty Response Assignment:
    - All working fires.
    - All reported structure fire, report of smoke in/coming from the building.
    - All Box Alarms or Still Alarms where additional information has indicated a possible structure fire or smoke in/coming from the structure.
    - All multi-company response for a report of gas in the structure.
    - All multi-company response for person(s) trapped in an elevator.
    - Auto accident with entrapment or reported entrapment.
    - Vehicle roll-over.
    - Vehicle into a pole.
    - Vehicle into a building
    - · Vehicle into the water
    - Technical Rescue Incident: (Confined Space, Trench, and High-Angle Rope Rescue)
    - Hazardous Materials Incident requiring a Tier 1 or higher mitigation level.
    - As the Incident Commander responding to all incidents in the city requiring a Battalion Chief when Battalion 1 and Car I are unavailable.
    - Large scale EMS emergency (Mass Casualty Incident).
    - Accidents involving department apparatus where injury is involved.

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- Working fire (Code Red) Automatic response.
- Hazardous Materials Incident: Battalion I shall determine the response of the ISO.
- As requested by Battalion 1.

#### Mutual Aid Response - Structure Fires

Mutual Aid Structure Fire: Battalion 1 shall determine the response of the ISO when our apparatus and Battalion 1 are responding directly to the scene of a building fire or reported building fire in another community. The ISO shall assume the duties of Safety Officer for our members under the direction of our Battalion Chief.

#### As the Incident Safety Officer:

- Assists the Incident Commander with incident scene operations;
- Serves as a Branch, Division or Sector Commander/Supervisor within the Incident Command Structure.
- Works with Incident Commander to ensure incident scene and Firefighter safety
- Oversees the EMS treatment and transport of injured Firefighters
- Oversees the Rest & Rehabilitation Sector for Firefighters
- Oversee the Rapid Intervention Team
- Assists the Incident Commander with the development of an Incident Action Plan
- Completes and submits a Safety Officer report for all incidents the Safety Officer responds to.
- When necessary, completes and distributes to all personnel an After-Action Report, describing the incident, listing problems encountered and any recommendations for improvement
- When necessary conducts a Post-Incident Critique with Department Personnel involved in the incident
  - Vehicle Accidents involving
  - Department Apparatus:
- Responds to accidents involving Fire Department Apparatus with injury

- · Serves as Safety Officer
- Photographs the scene
- Generates a report, if required (depending on severity)
- o On-the-Job Injuries
- Investigates all Fire Department injuries, making corrective recommendations when necessary
- Reviews and corrects all Department Personnel injury reports
- Catalogs all Fire Department injuries into a Fire Department database
- · Accountability Officer
  - Serves at the direction of the Incident.
     Commander or Safety Officer
  - Oversees the implementation of the Department's Accountability System at an emergency incident
- · Communications Officer
  - Maintains and updates the Fire Department's Communications Manual (Communications policies & procedures)
  - Investigates any complaints regarding the Fire Department's radio and communications systems
  - Drafts the communications plans for Fire Department/City emergencies (hurricanes, major snowstorms, floods, major events, etc.)
  - Creates, schedules and provides a fire-related training program for newly hired fire dispatchers
  - Creates, schedules and provides fire-related training for current fire dispatchers
- · Data-Entry:
  - Creates, maintains and updates Site Files in Fire/Police IMC software
  - Creates, maintains and updates all Fire Department Dispatch Codes (Call Reasons)
  - Creates, maintains and updates all Fire Department Training Codes and Reports
  - Maintains the Fire Department's Vision 21 Software for all Municipal Fire Alarm Systems (Box Alarms)
    - Performs all data entry into the Vision 21 System

- \* Uploads all information to the four (4) Vision 21 Receivers at the Communications Center and the Emergency Operations Center
- Works with the Fire Alarm Inspector and various companies coordinating the synchronizing and installation setup of Radio Master Boxes with the Fire Department's receiving equipment
- Updates data sheets on all Fire Alarm Systems.
- Creates, maintains and updates emergency response plans and site maps for various city sites, buildings and complexes that are used by responding personnel during emergency response
- Enters and maintains data within the Tuff
  Book Computers on all Engine Companies
  and Battalion 1. The Tuff Books contain
  emergency response plans and site maps for
  various city sites, buildings and complexes
  that are used by responding personnel during
  emergency response
- Emergency Operations Center (EOC)
  - Maintains and tests, on a monthly basis, the EOC radio and work station(s) alerting system.
  - Handles Fire Department radio traffic during largescale emergencies (depending on current assignment)
  - Updates all manuals on policies and procedures
  - o Checks all Fire Department computers
  - Staffs the EOC during emergencies (depending on current assignment)
  - Serves as a Fire Dispatcher Supervisor during severe weather conditions (Hurricanes, major snow storm, major thunder storm) and oversees all Fire Dispatching Operations within the cities Communication Center.
- Miscellaneous Duties
  - Safety Officer serves as the Department's Health and Safety Committee Chairman
  - Attend necessary training session to maintain department certifications
  - o Serves as back up to on-duty Battalion Chief
    - Responds on emergency calls Serves as Incident Commander
  - Attends all meetings pertinent to training, safety, City-wide events, etc.

		Coordinates the use of study material for all department promotional exams Schedules and coordinates all Department Physical Exams Schedules and coordinates all Department Hearing tests Schedules and coordinates all Department Agility tests Schedules and coordinates the department's annual aerial and ground ladder test Schedules and coordinates the departments annual apparatus pump test Schedules and coordinates all Uniform fitting sessions  Distributes uniforms to all Department members Works with distributor on all complaints regarding uniforms Picks up and drops off mail Transports vehicles to/from Central Garage from/to various repair facilities	
Assistant Director of Training and Safety	1	Assist the Director of Training and Safety duties and responsibilities.	
Fire Marshal	1	The Fire Marshal responsibilities include but limited to:  Investigations of all fires  Life Safety Plans Review  Pire Alarm Plans Review  Suppression System Plans Review  Review all Zoning Board Variance applications  Oversee the Fire Prevention Account Budget (Fire Marsha  Oversee outside inspectors working for Fire Prevention Office (including Plans Review, Fire Code Inspections, Coolinspections, Life Safety Inspections, Smoke Detector Inspections, etc.)  Perform Inspections of  Apartment Buildings  Auto Body Shops  Buildings requiring a Certificate of Occupancy  Buildings where City licenses change hands  Carnivals  Change of Occupancy  CO Detectors for homes being sold	

- Cooking facilities at outside events
- o Day Care Centers
- o Fireworks
- o Laundry Mats
- o Night clubs
- o Places of Worship
- o Restaurants
- Rooming Houses
- o Schools
- Site inspections for Demolition Permits
- Smoke Detectors for homes being sold
- Special place of assembly events
- Tank removals
- o Tents
- · Oversee Emergency Box Applications
- · Supervise fire drills for schools and businesses per Fire Code
- Meet and work with the State Fire Marshal's Office regarding inspections
- Meet and work with the State Fire Marshal's Office regarding investigations
- Meet and work with the Police Department's Bureau of Criminal Investigations for all fire investigations
- Attend mandatory meetings and classes sponsored by the State Fire Marshal's Office
- Liaison with Water Department for updates on City's Hydrant system (new hydrants, hydrants out of service, hydrants repaired, etc.)
- Provide updates on all buildings undergoing asbestos removal
- Provide updates on the status of sprinkler systems within the City
- Provide training for all firefighter recruits pertaining to Fire Prevention activities
- Provide Department-wide training on State mandated civic details and other information passed on from the State Fire Marshal's Office
- Follow up on all problems submitted to the Office from all Fire Companies
- Attend all applicable hearings at the State Fire Safety Code Board of Appeal and Review
- Retrieving and delivering mail to City Hall
- · Liaison for High School Senior Class Projects
- Training Firefighters for Smoke Detector Inspections
- Training all Department members on Civic Details
- Hires for overtime in the absence of the Battalion Chief

		Meetings     Pre-submission meetings (Planning Department,     Contractors, etc.)     Proposed project developers to ensure proper     submission procedures     Inter-active meetings to share information with other     Fire Prevention Members (i.e., Ongoing Projects,     Heritage Days, etc.)     Special Services Committee  All inspections and investigations require written reports.  Deficiency reports require follow up inspections.
Assistant Fire Marshal	1	Assist the Fire Marshal along with inspections for all one, two and three family fire code enforcement. The Assistant Fire Marshal is also a certified Assistant Deputy State Fire Marshal.
Chief's Aide	1	Duties for the Chief's include but not limited to:  Responsible for answering the telephones, directing the incoming mail, processing all Chief's letters, memos, general orders, etc., maintaining the Chief's daily calendar, filing pertinent information.  Supervise temporary administrative clerk; teaching all aspects of the necessary jobs to be performed in the Chief's Office, as well as coordinating with other Fire Department Divisions the work they would like the administrative clerk to complete for them.  Responsible for all aspects of payroll processing, including daily absenteeism, overtime pay, acting pay and longevity pay. Record Fire Department payroll files in Excel and also in City Payroll Program. Prepare the pay checks for distribution to the four Fire Stations.  Compile all necessary documentation and work with the Fire Chief to complete the annual budget for the Fire Department.  Responsible for processing paperwork for all purchases, and subsequent paperwork for payment. This includes ordering fuel, firefighting gear, communications equipment, cleaning supplies and office supplies as needed for all four Fire

purchase requisitions and claim vouchers for Fire Department Budget Accounts, Grant Accounts, Hazardous Materials Accounts, and other miscellaneous accounts. Also, coordinate the distribution of all cleaning and office supplies to four Fire Stations.

- Responsible to keep accurate, current Budget Account balances for Fire Department and verify with monthly City Hall printout.
- Process vacation and personal leave forms for all Fire
  Department employees. Also responsible for recording all
  sick, vacation, personal leave, etc., for all Fire Department
  employees for the Fire Department files. Responsible for
  annual verification and necessary corrections of all Fire
  Department personnel leave (sick, vacation, comp time, etc.)
  with City Hall records
- Responsible for providing all necessary forms to Fire Personnel regarding direct deposit, Deferred Comp, Blue Cross, etc. Responsible for answering questions regarding pay, leave, and other benefits and related questions from Fire Personnel.
- Responsible for filing all injury forms for injured firefighters who require medical treatment with Beacon Insurance, and following-up with them on doctor updates and dates of return to duty for firefighters on injury leave.
- Responsible for receiving special detail assignments from outside agencies, notifying the Battalion Chiefs' Office to hire for details, collecting checks from outside agencies, depositing checks at City Hall and adding Special Detail pay to Payroll.
- Answer computer-related questions and problem-solve computer issues for Fire Department employees.
   Responsible to maintain the IMC Program: security, site files, personnel files, attendance files and budget files.
- Work with the Division of Emergency Medical Services on correspondence and general office work. Assist the Battalion Chiefs with correspondence, office procedures and computer work.

		<ul> <li>Must know pertinent aspects of the Fire Prevention Bureau. When we do not have a temporary office assistant, must cover for the Fire Prevention Secretary when she is not in the office. Answer telephone calls, accept plans and permit applications, approve fire reports and check in Rescue Reports.</li> </ul>
Fire Prevention Secretary	1	Duties for this position include but limited to:     Responsible for answering all telephone calls for Fire Prevention. Answering telephone calls for Fire Alarm. Responsible for greeting and directing the public to their desired personnel. Answering telephone for the Chief when the Chief's Aide is out.
		<ul> <li>Responsible for the accuracy of Basic Incident reports. This includes printing Dispatch Logs and checking each basic incident report for accuracy. Prepare a "Hit List" for missing basic incident reports and updating the "Hit List" weekly.</li> </ul>
		Responsible for training new officers and new rescue personnel in the IMC software.  Responsible for the accuracy of Rescue Reports. This includes printing a Dispatch Log; put the reports in numerical order and checking each report for accuracy.
		Prepare a "Hit List" for missing rescue reports and updating the "Hit List" bi-weekly.  Responsible for processing Injury Reports. This entails checking the report for accuracy. Return the incomplete injury reports to the firefighter or officer who has to complete the report. Distribute the correct completed injury reports to HR, Law Dept and Fire Department Files.
		<ul> <li>Responsible to maintain the fire department's personnel files. This includes filing all injury reports, hearing test reports, Special Orders pertaining to transfers, light duty, injury reports, PF 10s, certificates and retirement paperwork Responsible for looking up information for firefighters and sitting with them while they look at their file.</li> </ul>

- Responsible for the Smoke Detector/Carbon Monoxide
  Detector Certificates. Duties include educating the public on
  how to obtain a SD/CMD Certificate, maintaining the file of
  zoning certificates, setting up appointments, verifying
  ownership, typing up the Certificate. Once the appointment
  has occurred, responsible for filing the signed Certificate and
  making deposit to Treasury from the money collected.
  Responsible for maintaining a spreadsheet for Certificates.
- Responsible for all lawyer requests for rescue reports and basic incident reports. This includes verifying information on lawyer's request. Verifying patient information on the patient release form. Printing the reports and mailing the requested report.
- Responsible for all subpoenss directed to the fire department. This includes verifying the information on subpoens, printing the requested report, typing memo to the Law Department, forwarding all gathered information to the Law Department and making a deposit to Treasury with the money received for the record.
- Responsible for typing claim vouchers that are for Fire Prevention and Fire Alarm. Must cover the typing of claim vouchers for the Chief's Aide when she is out of the office for vacation or medical leave.
- Responsible for typing sick leave PF5s for Fire Prevention officers, Fire Alarm Inspector and Secretary to Fire Prevention.
- Maintain the Fire Prevention Checkbook. Duty includes balancing with the Chief's Aide each entry.

Responsible for taking in plans for review by the Fire Marshal, Asst Fire Marshal and Fire Alarm Inspector. The plan review process covers:

New single, two and three family dwellings Additions to single, two and three family dwellings

Remodels of single, two and three family dwellings

New commercial buildings

Additions to commercial buildings

Remodels of commercial buildings

Antennas Windows Fire Alarm Systems Fire Suppression Systems Hood and Ducts Sprinkler Systems All electrical permits

Added duties for plan review are to enter the information in the ViewPermit software and an internal spreadsheet. Distribution of plans to the appropriate officer. Collection of all fees related to plan review. Deposit all fees related to plan review. Enter fees in the ViewPermit software and internal spreadsheet. Obtain signatures from Fire Prevention officers or Fire Alarm Inspector for permit applications that do not need full plan review.

 Responsible for ordering EAS forms and distributing them to building owners.

Responsible for contacting NFPA to enroll Fire Prevention personnel and Fire Alarm Inspector in classes or seminars. Type claim vouchers for payment of classes or seminars. Contact NFPA to order necessary books and cds for Fire Prevention and Fire Alarm Divisions. Type claim voucher for reference material.

- Schedule appointments for Fire Marshal and Assistant Fire Marshal.
- Assist the Division of Training with the Personnel files.
- · Mandatory to be CPR certified.
- Responsible for walk-in patients to Administrative Offices.
   Includes making patient comfortable while retrieving fire personnel.

Responsible for contacting IT regarding computer or telephone problems. Liaison between fire department personnel and IT.

 Responsible for payroll when the Chief's Aide is on vacation or medical leave. Responsible for Special Details when the CA is out.

Eme	rgency	Medi	cal
Serv	ice Co	ordina	tor

- Duties for this position include but not limited to:
  - Check Rescue Reports
    - For appropriate treatment
    - o For proper billing
    - o For the Department of Health
  - · Maintain archive of medical records
    - o Retrieve reports from archives when requested
  - Trouble shoot problems with computer hardware in rescues
    - o Update software as needed
    - Work with software vendors to make improvements / updates
  - Purchase supplies
  - Distribute supplies
  - Research new equipment
  - Facilitate Department of Health licensure of Department vehicles
  - Facilitate / Coordinate repairs of equipment
  - Research new trends in pre-hospital care
  - Instruct and coordinate Department training
  - Work with City Solicitors office to answer legal issues
  - Answer complaints from Citizens, City Personnel, Department Personnel
  - · Resolve billing issues
  - Liaison between the Fire Department and hospitals, nursing homes, Ambulance Service Advisory Board, Department of Health, etc.
  - Department representative to RI Metro EMS Association, and Blackstone Valley EMS
  - Department representative to the Greater Providence Metropolitan Medical Response
  - Exchange Medications
  - Infection Control Officer
  - Install Hand Sanitizer Brackets and Soap Dispensers
  - Haz-Mat team medical officer
  - Read PPD's following physicals
  - Heart Safe Community Committee Chairman
  - Meet with vendors
  - Complete drill reports for EMS training
  - · Facilitate ride-alongs
  - Print and distribute medical check sheets
  - Make / Recommend Department Policies
  - Pandemic Flu planning
  - Work with the CERT team
  - Medications Distribution

	Prepare and maintain budget Quality Improvement / Assurance Secure quotes for purchases Resolve purchasing issues SRT Team Training Clean office, clean supply room, staff car Train new employees Spec. and purchase rescue vehicles Medicare paperwork Attend City Council Meetings as needed ICMA Surveys MMRS Drill Nextel Tests Assemble equipment Respond to incidents as needed Recommend discipline Staff Meetings Research missing patient belongings Mount TV Assemble shelving Facilitate preventative maintenance Research information for other departments / divisions Secure Grants Rhode Island Heart Disease and Stroke Prevention Miriam Hospital Stroke Prevention Committee
Line Firefighting Captains	7 Line firefighting Captains are assigned to one of four groups. There is a minimum of one Captain assigned to a group; the Captain is assigned to either an Engine Company or a Ladder Truck. The senior Captain of each station serves as the Station Commander.  Line firefighting Captains duties include but not to:  Supervision of in service firefighting apparatus, personnel and equipment  Line Captains are responsible for all record keeping of their station and apparatus
	<ul> <li>Conducts in service familiarization of commercial, industrial, business, mercantile and place of assembly</li> <li>Line Captains manage and supervise daily training evolutions set forth by the Division of Training and Safety.</li> </ul>
	<ul> <li>Line Captains are assigned to a shift and respond to all emergencies when needed and report directly to the on duty Battalion Chief.</li> </ul>

- Line Captains are utilized as sector officers as defined within the Incident Command System when needed. Captains are used as an Acting Battalion Chief in the absence of a Battalion Chief.
- · Structure Fires
  - Establishes a water supply from hydrant to attack pumper
  - Advances an attack hose, backup hose, ventilation hose, search & rescue hose
  - Operates a fire pump
  - Operates an aerial device
  - o Provides ventilation
    - Interior ventilation through windows & doors
    - Setup of smoke ejectors and positivepressure fans
    - Exterior ventilation through windows
    - Exterior ventilation through cutting into roofs
  - o Places ground ladders
    - For performing entry into elevated sections or roof access
    - For reaching area below grade or confined spaces
    - · For providing ventilation
    - For removing trapped occupants
  - Uses various tools
    - " Chain saws
    - Ventilation saws
    - Hand tools (axes, halligans, etc.)
    - Self Contained Breathing Apparatus
    - Exhaust fans
  - o Performs Search & Rescue
  - Performs Accountability of all on-scene personnel
  - Performs Rapid Intervention Team Duties
  - o Performs Rehabilitation of on-scene personnel
  - Assists Fire Marshals in performing fire cause investigations
- Technical Rescue
  - Provides air through various air supply systems
  - Rappels from upper reaches or into below-grade levels
  - o Performs confined space entry
  - Performs various extrication maneuvers (from vehicles, equipment, etc.)

	Cold Water & Ice Rescue     Emergency Medical Services     Assesses patients (vital signs, interviews, etc.)     Performs emergency first aid     Performs CPR     Established IVs     Administers oxygen and other various medications
	Water Emergencies     Public Assists     Personnel Forms         O Completes PF-5's (Request for Time Off)         O Completes Injury Reports     Cleans Stations         O Vacuums rugs and carpets         O Washes floors         O Waxes floors         O Washes walls         O Cleans bathrooms         O Washes windows         Cleans Apparatus
Line Firefighting Lieutenants	Line firefighting Lieutenants are assigned to one of four groups and are also assigned to lead an Engine Company or a Ladder Truck.  Line firefighting Lieutenants duties include but not limited to:  Supervision of on duty personnel and apparatus  Responsible for day to day assignments of their shift and apparatus  Structure Fires  Establishes a water supply from hydrant to attack pumper  Advances an attack hose, backup hose, ventilation hose, search & rescue hose  Operates a fire pump  Operates an aerial device  Provides ventilation  Interior ventilation through windows & doors  Setup of smoke ejectors and positive-pressure fans  Exterior ventilation through windows

		Places ground ladders  For performing entry into elevated sections or roof access  For reaching area below grade or confined spaces  For providing ventilation  For removing trapped occupants  Uses various tools  Chain saws  Ventilation saws  Hand tools (axes, halligans, etc.)  Self Contained Breathing Apparatus  Exhaust fans  Performs Search & Rescue  Performs Accountability of all on-scene personnel  Performs Rapid Intervention Team Duties  Technical Rescue  Provides air through various air supply systems  Rappels from upper reaches or into below-grade levels  Performs various extrication maneuvers (from webicles, equipment, etc.)
		vehicles, equipment, etc.)  Operates various types of hydraulic and hand tools  Cold Water & Ice Rescue   Emergency Medical Services  Assesses patients (vital signs, interviews, etc.)  Performs emergency first aid  Performs CPR  Established IVs  Administers oxygen and other various medications  Water Emergencies  Public Assists  Personnel Forms  Completes PF-5's (Request for Time Off)  Completes Injury Reports
Line Firefighters	72	Line Firefighters are assigned to one of four groups, each firefighter is assigned to a piece of apparatus which would include an Advanced Rescue, an Engine Company led by an Officer or a Ladder Truck which is also led by an Officer.  Duties of a Line Firefighter include but not limited to:

Str		

- Establishes a water supply from hydrant to attack pumper
- Advances an attack hose, backup hose, ventilation hose, search & rescue hose
- o Operates a fire pump
- o Operates an aerial device
- o Provides ventilation
  - Interior ventilation through windows & doors
  - Setup of smoke ejectors and positive-pressure fans
  - Exterior ventilation through windows
  - Exterior ventilation through cutting into roofs
- o Places ground ladders
  - For performing entry into elevated sections or roof access
  - For reaching area below grade or confined spaces
  - For providing ventilation
  - For removing trapped occupants
- o Uses various tools
  - · Chain saws
  - Ventilation saws
  - · Hand tools (axes, halligans, etc.)
  - Self Contained Breathing Apparatus
  - Exhaust fans
- o Performs Search & Rescue
- o Performs Accountability of all on-scene personnel
- Performs Rapid Intervention Team Duties
- Performs Rehabilitation of on-scene personnel
- Assists Fire Marshals in performing fire cause investigations
- Technical Rescue
  - Provides air through various air supply systems
  - Rappels from upper reaches or into below-grade levels
  - Performs confined space entry
  - Performs various extrication maneuvers (from vehicles, equipment, etc.)
  - Operates various types of hydraulic and hand tools
- · Cold Water & Ice Rescue

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- Emergency Medical Services
  - o Assesses patients (vital signs, interviews, etc.)
  - Performs emergency first aid

	O Performs CPR O Established IVs O Administers oxygen and other various medications  Water Emergencies Public Assists Personnel Forms O Completes PF-5's (Request for Time Off) O Completes Injury Reports  Cleans Stations O Vacuums rugs and carpets O Washes floors O Waxes floors O Waxes floors O Washes walls O Cleans bathrooms O Washes windows Cleans Apparatus
Fire Alarm Inspector	The duties of the Fire Alarm Inspector include but not limited to:  Plan Review Performs Plan Reviews on all submitted documents for  Fire Alarm Systems Sprinkler Systems Suppression Systems Hood & Duct Systems CO <sup>2</sup> & Ansul Systems Various Life Safety Plans HVAC Systems Mechanical Systems Plans Inspections Performs Rough Inspections, Final Inspections and Acceptance Inspections for Fire Alarm Systems Sprinkler Systems Suppression Systems Suppression Systems Hood & Duct Systems CO <sup>2</sup> & Duct Systems Elevators Radio Master Boxes HVAC Systems Mechanical Systems Mechanical Systems Mechanical Systems

- Emergency Responses
  - Responds to working fires where Fire Alarm Systems have activated
  - Responds to various buildings at the request of Fire Companies due to various problems or code violations with Fire Alarm Systems
- Meetings
  - o Fire Communications Association of Rhode Island
  - o Pre-Submittal Meetings
  - Alarm Company technicians
  - o State Fire Marshal's Representatives
  - Various City Departments regarding City projects
  - o Project contractors
  - o Building owners
- Municipal and Local Fire Alarm Systems
  - Prepares all appropriate documents and correspondences
  - Ensures testing and maintenance of all systems is compliant
    - Follows up on all violations
  - Produces all data sheets on all Fire Alarm Systems in the City for data entry into IMC and Vision 21 Software programs
  - Performs "Late Test" checks of all Municipal
     Fire Alarm Systems
- Job Requirements
  - Must maintain Electrician's License
    - Must attend all reviews and trainings regarding the National Electrical Code
    - Must complete all licensing renewal and training programs
  - Must maintain Assistant Deputy State Fire Marshal status
    - Must attend all mandatory trainings sponsored by the State Fire Marshal's Office
    - Must acquire proper number of CEU's per State Fire Marshal's mandate
- Training of Department members
  - Creates training programs on Fire Alarm & Suppression Systems
  - Instructs Fire Department members on various components of Fire Alarm & Suppression Systems
- Miscellaneous Duties
  - Maintains the filing system of all appropriate documents and submittals

Answers all telephone calls     Meets members of the public looking for information     Maintains all spreadsheets of all places of businesses     regarding     Fire Alarm Systems     Sprinkler Systems     Suppression Systems     Hood & Duct Systems     CO <sup>2</sup> & Duct Systems     Elevators     Uniform Test Reports     State Inspection Documents     All violations
- All violations

Division Name	Fire Prevention	
Division Goal	The goal of the Division of Fire Prevention is to ensure and maintain the safety and well being of all residents and occupants with-in the City. This goal would be accomplished through Public Education and enforcement of the Rhode Island Fire Code.	
Division Narrative	The Division of Fire Prevention is comprised of two members of the Fire department which included a Captain who serves as the City Fire Marshal and a Lieutenant who serves as the City Assistant Fire Marshal. The Captain and Lieutenant serve as part of the Fire Department Staff and work a 40 hour work week. Each position serves the Rhode Island Fire Marshal as a Assistant Deputy State Fire Marshal and holds a National Fire Protection Association (NFPA) 1031 certification.	
1.	The Captain and Lieutenant of Fire Prevention also respond outside of their normal office hours at the request of the on duty Battalion Chief or Chief of Department. After office hours response may be for purposes of Code Enforcement, Fire Investigations or other matters that involve the Rhode Island State Fire Marshal.	
Reason for Function	The Division of Fire Prevention is vital to the Department and City to meet the Rhode Island Fire safety Code and state mandated Inspections.	
FY 2013-2014 Division Objectives	<ol> <li>Increase personnel with-in the Division by adding a Firefighter to the office.</li> </ol>	

Division Goal	The goal of the Division of Training and Safety is to provide the members of the East Providence Fire Department with the highest quality of training available through an on-going training program that incorporates Department Standard Operating Guidelines, Department Policies and Procedures and National Fire Protection Association (NFPA) Standards.
Division Name	Division of Training and Safety
	2. Petition the Rhode Island State Fire Marshal for additional seats in the next up coming Assistant Deputy State Fire Marshal class. It would be the position of the Division to send line personnel to the ADSFM Class; this would allow Company Officers to conduct Life Safety Inspections through-out the city while on duty. Line personnel would conduct Life Safety Inspections such as small Mercantile, Business, Industrial and Commercial type occupancies.  All Life Safety Reports would be forwarded and reviewed by the City Fire Marshal before mailed to the said building or business owner.  3. Increase Fire Prevention Public Education in all housing for the elderly along with private and public schools.  This would be accomplished through site visits to the elderly housing complexes utilizing the Remembering When Program along with site visits to the private and public schools. All programs would work collaboratively with the National Fire Protection Association.

Division Narrative	The Division of Training & Safety consists of two personnel; 1 Captain (Director of Training & Safety) and 1 Lieutenant (Assistant Director of Training & Safety). Both Officers are certified NFPA 1041 Fire Service Instructors, NFPA 1403 Live Burn Instructor and NFPA 1521 Incident Safety Officers.  The Division of Training & Safety is a multi-functioning division operating in both the Staff and Line Branches within the Fire Department Organizational Flow Chart. The Division of Training & Safety is a key component within the Incident Management System serving as the Safety Sector within the Incident Command Structure
Reason for Function	The Division of Training & Safety is responsible for the on-going training of all members of the department. The training is guided by strict Department Operating Guidelines, Department Policies and Procedures and National Fire Protection Association Standards.  The Division of Training & Safety is a key component in the Incident Command System and serves as one of three Command Staff positions.
FY 2013-2014 Division Objectives	The Division of Training & Safety objectives are:  To continue to function under the supervision of the Chief of the Department and operate as part of the Chief's Command Staff.  To enforce the rules and regulations of the department.  To continue to deliver a comprehensive on-going training program to the members of the department.  To increase the proficiency of the on-going training program by utilizing the new Fire Training Facility.
	<ul> <li>To increase the over-all safety of the department's members by enforcing current Department Standard Operating Guidelines, Department Policies and Procedures and National Fire Protection Association Standards.</li> </ul>
	<ul> <li>To develop new policies and procedures that will further enhance the professionalism of the department and the delivery of its service to the public.</li> </ul>
Division Name	Emergency Medical Services

Division Goal	The East Providence Fire Department's Division of Emergency Medical Services will provide the highest quality out-of-hospital care and service to our community. This mission will be accomplished in a caring environment with an emphasis on compassion, integrity, and professional standard as we strive for clinical excellence.
Division Narrative	The Division of Emergency Medical Services delivers basic and advanced life support care to the citizens of the City utilizing 3 transport vehicles (rescues) and 7 non-transport vehicles (engines and ladders). The EMS Division handles approximately 8500 patient interactions and 6700 transports annually. In addition to the clinical aspects of patient care the Division of EMS deals directly with The Dawson Group to oversee nearly 1.8 million dollars in revenue generation.
Reason for Function	The Division of Emergency Medical Services exists to provide basic and advanced life support care to the sick and injured residents and visitors of the City of East Providence. The Division also strives to reduce the prevalence of mortality and morbidity due to heart attack and stroke through the East Providence Heart-Safe Community Program.
FY 2013-2014 Division Objectives	The EMS Division is looking to maintain the services that are currently provided by our personnel as well as increase our capabilities by purchasing a new fleet of rescue vehicles that are equipped with the latest technology to advance the department into the future. The Division is also working to secure grant funding to facilitate the vehicle upgrades. In the upcoming year an emphasis will be placed on training personnel in high performance CPR and the use of advanced airway procedures. The Division will also use an improved quality assurance/improvement program to ensure that patients are receiving the quality care they deserve.

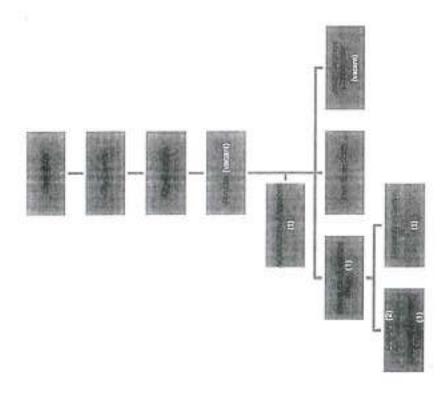
#### BUDGET FOR YEAR ENDING 10/31/2014

#### 800 RECREATION

50102 T 50103 O 50104 U 50113 O 50120 B 50121 S 50122 M 50124 E 50125 D 50126 E 50127 E 50134 E 50143 W 50155 T 50158 T 50205 C 50208 P	DESCRIPTION REGULAR SALARIES TEMPORARY SALARIES DVERTIME WAGES	ACTUAL 391,519	ACTUAL 401,430	BUDGET	1/2 year	DEPT	MANGR	COUNCIL
50101 R 50102 T 50103 O 50104 U 50113 O 50120 B 50121 S 50122 M 50124 E 50125 D 50126 E 50127 E 50134 E 50143 W 50155 T 50158 T 50205 C 50208 P	REGULAR SALARIES TEMPORARY SALARIES	391,519	454.420	214 255 1				
50102 T 50103 O 50104 U 50113 O 50120 B 50121 S 50122 M 50124 E 50125 D 50126 E 50127 E 50134 E 50143 W 50155 T 50158 T 50205 C 50208 P	TEMPORARY SALARIES		901,930	319,229	121,690	251,158	261,158	260,803
50103 O 50104 U 50113 O 50120 B 50121 S 50122 M 50124 E 50125 D 50126 E 50127 E 50134 E 50143 W 50155 T 50158 T 50205 C 50207 R 50208 P		195,879	151,871	130,781	44,753	130,781	130,781	130,781
50104 L/ 50113 O 50120 B 50121 S 50122 M 50124 E 50125 D 50126 E 50127 E 50134 E 50143 M 50155 T 50158 T 50205 C 60207 R 50208 P	A W. L. Ch. C. (Dellie) V. P. Ch. Ch. C. C.	15,786	650	9,180	1,520	9,180	7,500	7,500
50113 O 50120 B 50121 S 50122 M 50124 E 50125 D 50126 E 50127 E 50134 E 50143 M 50155 T 50158 T 50205 C 60207 R 50208 P	LONGEVITY WAGES	28,094	30,226	25,780	31,123	19,875	19,875	19,875
50120 B 50121 S 50122 M 50124 E 50125 D 50126 E 50127 E 50134 E 50143 W 50155 T 50158 T 50205 C 60207 R 50208 P	OUTSIDE SERVICES	28,229	2,201	-	3,388	3,627	3,627	3,627
50121 S 50122 M 50124 E 50125 D 50126 E 50127 E 50134 E 50143 M 50155 T 50158 T 50205 C 50207 R 50208 P	BLUE CROSS/DENTAL	101,610	119,344	74,777	51,908	80,717	80,717	80,717
50122 M 50124 E 50125 D 50126 E 50127 E 50134 E 50143 W 50155 T 50156 T 50205 C 60207 R 50208 P	SOCIAL SEC (FICA)	45,750	31,384	26,393	15,120	32,206	32,208	32,206
50124   6 50125   D 50126   E 50127   E 50134   E 50143   M 50155   T 50158   T 50205   C 60207   R 50208   P	MUNICIPAL PENSION	60,920	76,689	73,326	32,464	61,846	81,846	61,646
50125 D 50126 E 50127 E 50134 E 50143 M 50155 T 50158 T 50205 C 60207 R 50208 P	EMPLOYEE ASSISTANCE	170	168	143	-	143	143	143
50126 E 50127 E 50134 E 50143 W 50155 T 50156 T 50205 C 60207 R 50208 P	DEFERRED COMPENSATION	8,000	9,996	(1,499)		-	+	
50127 E 50134 E 50143 W 50155 T 50156 T 50205 C 60207 R 50208 P	EMPL BEN PHYS FIT / FLEX	1,225	1,100	-	200		+ 1	
50134 E 50143 M 50155 T 50156 T 50205 C 50207 R 50208 P	EMPLOYEE BENEFIT - CLOTI	300	150		150	+	- 20	
50143 W 50155 T 50156 T 50205 C 50207 R 50208 P	EMPLOYEE BENEFIT - GLI			2,106	1000			-
50155 T 50158 T 50205 C 50207 R 50208 P	MED INS COPAY	(12,839))	(11,594)	(10,119)	(4,586)	(12,909)	(12,909)	(12,909
50156 T 50205 C 50207 R 50208 P	TERMINATION PAY - VAC	-	18,691	-	4,673	-	+	+
50205 C 50207 R 50208 P	TERMINATION PAY - SICK		24,000	+	6,000	+11	83	+
50207 R 50208 P	OFFICE EQUIPMENT MAINTE	328	325	425	295	425	425	425
50208 P	REPAIRS, AUTO MAINT	999	2,659	2,125	497	2,125	2,125	2,125
	POSTAGE	1.045	1,183	1,190	333	1,190	1,190	1,190
50209 C	OFFICE SUPPLIES	1,311	1,145	1,530	355	1,530	1,530	1,530
	OFFICE EQUIPMENT	-	70	- 2	-	-		2,000
	MEDICAL SUPPLIES	166	200	***			v. 8:20	
	CLEANING/HISHLD SUPPLIES	2.673	2.035	1,530	233	1,530	1,530	1,530
	UNIFORMS & PERS. EQUIP	1.350	1,200	1,020	825	1,020	1,020	1,020
	FOOD	1,792		1,275		1,275	1,275	1,276
	GAS - OIL - LUBRICANTS	10,207	9.623	5,950	2.217	5,950	7,450	7,460
The second secon	FUEL - HEATING	259	259	213	90	213	500	500
	ELECTRICITY	32,941	25,538	29,750	6,872	29,750	29,750	29,750
	TELEPHONE	889	1,289	850	891	850	860	1,650
	WATER	2,771	1,469	3,400	1,001	3,400	5,000	5,000
	ADVERTISING, PRINTING	508	140	1,020	280	280	280	1,000
	RECREATIONAL SUPPLIES	5,875	1,435	5.100	646	5,100	5,100	5,100
	RENTAL OF SPACE & EQUPE	17,180	3,527	4,250	116	4,250	4,250	4,250
	DUES & SUBSCRIPTIONS	426	115	500	85	500	500	-
and the first transfer to the second second	PUBLIC CELEBRATIONS	500	1,144	200	-200		-	
	TRANSPORTATION	8,600		- 2		-	-	
	PROGRAM COSTS	9,555	45,279		2.012	2.012	2,012	2,012
	INSURANCE - MUNICIPAL	-	40,270	4.335		4,335	4,335	-
30004 19	INDUITABLE - INDIVIDITAL			1,000				
-							-	-
						95	+	
			L. VITONO	1		/ The second		552,396

STAFFING	2013	2014
Position	Totals	Totals
DIRECTOR RECREATION FACILITIES SUPERVIS RECREATION CENTER COORDINATOR SENIOR CITIZENS COORDINATOR ADMINISTRATIVE ASSISTANT RECREATION CENTER SUPERVISOR LABORER LANDSCAPE LABORER	1 5 5 5 7 7 8 7 8 7 8 7 8 7 8 7 8 7 8 7 8	1 1 1 1 1 1
-		
Totals	8	6

# RECREATION DIVISION



# The Recreation Division creates, coordinates and administers

 45+ Recreational Programs for ages pre-school to senior & Special Needs youth and adults

# The Recreation Division oversees

- Scheduling and Maintenance of Multi-use Recreation Center
- Maintenance of 26 Acre Pierce Field Athletic Complex 8. Stadium
- Maintenance of Jones' Pond

The Recreation Division schedules and permits the use of • 1 Stadium

- 15 Parks
- 20 Ball Fields
- 9 Youth Football & Soccer fields
   5 Tennis Courts
- 17 Outdoor Basketball Courts

The Recreation Division processes approximately

- 3,330 Field Reservations
- 900 Recreation Center Memberships
- 2,880 Adult Day/Evening Trip Reservations

## The Recreation Division

- Updates and admins the Parks & Recreation section of City's Web site
- Distributes Recreation Newsletter to 678 subscribers
- Assists East Providence Heritage Days, Inc. in planning/coordinating the City's Annual 3-day Heritage Festival

Div nations         Lob Trade         Bases         Long         Holiday         PECA         Musch         ER PRESS         ER Prens         Health         Denyth         Copper           RECREATION         RECREATION         RECREATION         RECREATION         4,7741         4,212         2,751         643         9,785         1,278         1,078         1,078         (3,113)           RECREATION         ADMINISTRATIVE ASSISTANT         40,087         2,982         2,751         643         9,785         1,078         1,078         (3,113)           RECREATION         LABORRH         40,096         2,752         2,657         622         9,446         5,737         35.36         1,078         (2,133)           RECREATION         RECREATION         40,096         2,752         2,657         621         9,486         5,737         35.3         1,078         (2,133)           RECREATION         ANDSCAPE LABORCH         40,096         2,752         2,657         621         9,486         5,737         35.3         1,078         1,078         1,078         1,028           RECREATION         LANDSCAPE LABORCH         3,937         2,349         2,452         613         3,506         45,737         4,	11	6											
EATHON         RECREATION FACILITIES SUPERVIS         52,053         4,629         -         3,512         82.3         12,466         -         15,556         1,078           EATHON         RECREATION CENTER COORDINATE         47,741         4,212         -         3,721         753         11,433         -         15,556         1,078           EATHON         ADMINISTRATIVE ASSISTANT         40,087         2,981         -         2,751         643         9,746         -         15,556         1,078           EATHON         IABOREII         40,098         2,752         -         2,659         622         9,446         -         6,737         353           EATHON         IRONGANDA CENTER SUPLINYSOR         40,098         2,752         -         2,657         621         9,446         -         15,556         1,078           EATHON         IRONGANDE LABOREII         99,937         2,349         -         2,622         613         9,306         6,737         353	160	Div name	Job Title	Basse	tong	Holiday	FICA	Medi	ER MERS	ER Pens	Health	Dental	Ų.
EATHON         RECREATION CENTER COORDINATY         42,743         4,212         -         3,223         75.3         11,433         -         15,556         1,0778           EATHON         AOMINISTRATIVE ASSISTANT         40,087         2,982         -         2,659         622         9,446         -         5,737         35.3           EATHON         INCREATION CENTER SUPERVISOR         40,096         2,752         -         2,657         621         9,486         -         5,737         35.3           EATHON         IANDSCAPE LABOKEII         39,937         2,349         -         2,622         613         9,306         -         4,737         353	E West	RECREATION	RECREATION FACILITIES SUPERVIS	52,053	4,629		3,512	823	12,466		15,556	1,078	
EATHON         ADMINISTRATIVE ASSISTANT         40,087         2,981         -         2,751         643         9,765         -         15,556         1,078           EATHON         LABORERI         40,887         2,952         -         2,659         622         9,446         -         6,737         353           EATHON         RECREATION CENTER SUPERVISOR         40,096         2,752         -         2,657         621         9,480         -         15,556         1,078           EATHON         LANDSCAPE LABORER         39,937         2,349         -         2,622         613         9,306         -         4,737         353	100	RECREATION	RECREATION CENTER COORDINATIC	47,741	4,212		3,221	753	11,433		35,556	1,078	
EATTON         LABDREII         40,887         2,952         -         2,659         622         9,446         -         6,737         353           EATTON         IICOREADON CENTER SUPERVISOR         40,036         2,752         -         2,657         621         9,486         -         15,556         1,078           EATTON         LANDSCAPE LABOKEII         39,937         2,349         -         2,622         613         9,306         -         4,737         353	-70	RECREATION	ADMINISTRATIVE ASSISTANT	40,087	2,981	£	2,751	543	9,765	2	15,556	1,078	
EATHON         RECREATION CENTER SUPERVISION         40,096         2,752         -         2,657         621         9,439         -         15,556         1,078           SEATION         LANDSCAPE LABOREIL         39,937         2,349         -         2,622         613         9,306         -         6,737         353	- 20	RECIEATION	LABORER	40,887	2,952	5	2,659	622	9,446	i i	6,737	353	
39,937 2,349 - 2,622 613 9,306 - 6,737 353		RECREATION	RECREATION CENTER SUPERVISOR	40,096	2,752	172	2,657	621	9,430		15,556	1,078	
		RECIENTION	LANDSCAPE LABORER	186,987	2,349	in.	2,622	613	9066	5	6,737	353	

(11,905)

S,011

75,699

61,846

4,074

17,422

19,875

260,803

16

Department	Department Name	East Providence Recreation
Name	Department Mission Statement	Our mission is to enrich the lives of the residents of East Providence by providing safe, welcoming parks and recreation facilities and affordable, diverse recreation and human services activities for people of all ages to play, learn, contemplate, build community and be good stewards of our environment. Our vision is to provide affordable recreational, physical and cultural opportunities for all residents, with a focus on families, youth development and building healthy communities. The programs and services offered by the Department will provide excellent value and quality and emphasize the equitable distribution of resources throughout the City. We will offer these programs in safe, attractive and well-maintained facilities that will reflect the public's needs and interests. We believe that we build healthy communities through people, parks and programs.
	Department Highlights	Successful summer day camp program servicing 176 youth Collaboration with Newman YMCA & EP school dept. to establish the Hashro Summer Learning Initiative during the summer program. Collaboration with Sam's Club to receive food items/goods for recreation programs. Partnership with Bridgepoint Church to receive free repairs/building supplies for recreation center Offering babysitter's certification, first sid and CPR training Turkey Trot Charity Road Race Annual Dolly Searle Memorial Golf Tournament. The Department continues to oversee field allocation & issue user permits. The following events were hosted at the Pierce Athletic Complex: EP Sr. High school graduation Independence Day Celebration Home field for the Jr. Townie Youth Pootball League R. I. Interscholastic division 2 high school baseball playoffs. American Cancer Society's annual "Relay for Life" 33rd Annual East Providence Heritage Festival Johnson & Wales University spring sports Hatian Nation Jr. Soccer benefit for Haiti

Division Number	800
Division Name	Recreation
Division Goal	The Recreation Division's goal is to provide recreational services that positively impact the health of our citizens, the environment, the economy and the quality of life in our community.

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The Recreation Division enriches the lives of East Providence residents by providing comprehensive, affordable and diverse recreation programs that encourage health, fitness, relaxation, and cultural enrichment, as well as providing opportunities for community involvement. It provides year round leisure time services to the community including activities for pre-school, youth, adults, and the physically and mentally challenged and provides inexpensive, quality child care resources. The Division also produces many seasonal special events such as the Doily Searle Memorial Golf Tournament, WinterFest Tree Illumination and Craft Fair/Santa's Arrival, Turkey Trot Road Race, Summer Concert Series and Independence Day Celebration. Additionally, it assists East Providence Heritage Days, Inc. in coordinating the annual Heritage Festival as well as overseeing the permitting system for 20 ball fields, 5 outdoor tennis courts, 9 youth soccer/football fields, 17 outdoor basketball courts, Agawam Sofiball Complex, Pierce Athletic Complex, Hunt's Mills recreation area, 15 neighborhood parks and the Recreation and Activities Center.

Department Positions		
Position Name	#	Position Duties
Recreation Center Coordinator	1	Oversees the daily operations of the recreation and activities center including registration procedures, staff and room scheduling, building security, maintenance and cleaning schedules. Develops and administers year-round recreation programs. Prepare fliers, brochures, news releases and other public relations materials as needed. Informs the public of department activities via all available news media. Assists with special events and serves on department-related committees. Supervises one full-time staff person and part-time seasonal employees
Recreation Center Supervisor	1	Under the supervision of the Recreation Center Coordinator, assists in the administration of the recreation center and center programs and activities and summer programming and staff. Responsible for the supervision of part-time staff and operation of the recreation center during afternoons and evenings. Coordinates and supervises recreation activities and assists with special events. Serves on department-related committees.
Recreation Facilities Supervisor	1	Responsible for maintenance and daily operations of the Pierce Sports Complex. Supervises and preforms all landscaping tasks, chemical treatments, litter and snow removal. Oversees facility user schedule and ensures the readiness, security and clean-up of all scheduled activities at the complex. Supervises two full-time employees.

## City of East Providence FY 2013-2014 Budget

Administrative Assistant		Staffs and manages the department's main office.  Disseminates information on all department activities to the general public and takes registrations and collects fees.  Administers facilities permitting and billing systems.  Maintains department personnel records, payroll, expenditures, claim vouchers and purchase requisitions.  Prepares meeting notices and maintains meeting minutes for department boards and commissions. Maintains inventory of office supplies and maintains office equipment.
Landscape Laborer	1	Performs physical work maintaining parks and athletic fields at the Pierce Field Complex. Duties also include raking, grading, seeping, painting, cutting grass and brush, trash and snow removal, tree/shrub planting, pruning and fertilizing. Responsible for upkeep and readiness of all facility fields for sports leagues and other events. Reports to the Recreation Facilities Specialist.
Laborer	1	Performs physical work maintaining parks and athletic fields at the Pierce Field Complex. Duties also include raking, grading, seeping, painting, cutting grass and brush, trash and snow removal. Responsible for upkeep and readiness of all facility fields for sports leagues and other events. Reports to the Recreation Facilities Specialist.

#### BUDGET FOR YEAR ENDING 10/31/2014

#### 801 PIERCE STADIUM

		FY 2011	FY 2012	FY 2	2013		FY 2014	
ACCT #	DESCRIPTION	ACTUAL	ACTUAL	BUDGET	1/2 year	DEPT	MANGR	COUNCIL
50113	OUTSIDE SERVICES		1,933		5,582	6,733	6,733	6,733
50201	REPAIRS, BUILDINGS	-	8,512		3,374	7,086	7,066	7,066
50246	EQUIPMENT REPAIRS	-	950		1,218	1,604	1,604	1,604
50249	FIELD REPAIRS	-	1,127	141	-	- 34		
50280	PROGRAM COSTS	-	128	-	-			
						- 2		
						3		
	TOTAL		12,650	- 1	10,174	15,403	15,403	15,403

STAFFING	
Position	Totals
	3
Totals	0

#### BUDGET FOR YEAR ENDING 10/31/2014

#### 900 MISC/GENERAL GOVERNMENT

ACCT #	the same of the Vincentina Co. Co.		FY 2012		013	FY 2014			
AND RESIDENCE OF THE PERSON.	DESCRIPTION	ACTUAL	ACTUAL	BUDGET	1/2 year	DEPT	MANGR	COUNCIL	
50902	RETIREE BENEFITS - B/C	1,728,821	2,762,326	6,042,118	+ 1	5,312,118	5,312,118	5,312,118	
50906	GENERAL AUDIT	30,829	34,584	33,000	16,923	33,000			
50907	DEDUCTIBLE REIMBURSABL	(100)	-	(700)	-	(700)			
50909	JUDGEMENT & CLAIMS	191,161	340,749	275,000	3,863	275,000	275,000	:275,000	
50914	TAN FEES	-	1,955			12			
50915	ANNUAL REPORT & BUDGET			2,000	162	2,000	2,000	2,000	
50918	PLANNING BOARD	2,790	879	2,500	933	2,500	2,500	3-5	
50924	CANC, ABATE, REFUNDS	3.3104	150						
50927	MINIMUM STANDARDS	23,351	17,372	20,000	16,263	20,000	20,000	20,000	
50930	MENTAL HEALTH	60,000	-	-		-	-	-	
50936	CONSERVATION COMMITTEE	7	8	25	+0	25	25	25	
50937	BEAUTIFICATION COMMITTE	165	139	200	46	200	200	200	
50939	ECONOMIC DEVEL COMM.	3,870	521	2,500	688	2,500	2,500	-	
50941	MEMBERSHIP FEES	15,413	15,621	20,000	-	- 1			
50947	UNEMPLOYMENT COMP.	74,748	55,963	46,041	29,476	46,041	46,041	48,04	
50964	INSURANCE - MUNICIPAL	627,699	778,737	624,394	13,725	731,409	731,409	731,40	
50965	ACCRUED PAYROLL	118,654	(29,368)			-		-	
50973	COMPUTER LEASE/PURCHA	40,095	41,100		21,810				
50977	PROFESSIONAL SERVICES	324,077	555,043	282,000	221,236	282,000	252,000	252,000	
50978	VETERANS PARADE	610	590	630	- 25	630	630	630	
50979	SELF HELP	30,000	-	30,000		30,000	30,000	20,000	
50984	CAPITAL RESERVE 1%	2		962,500	-	1,017,380	1,017,380	997,90	
50988	GRANT - WILDLIFE HABITAT	298,831	4.5	-	20				
50997	MISCELLANEOUS	67,867	6,385	6,535	3,833	6,535	8,535		
51007	TRANSFER OUT	30,000		-	-	-	1 10000	- 6-	
10910	GRANT MATCHING FUNDS					-	15,000	15,000	
10915	BENEFIT COORDINATION					20,000	20,000	20,000	
77000000000	FINANCE OFFICER						130,992	130,992	
						-			
						-			
						-			
	TOTAL	3,666,689	4,591,753	8,348,743	328.959	7,780.638	7,864,330	7,823,320	

V Divinanse	Job Title	Base	Root	Holiday	SocSec	Med	MERS	Pension	Hoalth	Dental	Copoy	Totals
	HIMANG: ADVISOR	000/06			5,580	1,305	19,806	0.000	15,556	1,078	(2,333)	
	TOTALS	90,000	*		5,580	1,306	18,806		15,536	1,071	(2,333)	130,992

65,495.98

States Share 50%

172

#### BUDGET FOR YEAR ENDING 10/31/2014

#### 925 DEBT SERVICE

		FY 2011	FY 2012	FY 2	013	- Cartherna La	FY 2014	era ov sastaty
ACCT #	DESCRIPTION	ACTUAL	ACTUAL	BUDGET	1/2 year	DEPT	MANGR	COUNCIL
50904	BOND PRINCIPAL	931,800	637,500	2,219,929	-	+:		
50905	BOND INTEREST	596,347	858,792	620,424	262,862	-		
50908	SCHOOL DEBT SERVICE			1,762,553	1,437,385		9 9	
50912	INTEREST ON TAX NOTES	296,000	304,236	425,000				
50975	MASTER LEASE	196,206	168,343	168,340	38,290			
50976	MASTER LEASE II	14,939	14,939	14,939	7,469	- 30		
51991	INTEREST ON BONDS	326,590	299,808	299,808	136,248	- 2		
51992	BOND RETIREMENT	715,000	715,000	715,000				
51997	LEASE PURCHASE WADDING	166,428	69,345	166,430	5 5	- 8		
						+		
	1999 GO \$5,095,000					339,495	339,495	339,495
	2000 GO \$4,860,000					341,505	341,505	341,505
	2001 GO \$ 5,130,000					355,725	355,725	355,725
	2003 GO \$9,000,000					615,938	615,938	615,938
	2004 GO \$9,000,000					685,813	586,813	686,813
	2005 RIHEBC \$525,000					÷ 1	-	
	2007 RIHEBC \$1,600,000					185,400	185,400	185,400
	2010 GO \$5,000,000		- 3			431,250	431,250	431,250
	2010 RIHEBC \$3,955,000					377,188	377,188	377,188
	2007 RIHEBC \$7,777,000					884,443	884,443	884,443
	2010 RIHEBC \$15,000,000					1,082,500	1,082,500	1,082,500
	QSCB SUBSIDY		7			(349,904)	(349,904)	(349,904
	TAN INTEREST					500,000	500,000	500,000
	LEASES					300,237	300,237	320,237
	DWP LEASES					93,601	93,601	93,601
	7/1 SYNCHRONIZATION BONE	)				4,000,000	4,000,000	3,726,519
						-	S. C.	-
	Lbrary Share					- 3		(114,011
						-		
	TOTAL	3,243,309	3,067,962	6,392,423	1,882,234	9,844,190	9,844,190	9,476,698

#### BUDGET FOR YEAR ENDING 10/31/2014

#### 950 CAPITAL

		FY 2011	FY 2012	FY 2013		FY 2014			
ACCT #	DESCRIPTION	ACTUAL ACTUAL	ACTUAL	ACTUAL	BUDGET	1/2 year	DEPT	MANGR	COUNCIL
V. 25	SCHOOL FIRE ALARM					200,000	200,000	200,000	
	STREET RESURFACING					150,000	150,000	370387770	
	SILVER SPRING SCHOOL					75,000	75,000	75,000	
	DPW EQUIPMENT			8		75,000	75,000	225,000	
	With the second personal second					-	-	1204251111	
							-		
				8			- 12		
						34	545		
							-		
							141		
							-		
				1		+	(8.)		
							+ 5		
						-	- 10-		
							1.7		
						-	-		
	TOTAL	-	-		-	500,000	500,000	500,000	

#### PLANNING BOARD

#### MEMORANDUM

August 15, 2013

To: City Council

From: Planning Board

Cc: Peter Graczykowski, City Manager Malcolm Moore, Finance Director Jeanne Boyle, Planning Director Wayne Barnes, Planner I

Re: Recommended Capital Improvement Budget for FY 2014 FY 2014 through FY 2018 Capital Improvement Program

Under the terms of the Revised Ordinances of the City of East Providence (Sec. 2-172), the Planning Board: "Shall recommend to the city manager, for inclusion by the manager in his annual budget, a capital program of proposed capital projects for the five fiscal years, next succeeding the budget year, the proposed projects to be arranged in order to preference with recommendations as to which projects should be constructed and in which year".

Please see the attached memo from the Planning Department to the Planning Board dated August 8, 2013, outlining a recommendation for City Capital Budget funding for FY 2014. Included as an enclosure along with the Planning Board memo is a two-page spreadsheet (also dated August 8, 2013) containing the compilation of all Capital project or purchase requests (City Capital Improvement Program or CIP) for FY 2014 through FY 2018, including capital projects proposed for self-funding by City departments, and those proposed for funding (or are already being funded) by outside sources including various grants. A discussion of some of these Department-supplied initiatives is included in the Planning Department memo, as is a brief description of the projects recommended for funding in FY 2014.

On August 13, 2013, the East Providence Planning Board, on a motion made by Ms. Krista Moravec Batty and seconded by Mr. Burton Batty, voted 4 - 0 to recommend to the City Council Capital Budget Funding of \$500,000 for FY 2014 for items capital improvements as listed below:

Public School Fire Alarm Upgrades City Street Resurfacing Public Works Equipment Silver Spring Basketball/Playground Rehabilitation	\$200,000 \$150,000 \$ 75,000 \$ 75,000
Total:	\$500,000

#### Roll Call Vote

Mr. Anthony Almeida Aye
Mr. Burton Batty Aye
Ms. Krista Moravec Aye
Chairman Michael Robinson Aye

#### Sincerely,

Michael Robinson, Chair East Providence Planning Board

Encl: Memo from Planning Department to Planning Board dated August 8, 2013 re: 2014 recommended Capital Budget and FY 2014-2018 Capital Improvement Program Capital Improvement Program Spreadsheet dated August 8, 2013

MR/JMB/wb

### CITY OF EAST PROVIDENCE

### DEPARTMENT OF PLANNING

#### MEMORANDUM

August 8, 2013

Planning Board

From: Planning Department

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Jeanne Boyle, Planning Director Peter Graczykowski, City Manager Malcolm Moore, Finance Director

Re:

FY 2014 Capital Budget and FY 2014-2018 Capital Improvement Program

#### EXECUTIVE SUMMARY

Under the terms of the Revised Ordinances of the City of East Providence (Sec. 2-172), the Planning Board: "Shall recommend to the city manager, for inclusion by the manager in his annual budget, a capital program of proposed capital projects for the five fiscal years, next succeeding the budget year, the proposed projects to be arranged in order to preference with recommendations as to which projects should be constructed and in which year".

The Planning Department has worked in cooperation with the City Manager, Finance Director, and Department and Division Heads in the preparation of the proposed FY 2014 Capital Budget and the FY 2014 through FY 2018 Capital Improvement Program. Each year, the Planning Department solicits Capital Budget funding requests for the upcoming fiscal year beginning November 1, and compiles an inventory of needed capital improvements across the City for the five-fiscal-year period beginning at the same time. The result is the attached Five-Year Capital Improvement Program (CIP) Master List, compiled from all of the City Department budget submissions, and ranked by department priorities for FY 2014 through FY 2018.

The total estimated Capital Improvement Program expenditure for all City Departments and Divisions for the period from FY-2014 through FY-2018, if every initiative were to be completed, is \$42,694,545. Of this total, the estimated City Net Capital Expenditure would be \$28,506,545. The notable difference in these figures, totaling \$14,188,500, is accounted for by numerous ongoing or proposed grant-funded, department-funded, or otherwise alternativelyfunded projects.

City Manager Peter Graczykowski and Finance Director Malcolm Moore have determined that \$500,000 should be allocated for capital improvements for Fiscal Year 2014. The Planning Department thereby offers the Planning Board the following guidance regarding the Board's recommendation to the City Council on Capital funding for FY-2014, as described in more detail later in this memo.

Recommended Capital Improvement	Project Cost
Upgrade School Fire Alarm Systems	\$ 200,000
City Street Resurfacing	\$ 150,000
Silver Spring Basketball/Playground Renovation	\$ 75,000
Public Works Equipment	\$ 75,000
Total:	\$ 500,000

# GENERAL OVERVIEW OF CAPITAL PROJECT REQUESTS BY DEPARTMENT

Fire: Fire Department capital requests center around a program of apparatus and equipment replacement to ensure that the Department's resources are up to date, and that time and money are not wasted down the road due to down time and repairs to aging equipment. The age and condition of Department rescue vehicles is of particular concern. Fire has suggested a schedule for replacement that ensures resource reliability and follows accepted nationwide standards. The Department suggests that funding for such a program could be supported through their Rescue Billing Account.

Police: The Special Response Team is in need of a SWAT vehicle to respond to serious incidents including an active shooter scenario. This purchase could be allocated through federal asset forfeiture. In addition, capital needs include two projects at the Police Station; a total HVAC overhaul at the Police Station to eliminate to inherent inefficiency of heating and cooling occurring concurrently at all time and greatly improve the environment within the building, and an upgrade to the women's locker room facility.

Planning: Planning capital projects include several grant-funded or potential grant-funded initiatives. The Silver Spring Playground rehab project was approved for DEM funding late in 2011, but City match was not made available and this project was not executed. Other projects include design and FERC permitting for a possible hydroelectric facility at the Hunts Mills Dam, two Federally funded Safe Routes To School sidewalk projects, design for a future extension of Waterfront Drive and a market analysis of Riverside Square in support of the ongoing redevelopment initiative at that location.

Planning - Emergency Management: EMA has received a Federal grant through the RI Emergency Management Agency to support a major upgrade to the City's Emergency Operations Center, which is necessary to completely support City operations across Public Safety, DPW, and IT during major emergencies such as hurricanes. Police should be able to support the required match so as not to impact the City's budget.

Public Works: With the recently-passed State law enabling municipalities to pursue streetlight acquisition, DPW would like to pursue a feasibility study to determine the cost effectiveness of such a program for East Providence.

Public Works - Central Garage: An old 20,000-gallon in-ground storage tank on the Garage property must be removed by December of 2017, per RIDEM regulation. The tank would be replaced by a new above-ground fuel tank.

FY 2014 Capital Budget and Five-Year Capital Improvement Program Advisory Recommendation to the East Providence Planning Board August 2013

Public Works - Engineering: Numerous street and drainage-related projects are proposed including the installation of sewer lines where they are lacking, improvements to drainage at chronic street flooding locations, and other flood mitigation initiatives including upgrades to the Warren Avenue and South Broadway culverts. Also requested are topographic mapping for the City's GIS programming, which would be of value to several City departments, along with funding to continue the Forbes Street Landfill Closure Process, which in turn allows for the continued development of the groundbreaking solar energy project at this location.

Public Works - Highway: Much new or replacement equipment is needed to support day-to-day Highway Division activities and unscheduled work such as snow plowing. Much of the City's DPW vehicle fleet is old, resulting in increasing down time and costly temporary repairs. The Highway Division also suggests allocation of \$1 million per year to support an annual program of City roadway improvements. Finally, DPW would like to acquire by lease or purchase 80 mobile radios for vehicles plus a base console, which would markedly improve communications during times of both routine and emergency work. Alternative sources of funding are being investigated for this initiative.

Public Works - Parks: Capital projects and purchases in support of the City's parks include new lights and poles for fields at the Agawam sports complex on Pawtucket Ave. at Centre Street, Kent Heights Soccer Field rehab, and improvement of various basketball courts. Equipment needed by the Division includes a sidewalk snow plow, field and beach maintenance equipment, and replacement trucks for routine parks maintenance. The Parks maintenance fleet, much like other DPW vehicles, is aging with the result being increasing down-time and repairs.

Public Works - Public Buildings: City facilities in need of upgrading include the Central Garage, where the boiler and heating system are inefficient and in deteriorating condition and a new fire alarm and sprinkler system are needed to protect employees and visitors and ensure code compliance. The Sweetland House, currently used by both Fire and Police, needs exterior repairs and painting. City Hall optimally should have fireproof carpeting as a public and employee-safety protection measure and to keep compliant with State and Federal fire safety codes. Pinally, increased use of the City Hall and Weaver House parking lots resulting from the consolidation of City services increases the importance of improving the surface of, and drainage from, those lots.

Public Works - Recycling: A large tub grinder is needed to most optimally support the successful composting operation at the Forbes Street compost site. This equipment could potentially be purchased with two years' worth of recycling revenue grant funds achieved in part from the compost operation.

Public Works — Wastewater: Much has been accomplished regarding biological nutrient removal from wastewater at the City's treatment plant, which aids in the continued improvement of water quality in the upper Bay. RIDEM is requested further reduction levels. It is anticipated that funding for this project could be procured through the RI Clean Water Agency, SRF loan program and supported by the City's Wastewater Enterprise Fund.

FY 2014 Capital Budget and Five-Year Capital Improvement Program Advisory Recommendation to the East Providence Planning Board August 2013

Public Works — Water Utilities: Local water quality remains generally excellent but water infrastructure here and in most communities across the region is aging and requires regular maintenance. The Water Utilities Division requests a number of Capital programs to maintain water mains and also provide for a back-up water supply for the City. The Division would also like to replace aging water meters, which would result in long-term revenue enhancement, and to identify options for improvement office and storage space across the Department of Public Works. This could be paid by the Water Utilities Fund. As mandated by state law there should exist a separate Infrastructure Replace Fund within the enterprise fund. It is also advantageous to the City to procure financing through the RI Clean Water Finance Agency. This is a low cost financing which is a revenue pledge of the enterprise fund and not a general obligation of the City.

School Department: A number of school buildings have immediate needs affecting code compliance and life-fire safety. The High School needs major plumbing upgrades. Several elementary schools need new interior and exterior doors, new fire alarm systems, and rest room improvements to bring the facilities to ADA compliance. Whiteknact School is in dire need of a new roof.

#### 2014-2018 RECOMMENDED CAPITAL BUDGET FUNDED IMPROVEMENTS

In accordance with the directive of the City Manager and Finance Director, the Planning Department is recommending Capital Improvements totaling up to \$500,000 through the City Net Capital Budget for FY 2014. This amount could be decreased through partial departmental funding and further investigation of alternative funding sources. Items recommended for FY 2014 City funding are listed below, in no particular order.

### School Department

Upgrade School Fire Alarm Systems

\$200,000

In recent years, school infrastructure improvements totaling in the many millions of dollars have been identified. In consultation with Buildings Superintendent Edward Catelli, the most dire need of all at this point is new fire alarm systems at several elementary schools including the Whiteknact, Orlo Avenue, Hennessey and Myron J. Francis schools. This is considered a significant life safety issue. The funding indicated would support this effort where it is needed most. Submitted by Public Buildings/School Buildings Superintendent

### Department of Public Works - Highway Division

City Street Resurfacing

\$150,000

Harsh weather in recent winters and the passage of time have left many City streets in rather poor condition. City Public Works would like to develop a program of annual road work/resurfacing that would enable the incremental improvement of the City's streets. It is acknowledged that the amount above will not go very far, but it will result in the accomplishment of at least some limited work on our streets. Submitted by Highway Superintendent

FY 2014 Capital Budget and Five-Year Capital Improvement Program Advisory Recommendation to the East Providence Planning Board August 2013

Public Works Equipment

\$75,000

For many years, the Public Works Department has submitted request for the replacement of numerous vehicles and equipment such as plows and sanders in the Department's aging fleet. Generally, the same vehicle requests are submitted annually, with priority assignments and suggested years shifted in accordance with the most immediate needs. An allocation of \$75,000 in recommended for the replacement of one of the two items listed for Fiscal Year 2014 that have a \$75,000 obligation, those being new sand spreaders and new 11-foot wing plows. Submitted by Highway Superintendent

#### Planning Department

Silver Spring Basketball/Playground Renovation

\$75,000

Existing courts have large cracks in the asphalt and the basketball goals are deteriorating. Seeding and irrigation are needed for the heavily used soccer field. Playground equipment needs updating. Fall-protection material needs to be converted to engineered wood fiber to meet Americans with Disabilities Act (ADA) requirements. This project has had long-time neighborhood interest. A DEM open space grant in the amount of \$75,000 was awarded for this project, which requires a 50/50 match. The DEM share of the project cost will likely be lost if the City match does not materialize in the next year. Submitted by Director of Planning, previously by Director of Parks and Recreation

The Planning Department acknowledges the effort of City Department and Division Heads in submitting detailed capital improvement requests as reflected in this memo in timely fashion.

Respectfully submitted,

Wayne Barnes Planner I

Enclosure:

5-Year Capital Improvement Program Master List - FY 2014 through FY 2018 (Two 11" x 17" pages)

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100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100	#Continues	ŀ			1				3008008				The same of the sa
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1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000   1000	A Residence and		3			8.09(30)	1		3779,080				Decimal and the state of the st
1   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120	The state of the s		001				8180,600	773111	9169,900				Popular Little vehicle
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1   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100	Participation of the Control of the			122,000	J	j		800,000	611,100,000				
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15th	takingar C. An arval-from Todorty Improvementation		60	0000000					1090000	l			Opposition data an appendent for resile on talking
150	A lease by Debug Person and Providing	-	Tip.	170,500	П				813,808		100		
The control bank   The control	Control California	1	000	3708,000					\$100,800	-			
Control being   Control bein	1		600	858,809			9		88088				Day hid and Wester Head parking his
Processor   The part	1			1879(380	STAGES.			100	PITTER	L			
Company   Comp	WIREL PECTOL PIO												
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	Photocing Dynamy Tria			Ī	ľ	7	105	No.	6150.508				9
	WORLS-MICHENING												
	a bedress from my tagging		DBOWN.		1 1/280.098				41,000,000			B 2000 BO	S These West
	Performance Division Link			7				100	STATE OF THE PERSON NAMED IN				
	WORRS - MAY SAY STRUTTED					Clabball C							THE RESERVE OF THE PROPERTY OF THE PARTY OF
	Spendent	-		THE NAME OF			Sept. 51 (19)	STREET PRINT	37 3-5 500			N. STATE	District Name United Collines Plant 12 to 18/09/14/48/ARCHIVESTOR
The control of the	de Robelli dos			25,00,300	Ĺ	ĺ	1	ı	40 140 100			B)98/28	Property State (1883), Part Sand Ship School of water miles, color
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CONTROL   CONT	"- Life-roll liables flower, April Arms digital	-	ij	4071,080					RIV COM				Trial days registerated, the identificities, ACA consillar treatment
120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120   120	NOT - LIST HE KINN AND CAMPAGES	-	6	8480000					mg(988				Total deep replesement, the about sprints, ALM coopings (199) treatme
54 CO 550 March 201 10 10 10 10 10 10 10 10 10 10 10 10 1	MICH Life Area States, ADD Completers	000	100	580,000					ESCO 518				Total days replesement. No about botton, ACA compley rest name.
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	OF EAST PE	ARREST AND ADDRESS OF THE PARTY	Market Committee		
BUDGET	FOR YEAR EN	IDING 10/3	1/2014		
999 SCHOOL DEPARTMENT					
REVNEUES	FY 2010 ACTUAL	FY 2011 ACTUAL	FY 2012 BUDGET	FY 2013 BUDGET	FY 2014 BUDGET
Appropriation of Property Taxes State Sources Other Scouces TOTALS	44,025,100 26,356,358 2,586,072 72,967,530	44,025,100 26,944,123 2,284,930 73,254,153	48,640,310 24,440,946 2,142,574 75,223,830	42,066,945 26,284,838 2,708,688 71,060,251	42,426,217 27,769,195 2,663,047 72,858,459
EXPENSES	FY 2010 ACTUAL	FY 2011 ACTUAL	FY 2012 BUDGET	FY 2013 BUDGET	FY 2014 BUDGET
Salaries	40,600,438	41,080,315	39,073,322	39,581,817	38,742,358
Benefits	14,519,978	15,492,537	18,469,092	15,071,037	16,463,671
Other Expenses:				707700222	757 (1037 (213)
Tuitions	9,269,306	10,052,646	9,335,000	8,020,230	8,070,66
Transportation	3,026,495	2,064,870	3,362,856	2,852,075	2,957,67
Non-Public Transp. & Services	394,776	1,428,515			4.440.00
Utilities	1,652,979	1,702,768	1,480,000	1,425,000	1,419,00
Nursing/Therapy/Testing Services	897,690	878,463	682,300	878,953	629,49
Insurance	207,716	197,590	230,000	230,000	230,00
Legal Services & Negotiations	381,869	314,274	400,000	400,000	900,00
Technology	248,519	459,278	635,039	635,039 658,000	598.09
Maintenance	592,184	495,472	656,000	40,594	48,00
Dues	38,598	39,762	50,950	153,375	195,60
Athletics/Extra-Curricular	153,787	179,952	172,376	108,600	561,40
All Other Services	273,151	324,459	103,600	100,000	001,40
Textbooks & Instructional Supplies	419,503	321,482	369,105	369,105	530,00
Non-Instructional Supplies	50,224	75,092	165,925	165,925	
Equipment & Capital Outlay	133,924	183,052	192,500	192,500	192,50
Non-Public Textbooks	22,993	29,717	30,000	30,000	25,00
Debt-Service	307,915		250,000	250,000	
Deficit Reduction/Captial	-	(2)	1,565,765		615,00

73,192,043 75,947,813 75,223,830 71,060,251 72,858,459

TOTALS

		2011-2012	2012-2013	2013-2014
Department	Account Number & Description			Proposed Budget
District Salaries		39,073,322	39,581,817	38,742,358
District Benefits		16,469,092	15,071,037	16,463,679
		55,542,414	54,652,855	55,206,037
		Audited Actual		
Special Education	53202 SP Therapists - Contract	148,567,00	154,500.00	148,000
Special Education	53203 Occ Thearpist - Contract	141,792.00	146,000.00	140,000
Special Education	53207 Interpreters & Translators	9,494.00	10,000.00	
Special Education	53208 Orientation & Mobility			25,000
Special Education	53213 Evaluations of Students	3,590.00		4,000
Special Education	53216 Tutoring	10,940,00	14,000.00	
Special Education	53218 Student Asst.	2,107.00	0.00	35,000
Special Education	53403 Health Ser. Providers	481,475.89	465,453.00	465,000
Special Education	53414 Medicald Claims Provider	91,098,00	00.000,26	000'56
Special Education		7,991,305,64	7,038,942.00	7,
Special Education	55540 Sp.Ed in State	784,877.06	724,152.00	724,152
		9,665,246.59	8,652,047.00	8,700,152
Facilities- utilities	S4201 Rubbish	78,492.11	80,000.00	000'08
Facilities - utilities	54402 Water	89,097.35	115,000.00	116,000
Facilities - utilities	54403 Telephone	27,881.62	49,600.00	49,600
Facilities - utilities	56201 Heating	554,603,47	637,400,00	637,400
Facilities - utilities	56209 Heating - Oil	5,078.10	6,000.00	
Facilities - utilities	S6215 Electricity	467,927,09	536,000,00	536,000
		1,223,079.74	1,425,000.00	1,419,000
Facilities	50202 Snew Bossessel		000	15.000
1 desired	- 1		200	

		2011-2012	2012-2013	2013-2014
Destroylengent	Arrount Number & Description			Proposed Budget
Supplement.	F4205 Pact	4,625.00	4,500,00	4,500
Sacilities	54310 Non-Tech Maint & Repair	50,668,21	346,500.00	154,000
Facilities	54311 Maint & Repa- Fixtures & Equip	1,451.98	0.00	0
Sacilities	54312 B & G Repair- Gen SVC Contract	22,256.19	00:00	54
Facilities	54313 Vehicle Repair Service Contract	4,872.07	3,500.00	
Facilities	54321 Electrical Repair-SVC Contract	538,00	5,000.00	
Facilities	54322 HVAC SVC Contract	91,478.33	50,000.00	75,000
Facilities	54323 Glass Repair - SVC Contract	418,32	2,500.00	
Facilities	54324 Plumbing Repair - SVC Contract	22,425.13	00'0	25,000
Facilities	54325 Vandalism - SVC Contract	174.00	00'0	
Facilities	54602 Equipment Rental	2,334,41	2,200.00	
Facilities	54902 Alarm & Safety Services	38,930.54	35,000.00	20,02
Facilities	S4904 Vehicle Registration	22.00	00.00	
Facilities	56112 Uniforms	7,650.00	00.002,7	
Facilities	1	32,344,75	30,000,00	
Facilities	15	11,868.99	5,000.00	
Facilities	56211 Other Maintenance Supplies	18,473.14		
Facilities		492,33	3,800.00	
Facilities	Paint	375.00		000'51
Facilities	1	00:00	5,000,00	
Facilities	Plumbing & Heating St	2,758.65	5 15,000,00	
Facilities	56218 Electrical Supplies	69'699'6	9 25,000,00	
Facilities		83,275.89	9 80,000.00	0000'08
Facilities	122	232,420.55	2 0,00	
		639,523.17	7 662,000.00	298,095
Technology	53222 Web-based Supplemental Instruction	000		
Tachnology	53406 Other Serv Winelest Communication	32,281,25	5 26,000,00	30,000

EAST PROVIDENCE SCHOOL DISTRICT Proposed FY 2014 Budget
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		2011-2012	2012-2013	2013-2014
Department	Account Number & Description			Proposed Budget
Technology	53502 Other Tech Services	162,458,36	150,000.00	75,000
Technology	54320 Tech Repair Service Contract	3,200.00	5,039,00	5,000
Technology	54407 Internet	54,170.01	00'000'08	000'08
Technology	56407 Web-based Software/databases	8,505.00	0.00	000'09
Technology	56409 Electronic Textbook	00:0	0.00	0
Technology	56501 Tech Supplies	17,109.06	50,000.00	20,000
Technology	57309 Tech Hardware	134,530.80	240,000.00	240,000
Technology	57311 Tech Software	94,119.38	110,000.00	110,000
		506,373.86	661,039,00	680,000
Athletics	53416 Officials/Referees	31,899.22	28,400.00	28,400
Athletics	54605 fce Rink Rental	5,100.00	3,700.00	3,700
Athletics	54606 Pool Rental			5,000
Athletics	56116 Athletic Supplies	2,600.00	4,427.50	7,000
Athletics	56117 Athletic Awards	787.50	1,212.50	1,500
Athletics	Middle School Sports			75,000
Athletics	Transportation			75,000
		40,386.72	37,740.00	195,600
District	53301 Professional Development	1,027.50	0,00	1,000
District	53303 Conference Workshops	500.00	8,000.00	1,000
District	53401 Auditing	20,235.00	25,000.00	30,000
District	53402 Legal	305,242,97	400,000.00	400,000
District	53411 Physicians	9,006.00	6,185.00	7,500
District	53501 Data Processing	30,000.00	30,000,00	30,000
District	53705 Postage	12,879.31	29,000.00	29,000
District	53706 Food Reimbursement	00'0	0.00	
Parameters and				

72,858,459

TOTAL BUDGET

Account Number & Desc 55201 Prop/Liab Ins 55501 Printing 55600 Charter 55600 Charter 55803 Employee Travel 55809 Teacher Travel 56101 Instructional Supp 56101 Instructional Supp 56101 Extractional Supp 56101 Extractional Supp 56101 Periodicals & Sub 56402 Library Books 56402 Library Books 56404 Periodicals & Sub 56405 Non Public Books 56406 Non Public Books 57305 Equipment 57305 Equipment 57305 Furniture & Ekthi 58101 Professiona Orgal 58101 Professiona Orgal 58206 Legal Chaims	21	2012-2013	2013-2014
	21		Proposed Budget
		38 230,000.00	_
	4,093,30		5,00
	(portion) 118,996.22	.22 92,136.00	141,51
	205,568.00	7	
	773,66	00'0 99'	
	10,458.20	.20 13,500.00	13,50
	138,540.40	.40 369,105,00	500,000
	5,512.18	.18 0.00	8,00
	12,287.69	37,73	
	6,594.81	.81 0.00	30,00
	5,689.61	.61 0.00	10,00
	08	80.89 0.00	
		0.00	3,00
	19,777,9.82	30,000.00	25,00
	153,435,79	.79 192,500.00	192,50
		0.00	5,00
	ation Fees 25,093.67	.67 40,594.00	~
	7,465.00	.00 6,865.00	8,00
	570,169.10	00:0	500,00
District   58901, MISC Expenses	2,023.94	.94 85,050.00	89,88
District Deficit Reduction	1,865,765.00	00'0 00'0	
Capital Expenses			615,00
	3,743,968.98	.98 1,767,896.00	3,101,90
TERMS TO	A PAGE AND	100 200 200 000	2 027 67

## The Mission Statement of the East Providence School Department

The East Providence School Department, in partnership with families and the community, is committed to provide a comprehensive, inclusive program of academic excellence in a safe, nurturing environment, preparing all students to become responsible, life-long learners, able to meet the challenges of the 21st century.

#### District Portrait

East Providence Public Schools educate approximately 5500 students from preschool to Grade 12. Facilities include eight elementary schools, two middle schools, one high school and an adjoining career and technical center. The central office administration provides support and leadership to approximately 800 certified and non-certified staff. Current consolidated offices include the following: Finance, Facilities, Technology, and Human Resources. Other school department offices include: Superintendent of Schools, Curriculum and Instruction, Special Education and Related Services, English as a Second Language, Transportation, Registration and Attendance.

The Superintendent reports to a five member elected School Committee that is responsible for the care, control and management of East Providence Public Schools. East Providence Public Schools offer a comprehensive and inclusive K-12 curriculum with a focus on early intervention. Through the process of strategic planning, the District has identified the following goals for the 2013-14 school year:

- All elementary, middle, and high school students will show significant growth and progress in achieving proficiency in English/Language Arts as measured by the annual state assessments.
- All elementary, middle, and high school students will show significant growth and progress in achieving proficiency in Mathematics as measured by the annual state assessments.
- All elementary, middle, and high school students will show significant growth and progress in achieving proficiency in Science as measured by the annual state assessments.
- The district's technology infrastructure will support the use of instructional programs, instructional management tools, and state assessments.
- An updated Response to Intervention program will be implemented as a district-wide, multi-leveled, instructional and behavioral support system for preventing school failure and personalizing instruction for each student.
- An extensive system of leadership development and support for school and central office administrators will be initiated.
- A collaborative family-school-community partnership that advances student learning and achievement will be created and maintained.
- A contemporary, relevant human resource system that will attract and retain highly effective personnel will be designed and implemented.
- A healthy and supportive environment for all stakeholders will be created and maintained.

## East Providence School Department Administrative Offices – East Providence City Hall 145 Taunton Avenue, Third Floor, East Providence, RI 02914

# School Committee

Mr. Joel Monteiro	Chair
Mr. Timothy Conley	Vice Chair
Mrs. Elizabeth Clupney	Clerk
Mr. Anthony Ferreira	Member
Mr. Richard Pimentel	Member

## Central Office Staff

Mrs. Kim Mercer	Superintendent of Schools
Mrs. Julie Motta	Assistant Superintendent
Mrs. Eileen Crudele	Director of Pupil Personnel Services
Ms. Dawn August	Director of Instruction and Intervention
Ms. Diana Clarkin	Director of Operations
Ms. Kathleen Waterbury	Director of Human Resources
Mr. Edward Catelli	Director of Facilities
Mr. Malcolm Moore	Director of Finance
Mrs. Kelly Ahrens	Chief Information Officer
Mrs. Maria Mansella	Coordinator of English Language Learners Program
Mrs. Rebekah Gendron	Coordinator of Instructional Technology and Data

Schools	Principals
East Providence High School	Janet Sheehan
Career Technical Center	Karen Mellen
Martin Middle School	Frank DeVall
Riverside Middle School	Stephen Prew
Elementary Schools:	
Myron J. Francis	Lloydanne Leddy
Agnes B. Hennessey	Dr. Carrie McWilliams
Kent Heights	Fatima Avila
Oldham	Elaine Allen
Orlo Avenue	Cheryl Gibbs
Silver Spring	Kathleen Caffrey
Waddington	Patricia Barlow
Whiteknact	Dr. Nadine Lima
Early Learning Program At Waddington School	Mylissa Moon, Coordinator

EAST PROVIDENCE HIGH SCHOOL	ASSISTANT	22,289		â		22,289	1,705	4,905
EAST PROVIDENCE HIGH SCHOOL	ASSISTANT	23,638		÷	4	23,538	1,801	5,180
EAST PROVIDENCE HIGH SCHOOL	ASSISTANT	22,596			4)	22,596	1,729	4,973
EAST PROVIDENCE HIGH SCHOOL	ASSISTANT	24,345		179	14	24,345	1,8822	8,358
EAST PROVIDENCE HIGH SCHOOL	ASSISTANT	23,538		*		23,639	1,801	0,180
EAST PROVIDENCE HIGH SCHOOL	ASSISTANT	23,538		i	Ē	23,538	1,801	6,150
EAST PROVIDENCE HIGH SCHOOL	ASSISTANT	23,538		SV.		23,538	1,804	5,180
EAST PROVIDENCE HIGH SCHOOL	ASSISTANT	23,121		ï	¥	23,121	1,769	5,088
EAST PROVIDENCE HIGH SCHOOL	ASSISTANT	24,782		ì	ř	24,762	1,884	5,449
EAST PROVIDENCE HIGH SCHOOL	ASSISTANT	36,953	209	7.4	S	37,480	543	5,485
EAST PROVIDENCE HIGH SCHOOL	ASSISTANT	23,538		Ŧ	¥	20,538	1,801	5,180
EAST PROVIDENCE HIGH SCHOOL	ASSISTANT	50,043	203	ë	į.	51,050	740	7,475
EAST PROVIDENCE HIGH SCHOOL,	ASSISTANT	9,188		ï	्र	8,185	- 703	2,022
EAST PROVIDENCE HIGH SCHOOL	ASSISTANT	177,82		ï	(4)	23,771	1,818	5,231
EAST PROVIDENCE HIGH SCHOOL.	ASSISTANT	22,197		£	i di	22,197	1,698	4,885
EAST PROVIDENCE HIGH SCHOOL	ASSISTANT	40,351	203		234	40,858	505	5,983
EAST PROVIDENCE HIGH SCHOOL	ABSISTANT	36,953	607	×	Œ	37,480	583	5,415
EAST PROVIDENCE HIGH SCHOOL	ASSISTANT	07,529		1	70.	67,529	878	9,888
EAST PROVIDENCE MIGH SCHOOL	ASSESTANT	16,243			76	16,243	1,243	3,575
EAST PROVIDENCE HIGH SCHOOL	ASSISTANT	23,771		£	63	17,52	1,818	5,231
EAST PROVIDENCE HIGH SCHOOL	ASSISTANT	24,397		9	9	21,397	1,637	4,709
EAST PROVIDENCE HIGH SCHOOL	ASSISTANT	22,596		9	*	. 22,596	1,729	4,973
EAST PROVIDENCE HIGH SCHOOL	ASSISTANT	22,172	507	6	¥.	22,679	320	3,321
EAST PROVIDENCE HIGH SCHOOK.	ASST PRINCIPAL	91,567		3,337	Э	84,804	1,376	13,897
EAST PROVIDENCE HIGH SCHOOL	ASST, PRINCIPAL	98,386		2,583	E	696'98	1,435	14,482
EAST PROVIDENCE HIGH SCHOOL	MAINTENANCE	22,194		t	×	22,154	1,698	4,884
EAST PROVIDENCE HIGH SCHOOL	MAUNTENANCE	22,194		. 1	æ	22,194	1,698	4,384
EAST PROVIDENCE HIGH SCHOOL	MAINTENANCE	22,194			(+)	22,104	1,698	4,884
EAST PROVIDENCE HIGH SCHOOL	MAINTENANCE	42,647		1,670	*	44,257	3,388	9,740
EAST PROVIDENCE HIGH SCHOOL	MAUNTENAVICE	40,741		į,t	-34	40,741	3,117	8,996
EAST PROVIDENCE HIGH SCHOOL	MAJNTENANCE	42,847		1,310	(4)	43,957	3,363	0,673
EAST PROVIDENCE HIGH SCHOOL	MAINTENANCE	448,888		1,610		48,276	3,603	10,624
HAST OBOMINENCE UICH SOUDO	MAINTENANCE	49,147		1.810	O.	50,757	3,883	11,170

ROMANDEM MONITOR DESIGNATION OF THE PERSON NAMED IN COLUMN NAM	RACHETENANCE	49,147		1,780	'A	50,907	3,894	49,147 1,760 - 50,907 3,894 11,203
EAST PROVIDENCE HASH SCHOOL	MANIN I ENVIRON	56.180		2.060	ė	63,220	4,027	11,712
EAST PROVIDENCE HIGH SCHOOL	MAINTENANCE	10000000		2000		100,769	6.5333	15,485
EAST PROVIDENCE HIGH SCHOOL	PRINCIPAL			1000		24.430	L PO	6.942
EAST PROVIDENCE HIGH SCHOOL	SECRETARY	24,140		*		OH1, 140	100	2000
BAST PROVIDENCE MICH SCHOOL	SECHETARY	28,361		*	*:	28,361	2,170	11,241
SOUNDS HOLD BOOK DOWN TO WAR TO A TO	SECRETARY	20,586		٠	.4	20,586	1,575	4,530
AST PROVIDENCE MOST SOURCE	NO PERSONAL PROPERTY OF THE PERSON NAMED AND PERSON NAMED	40.822		100	.4	40,822	3,123	8,984
EAST PROVIDENCE ISSN SUROOF	SECRETARY	30,817			10	30,617	2,342	6,738
EAST PROVIDENCE HIGH SCHOOL	SECRETARY	20.617			7.5	30,617	2,342	6,730
EAST PROVIDENCE HIGH SCHOOL	SECRETARY	40.822				40,622	3,123	8,904
EAST PROVIDENCE HIGH SCHOOL	SECHETARY	40.822				40,822	3,123	8,984
EAST PROVIDENCE HIGH SCHOOL	SECRETARY	555		1.564	0.03	70,103	1,016	10,255
EAST PROVIDENCE HIGH SCHOOL	IEACHER.	20027	507		2	35,506	515	5,199
EAST PROVIDENCE HIGH SCHOOL	TEACHER	100,000	202			51,090	740	7,475
EAST PROVIDENCE HIGH SCHOOL	TEACHER	2 4 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5	ŝ		9 000	24 520	1,038	10,039
EAST PROVIDENCE HIGH SCHOOL	TEACHER	00,000	0.00	+	A TONO	A 8 875	1151	8,621
EAST PROVIDENCE HIGH SCHOOL.	TEACHER	000,300	200			000,000	475	4.801
EAST PROVIDENCE HIGH SCHOOL	TEACHER	32,251	200		٧	0071700	200	0.494
EAST PROVIDENCE HIGH SCHOOL	TEACHER	54,970	200	,	٠	24/00	100	200
EAST PROVIDENCE HIGH SCHOOL	TEACHER	51,316	205	1	+1	51,823	10	coc')
FAST PROVIDENCE HIGH SCHOOL	TEACHER	62,529		ili	į.	67,529	0/0	troco's
EAST DECAMENCE HIGH SCHOOL	TEACHER	68,559		1,678		70,234	1,018	10,285
TOTAL PROPERTY AND ADDRESS OF THE PARTY AND AD	STATE OF THE PARTY	648,559		7	À	88,559	1986	10,039
EAST PROVIDENCE RIGH SCHOOL	and a second	55.228	200		4	667,88	808	8,461
EAST PROVIDENCE TION SCHOOL	TENOGEN.	69.074		ï	ű	69,074	1,002	10,115
EAST PROVIDENCE HIGH SCHOOL	IEACRIER	4 1		)	6.500	74,025	1,073	8,008
EAST PROVIDENCE HIGH SCHOOL	TEACHER	CA 190	507	0009	8.500	71,139	1,032	9,465
EAST PROVIDENCE HIGH SCHOOL.	TEACHER	020.00		4 400	39.206	73,041	1,059	10,213
EAST PROVIDENCE HIGH SCHOOL	TEACHER	000		2011	100	715,468	1,090	10,260
EAST PROVIDENCE HIGH SCHOOL	TEACHER	66,059	9000	1,500	ten'e	F.A. 447	789	7,973
EAST PROVIDENCE HIGH SCHOOL	TEACHER	Otto See	100		9	Att men	740	7,476
EAST PROVIDENCE HIGH SCHOOL	TEACHER	50,483	/00	(1)		00,000	000	200 05
EAST PROVIDENCE HIGH SCHOOL	TEACHER	68,301		900		00,301	950	10,039
EAST PROVIDENCE HIGH SCHOOL	TEACHER	68,589			į	100000	1000	D 8688
The second of th	Committee of standard and standard	67.579		2		67,529	878	1000

EAST PROVIDENCE HIGH SCHOOL.	TEACHER,	68,599		S	ū	68,559	9000	10,009
EAST PROVIDENCE HIGH SCHOOL.	TEACHER	68,816		NS.	921	50,737	1,011	10,077
EAST PROVIDENCE HIGH SCHOOL.	TEACHER	69,074		1,905	8,234	73,873	1,071	10,335
EAST PROVIDENCE HIGH SCHOOL	TEACHER	658,555		23	14	68,859	984	18,009
EAST PROVIDENCE HIGH SCHOOL.	TEACHER	68,559		1,967		70,515	1,022	10,328
EAST PROVIDENCE HIGH SCHOOL.	TEACHER	69,563		ĝ.	*	68,559	984	10,039
EAST PROVIDENCE HIGH SCHOOL	TEACHER	68,301		i (a	1 *	68,301	080	10,002
EAST PROVIDENCE HIGH SCHOOL	TEACHER	68,559		2,178	7	70,738	1,026	10,368
EAST PROVIDENCE HIGH SCHOOL,	TEACHER	43,749	200			44,255	642	6,481
EAST PROVIDENCE HIGH SCHOOL	TEACHER	67,529			9	67,429	870	9,883
EAST PROVIDENCE HIGH SCHOOL	TEACHER	69,074		4,675	÷	70,749	1,026	10,350
EAST PROVIDENCE HIGH SCHOOL	TEACHER	40,981		61	ic	40,981	5504	6,007
EAST PROVIDENCE HIGH SCHOOL	TEACHER	27,624		×		27,424	390	4,016
EAST PROVIDENCE HIGH SCHOOL	TEACHER	64,132	507	A	7	64,639	987	9,465
EAST PROVIDENCE HIGH SCHOOL	TEACHER	106,301		1,875		776,80	1,015	10,247
EAST PROVIDENCE HIGH SCHOOL	TEACHER	67,529		Te		67,529	979	9,888
EAST PROVIDENCE HIGH SCHOOL	TEACHER	M3C,184	2005	1	¥	62,271	5003	9,1%
EAST PROVIDENCE HIGH SCHOOL	TEACHER	53,940	2005			54,447	785	7,973
EAST PROVIDENCE HIGH SCHOOL	TEACHER	192,16	200			62,271	903	9,119
EAST PROVIDENCE HIGH SCHOOL	TEACHER	68,559		æ	32	68,559	884	10,039
EAST PROVIDENCE HIGH SCHOOL	TEACHER	688,659		٠		68,559	884	10,039
EAST PROVIDENCE HIGH SCHOOL	TEACHER	603,609		: (c)		68,559	994	10,039
EAST PROVIDENCE HIGH SCHOOL	TEACHER	63,074		•	×	68,974	1,002	10,115
EAST PROVIDENCE HIGH SCHOOL,	TEACHER	68,559			Öi.	68,559	984	10,039
EAST PROVIDENCE HIGH SCHOOL	TEACHER	68,301			66 196	68,301	088	16,002
EAST PROVIDENCE HIGH SCHOOL	TEACHER	60,734	205	*	Ä.	51,241	888	0,968
EAST PROVIDENCE HIGH SCHOOL	TEACHER	67,338	409	्व	0	57,845	833	8,470
EAST PROVIDENCE HIGH SCHOOL.	TEACHER	58,111	507	(9)		58,618	850	8,584
EAST PROVIDENCE HIGH SCHOOL,	TEACHER	PEC,734	2009	ŧ	6)	61,241	888	8,908
EAST PROVIDENCE HIGH SCHOOL.	TEACHER	53,940	202		290	54,447	789	7,973
EAST PROVIDENCE HIGH SCHOOL	TEACHER	67,529		36	ű.	87,529	979	9,883
EAST PROVIDENCE HIGH SCHOOL	TEACHER	68,331		6	F	68,301	066	10,002
EAST PROVIDENCE HIGH SCHOOL	TEACHER	64.132	507		33	GAS RAD	987	9.455

EAST PROVIDENCE HIGH SCHOOL TEACHER	TEACHER	67,529				67,529	67/6	B'88B
CONTRACTOR OF THE PROPERTY OF	TEACHER	68,559		e e		655,88	\$56	10,039
TOTAL STREET BOOM OF THE STREET STREET	TEACHER	467,08	507	i		65,243	888	8,963
CAST DOOMNENCE HIGH SCHOOL	TEACHER	81,764	507		924	63,192	916	9,119
THE STREET STREET	TEACHER	81,764	2009	٠	37	62,271	900	9,119
EAST DECAMENCE HIGH SCHOOL	TEACHER	310,00	2009	٠	Œ	57,022	827	0,350
EAST BROWDENCE MIGH SCHOOL	TEACHER	41,124	209		31	41,631	604	960'9
EAST DROADENCE HIGH SCHOOL	TEACHER	68,559				68,559	584	10,039
EAST OBOVIDENCE HIGH SCHOOL	TEACHER	68,859		×	3,567	72,126	1,046	10,039
FAST PROMDENCE HIGH SCHOOL	TEACHER	88,889		*	÷	68,559	1994	10,039
EAST PROVIDENCE HIGH SCHOOL	TEACHER	623,529				62,4329	879	9,656
EAST BOOWING MICH SCHOOL	TEACHER	600'899		,	,	882,88	000	10,039
EAST BROWNINGH HIGH SCHOOL	TEACHER	65,162	100	ř	,	65,689	952	9,816
EAST BROWDINGE NICH SCHOOL	TEACHER	88,301		٠	ě	68,301	068	10,002
GAST BEOMDENCE MICH SCHOOL	TEACHER	88,550		×		68,559	100	10,059
BAST PROVIDENCE HIGH SCHOOL	TEACHER	55,485	205		3	55,992	812	8,199
EAST DROVADENCE HIGH SCHOOL	TEACHER	54,970	2008	Te.	ů.	55,477	804	8,124
FAST PROVODENCE HIGH BOHOOL	TEACHER	53,940	507	Ť		54,447	789	7,973
EAST PROVIDENCE HIGH SCHOOL	TEACHER	53,940	2007	i	4	54,447	789	7,975
EAST DROWIDENCE HIGH SCHOOL	TEACHER	44,779	200			45,285	250	6,631
EAST BROWNERSE HIGH SCHOOL	TEACHER	69,559		÷	4	68,559	198	10,039
PAST DROVEDENCE HIGH SCHOOL	TEACHER	55,162	200		ā	69,669	200	8,615
EAST PROATED OF HIGH SCHOOL		60,559			Si i	68,559	934	10,039
EAST PROVIDENCE HIGH SCHOOL	TEACHER	68,816		ý	3,234	72,110	1,048	10,877
EAST BROWNENDE HIGH SCHOOL	TEACHER	68,889		20	7	68,559	984	10,039
EAST BROWNENCE HIGH SCHOOL	TEACHER	67,529		3		67,528	970	9,838
EAST DOOMDENCE HIGH SCHOOL	TEACHER	67,529		ř	ř	67,523	8779	9,880
HAST DROWNING HIGH SCHOOL	TEACHER	50,543	507	- 1	150	51,050	740	7,475
PAST PROVIDENCE HIGH SCHOOL	TEACHER	67,529		1,957	SF.	69,485	1,008	10,176
EAST PROVIDENCE HIGH SCHOOL	TEACHER	67,520		1,505	10	69,034	1,001	10,109
EAST PROVIDENCE HIGH SCHOOL	TEACHER	68,559		,	,	889,558	984	10,039
EAST PROVIDENCE HIGH SCHOOL	TEACHER	62,529		Œ	÷	67,529	878	9,419.8
		100				277 00	CODE	CRD DP

EAST PROVIDENCE HIGH SCHOOL.	TEACHER	68,301			3,5527	77,888	1,042	10,002
EAST PROVIDENCE HIGH SCHOOL	TEACHER	88,559		1,505	0	70,084	1,016	10,260
EAST PROVIDENCE HIGH SCHOOL	TEACHER	68,559		2,178	٠	70,736	1,028	10,358
EAST PROVIDENCE HIGH SCHOOL	TEACHER	48,301				68,301	066	10,002
EAST PROVIDENCE HIGH SCHOOL	TEACHER	67,529		1,675	2,417	71,621	1,039	10,134
EAST PROVIDENCE HIGH SCHOOL	TEACHER	68,889		1,675	4,1%	74,348	1,078	10,285
EAST PROVIDENCE HIGH SCHOOL	TEACHER	586,883	2005	Ē		58,875	800	6,627
EAST PROVIDENCE HIGH SCHOOL	TEACHER	69,559		1,588	3,500	73,247	1,002	10,213
EAST PROVIDENCE HIGH SCHOOL.	TEACHER	622,623		÷	ì	67,629	678	9,888
EAST PROVIDENCE HIGH SCHOOL	TEACHER	59,074		1,188	3,587	73,829	1,073	10,289
EAST PROVIDENCE INCH SCHOOL	TEACHER	67,529		1	4	67,529	979	9,888
EAST PROVIDENCE HIGH SCHOOL,	TEACHER	69,074		1,505	*	70,579	1,023	10,335
EAST PROVIDENCE HIGH SCHOOL	TEACHER	60,559		1,188		119,747	1,041	10,213
EAST PROVIDENCE HIGH SCHOOL,	TEACHER	68,059		1,505		70,054	1,015	10,280
EAST PROVIDENCE HIGH SCHOOL	TEACHER	68,559		1,188	3,567	73,314	1,063	10,213
EAST PROVIDENCE HIGH SCHOOL	TEACHER	68,301		1,675	3,020	72,996	1,058	10,247
EAST PROVIDENCE HIGH SCHOOL	TEACHER	66,301		1,506		89,808	1,012	10,222
EAST PROVIDENCE HIGH SCHOOL	TEACHER	67,529		1,675	47	69,204	1,003	10,134
EAST PROVIDENCE HIGH SCHOOL	TEACHER	69,569		236		68,559	984	10,039
EAST PROVIDENCE HIGH SCHOOL	TEACHER	68,589		2,178		70,738	1,025	896,01
EAST PROVIDENCE HIGH SCHOOL	TEACHER.	822,733	200	0	*	57,845	839	8,470
EAST PROVIDENCE HIGH SCHOOL	TEACHER	57,338	507	136		57,845	839	8,470
EAST PROVIDENCE HIGH SCHOOL	TEACHER	41,444		1,675	96	43,119	9239	6,314
EAST PROVIDENCE HIGH SCHOOL	TEACHER	40,517		Ä	ě	40,517	500	5,933
EAST PROVIDENCE HIGH SCHOOL	TEACHER	630,0455		1,957	::	70,515	1,022	10,326
EAST PROVIDENCE HIGH SCHOOL	TEACHER	62,523			90	67,529	628	9,888
EAST PROVIDENCE HIGH SCHOOL	TEACHER	67,529		1,505	ĕ	#\$00'89	1,001	10,109
EAST PROVIDENCE HIGH SCHOOL	TEACHER	68,659		1,505	99	70,054	1,018	10,250
EAST PROVIDENCE HIGH SCHOOL	TEACHER	27,424		V	¥	27,424	390	4,016
EAST PROVIDENCE HIGH SCHOOL	TEACHER	58,111	. 507	Ė		58,618	850	8,584
EAST PROVIDENCE HIGH SCHOOL	TEACHER	51,573	2005	100		52,080	755	7,628
EAST PROVIDENCE HIGH SCHOOL	TEACHER	67,529		ÿ	2.	67,525	878	9,888
PAST BORNIDBNOS DICH COURSE	THE ACTURES	68 304		(10		AR 504	900	40.002

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CAN'T DOWNSTRUCE HERM SCHOOL	TEACHER	67,529		1,675		69,204	1,003	10,134
SORRES HORSE HORSE HORSE SORRES	TEACHER	53,945	500	)		54,447	788	7,973
SON OF HEALT DESIGNATION AND A SOUND OF THE PARTY OF THE	THAGETER	67,529		1,575		69,204	1,003	10,134
TOWNS HOME PROPERTY STATES	TEACHER	66,301				68,301	990	10,002
PAST PROMIDENCE HISTORY	TEACHER	67,629		4	,	67,529	979	9,009
HAST BROWNENDE HIGH SCHOOL	TEACHER	67,529		٠	ì	67,529	628	9,888
EAST PROVIDENCE HIGH SCHOOL	TEACHER	14,781	÷			14,781	274	
EAST PROVIDENCE HIGH SCHOOL	TEACHER	50,543	507			51,050	740	
EAST PROVIDENCE HIGH SCHOOL	TEACHER	50,543	507			050,70	740	
EAST PROVIDENCE HIGH SCHOOL	TEACHER	36,963	209			327,480	543	
EAST PROVIDENCE HIGH SCHOOL	TEACHER	008'9	ŧ			5,800	84	
EAST PROVIDENCE MIGH SCHOOL	TEACHER	69,569				68,559	968	
EAST PROVIDENCE HIGH SCHOOL	TEACHER	35,953	5007			37,450	25	
EAST PROVIDENCE HIGH SCHOOL	TEACHER	50,543	700			51,050	740	
FAST PROVIDENCE INCH SCHOOL	TEACHER	50,543	507			51,050	740	
FAST PROVIDENCE HIGH SCHOOL	TEACHER	50,543	205			51,050	740	

1,487,616
210,577
10,120,814
60,157
70,555
28,364
9,963,766
TOTALS

CTC	MAINTENANCE	42,647		1,760	1	44,407	3,397	5,773
cric	DIRECTOR	91,587		3,337	114	94,904	1,376	13,897
CTC	SECRETARY	40,822			¥	40,822	3,123	8,554
cro	TEACHER	57,338	107	A.		57,845	833	8,470
CTC	TEACHER	68,559		(q		638,859	994	10,030
CTC	TEACHER	58,111	507	¥	42	58,613	050	8,584
CTC	TEACHER	67,529		0	12	67,523	67/2	9,883
CTC	TEACHER	68,559		1,005	6,198	75,262	1,091	10,260
cro	odia.	67,529			N.	67,529	626	9,888
arc	TEACHER	68,559		0	nič	68,459	1488	10,055
CTC	TEACHER	67,529		1,675	100	69,204	1,000	10,139
CTC	TEACHER	68,301		1,188	A.	089'69	1,005	10,176
CORE	TEACHED	68.689		4.676	5 192	75.426	1,094	10,285

 130,416
17,727
858,154
10,391
11,140
1,014
835,608
TOTALS

COORDS CLEMENTARY	22,596 1,728 4,973 4,973	22,596		O.	58	22,896	1,728	4,973
SANIKAS ELEMENISTASIA	PARESTANT	18,824		1	3.5	10,824	1,440	4,543
PRANICS ELEMENIARY	The section of the se	22,197				22,197	1,698	4,885
FRANICS ELEMENTARY	Sporostra	22,898				22,586	1,729	4,973
FRANICS ELEMENTARY	Appendix	23,771		ÿ		11,82	1,818	5,231
FRANKS ELEMENTARY	AGGIGLEMAN	22.154		1	17	22,194	1,698	4,884
PANICS ELEMENTARY	MANUAL ENGINEERS	22.194		,		22,194	1,698	4,884
FRANCS ELEMENTARY	INVITATION CONTRACT	89,310		3,337	,	92,657	4,344	13,568
FRAMICS ELEMENIARY	The second second	7,773			, (¢	7,373	505	117.11
PRANICS ELEMENTARY	ć «	29,1883		4		9,186	703	2,022
FRANICS ELEMENTARY	2 0	9,023				5,023	800	1,996
PRAMICS ELEMENIANS	200 1	7.983				7,983	119	1,757
Property of themenature	1 0 0	8,489				8,459	547	1,862
PRAINING ELEMENTARY	ć «	29,485		i		9,186	703	2,022
PROMICE ELEMENTARY	SOCOUTABLE	27,319			٠	27,319	2,090	6,012
PROVICES ELEMENTARY	TOACSHED	67,529		ş		67,529	879	9,885
SAMICS SILEMEN IANT	CONTRACTOR	67,529				67,529	978	8,888
PRANCS ELEMENIARY	STREET, STREET	06,559		2.178		70,736	1,026	10,358
FRANKS ELEMENT	Control of the Contro	48,475	202			48,502	700	7,125
FRAMICS ELEMENTARY	IEACHER	67 629	0.000		9271	68,450	586	9,888
PRANICS ELEMENTARY	ICACATER	988 889		4 606		70,064	1,016	10,260
FRAMICS ELEMENTARY	TEACHER	68 450		1 957		70,515	1,022	10,326
FRANICS ELEMENTARY	TACHER	62,529				67,529	828	9,838
FRANKS ELEMENIARY	- Constitution	68,559		1.957		70,515	1,022	10,328
PROBLEM PLEMENTARY	TECHNICAL CO.	45.037	507	)	ě	45,544	099	6,689
PARAMO ELEMENTARY	With Charles	68.559		1.505	100	70,064	910'1	10,290
FRANKS ELEMENTARY	ASSESSED AND ASSESSED.	68,550		,	×	68,559	168	10,039
SDANICS DEMENTARY	HEROTE	63,940	507		ě	54,447	781	7,973
GRANICS IN EMENTARY	TEACHER	48,175	507	7.0	્લ	48,682	706	7,129
FRANCS FLEMENTARY	TEACHER	665,559			(0)	68,850	994	10,039
FRANKS ELEMENTARY	TEACHER	699'89		2,178	01	70,736	1,025	10,358
FRANCS FLEMENTARY	TEACHER	68,559		1,675	(4)	70,234	1,018	10,255
		See A		4 0000		200,400	1,008	10,175

68,559         1,675         1,914         72,148           47,145         507         -         47,852           68,559         -         -         65,559           67,529         -         -         67,529           47,145         507         -         47,622           68,559         -         47,622         68,529           40,201         507         -         88,529           40,201         507         -         88,529           68,559         -         -         88,529           68,559         -         -         88,529           68,559         -         -         40,236           68,559         -         -         88,529           68,559         -         -         88,529           68,559         -         -         80,234           68,569         -         -         -         40,234           68,569         -         -         -         -         80,234	TOTAL BUSCHOOL THE	THE PROPERTY OF THE PROPERTY OF THE PROSTHON OF THE	DASE	STEP	STEP TO LENGEVITY	STREND	SITPEND FOTAL SALARY	FIGA.	FICA, PENSION
TEACHER         47,445         507         47,582           TEACHER         68,559         -         47,583           TEACHER         68,559         -         67,529           TEACHER         68,569         -         67,529           TEACHER         68,569         -         67,629           TEACHER         68,559         -         47,602           TEACHER         68,559         -         47,602           TEACHER         68,559         -         40,301           TEACHER         68,559         -         -           TEACHER         68,559         -         - <td>FRANKS ELEMENTARY</td> <td>TEACHER</td> <td>68,559</td> <td></td> <td>1,675</td> <td>1,914</td> <td>72,148</td> <td>1,046</td> <td>10,285</td>	FRANKS ELEMENTARY	TEACHER	68,559		1,675	1,914	72,148	1,046	10,285
TEACHER 68,559 - 67,529 - 68,559  TEACHER 67,529 - 67,529  TEACHER 68,559 - 67,529  TEACHER 68,550 - 67,622  TEACHER 68,550 - 70,728  TEACHER 68,550 - 67,023  TEACHER 68,550 - 70,728  TEACHER 68,559 - 70,234  TEACHER 68,559 - 70,234  TEACHER 68,559 - 69,747	FRANKS ELEMENTARY	TEACHER	47,145	503	•		47,852	169	8,878
TEACHER         68,559         -         67,529           TEACHER         67,529         -         67,529           TEACHER         68,559         -         67,529           TEACHER         68,559         -         70,735           TEACHER         68,559         -         70,735           TEACHER         68,559         -         40,234           TEACHER         68,559         -         70,234           TEACHER         68,559         -         70,234           TEACHER         68,559         -         70,234           TEACHER         68,559         -         68,539	FRANICS ELEMENTARY	TEACHER	88,519		. (4)	(4)	88488	984	10,009
TEACHER 67,529  TEACHER 68,559	FRANICS ELEMENTARY	TEACHER	68,559		£	ï	68,559	394	10,039
TEACHER 68,559	FRANICS ELEMENTARY	TEACHER	67,529			0.00	62,529	878	9,693
TEACHER 68,559 2,178 - 47,692 TEACHER 68,559 2,178 - 70,735 1 TEACHER 68,559 - 60,301 507 - 40,305 1 TEACHER 68,559 1,875 - 70,234 1 TEACHER 68,559 1,875 - 70,234 1	FRANICS BLEMENTARY	TEACHER	635,85		*	X	68,553	968	10,039
TEACHER 68,559 2,178 - 70,738 1 TEACHER 69,559 - 70,234 1 TEACHER 68,559 1,875 - 70,234 1 TEACHER 68,559 1,489 - 69,747 1	FRANICS BLEMENTARY	TEACHER	47,145	200	4	A	47,652	169	8,978
TEACHER 68,559 88,559  TEACHER 60,501 507 - 40,358  TEACHER 68,559 1,875 - 70,234 1  TEACHER 68,569 1,488 - 69,747 1	FRANICS ELEMENTARY	TEACHER	68,550		2,178	. *	70,738	1,028	10,358
TEACHER 40,301 507 - 40,858 70,234 1 TEACHER 68,559 1,875 - 70,234 1 TEACHER 68,569 1,488 - 69,747 1	FRANICS ELEMENTARY	TEACHER	68,569			9.	88,559	166	90,019
TEACHER 68,559 1,875 - 70,234 1 TEACHER 68,559 1,488 - 69,747 1	FRANICS ELEMENTARY	TEACHER	40,351	500			40,858	592	5,983
TEACHER 60,569 1,188 - 69,747 1	FRANCS ELEMENTARY	TEACHER	68,559			SSE	70,234	1,018	10,285
	PRANECS ELEMENTARY	TEACHER	699'89		1,188	E	69,747	1,011	10,213

ľ	346,313	
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	COTALS	-

AND DESCRIPTION OF THE PROPERTY OF THE PROPERT	ARABATTERIORE	42,647		1,460		44,107	9,374	8,707
HENNESSEY ELEMENTARY	Control of	84.111		į	į	84,111	1,220	12,317
HENNESSEY ELEMENTARY	PRIMAIPME	0.003				0.638	6865	1.914
HENNESSEY ELEMENTARY	S.A.	1				0.00	200	4 19079
HENNESSEY BLEMENTARY	S.A.	2,886,7				1,803	i i	1,450
HENNESSEY FLEMENTARY	SA	281,92				3,186	703	2,022
HEMNESSEY O PARENTARY	4	9,188		i,		5,188	703	2,022
MENNESSEY BERNEARY	SECRETARY	27,310		P	٠	27,319	2,090	6,012
CONTRACTOR OF CHICAGO	TACHES .	30,944	500	É	,	31,451	450	4,605
Variation of Chicago	TEACHER	67,529		7	ı	67,529	625	9,888
ACTIVITIES OF THE PROPERTY OF	TEACHER	67,529				67,529	678	8888
ALTERNATION OF THE PROPERTY OF	TESCHER	68,559		1,544		70,103	1,016	10,285
DEPARTMENT COMMENSARY	TERCHER	67,523				67,629	978	9,888
HENNESON CHAMBERSON	TESCHER	67,529		Ŷ.	20	67,629	87/8	9,888
PENNESSEE PERMITS	THE CHILD	88,659		1,505	14	70,064	1,015	10,250
HENNESSET ELEMENTARY	THEORY	67,529		X		67,529	826	9,888
THE STREET CALIFORNIA CONTRACTOR	WEACHERS	67,629		7,505	ï	69,034	1,00,1	10,108
TOTAL DESIGNATION OF THE PROPERTY OF THE PARTY OF THE PAR	Sun Country	699,853		1,188	1,914	71,861	1,039	10,213
THEN SERVICE STATE OF THE SERVICE	CONCESS OF THE PARTY OF THE PAR	60,734	200			61,241	888	8,950
MENNESSEY ELEMENTARY	IEACHES.	53.940	507	,		54,447	789	7,973
HENNESSET ELEMENTARY	STORY OF THE STORY	68.559				68,559	994	40,090
HENNESSET ELEMENTARY	THE CHARLES	68.559		9	(4)	68,559	994	10,039
HENNESSEY ELEMENTARY	TENONER	525,529				67,529	973	9,888
HENNESSET CLEMEN ION	THE STATE OF THE S	60,734	500	0.00		61,241	888	8,988
HENNESSET ELEMENTARY	THACHED	68,539		1,188	*	59,747	1,041	10,213
PENNENGER BLEMENTAL	NAME OF TAXABLE PARTY.	68,559		1,406	009	70,004	1,016	10,250
AMERICAN DISTRICT OF THE PROPERTY OF THE PROPE	THE POST OF THE PO	68,589		1,957	7	70,515	1,022	10,326
TEMPOSSET ELEMENTARY	TENCHED	69,659		1,967	×	70,515	1,022	10,326
MINISTER DE L'ANDREADA	THACKER	67,529		٠		67,529	0.26	9,888
Hardwood, themsony		100	11.00000			24.00	0.45	6.48

244,013

KENT HEIGHTS ELEMENTARY	MAINTENANCE	42,647				42,547	3,263	9,385
KENT HEIGHTS ELEMENTARY	MAINTENANCE	40,741		ā	100	49,741	3,117	8,985
KENT HEIGHTS ELEMENTARY	PRINCIPAL.	88,351		3,337	Q.	89,688	1,300	13,133
KENT HEIGHTS ELEMENTARY	SA.	9,023		Ř.	ě	9,023	930	1,986
KENT HEIGHTS ELEMENTARY	SA	8,439			89	8,459	647	1,862
KCENT HEIGHTS ELEMENTARY	3.4.	7,773		79.5		7,773	1005	1,711
KENT HEIGHTS ELEMENTARY	SECRETARY	27,319		×	*	27,319	2,090	6,912
KENT HEIGHTS ELEMENTARY	TEACHER	650,050		1,544	37%	70,103	1,018	10,265
KENT HEIGHTS ELEMENTARY	TEACHER	698'89		47.7	(4)	70,103	1,016	10,285
KENT HEIGHTS ELEMENTARY	TEACHER	699'00		8	i)	68,859	100	10,039
KENT HEIGHTS BLEMENTARY	TEACHER	48,175	600			48,682	706	7,529
ICENT HEIGHTS ELEMENTARY	TEACHER	68,559		1,675	5,000	75,234	1,091	10,285
KENT HEIGHTS ELEMENTARY	TEACHER	68,559		1,957	ē	70,515	1,022	10,326
KENT HEIGHTS ELEMENTARY	TEACHER	60,734	2003	,		51,241	888	8,968
KENT HEIGHTS ELEMENTARY	TEACHER	88,559		1,957	1,493	772,008	1,044	10,328
KENT HEIGHTS ELEMENTARY	TEACHER	27,012		1	505	28,007	909	3,865
KENT HEIGHTS BLEMENTARY	TEACHER	68,559		1,957		70,815	1,022	10,526
KENT HEIGHTS ELEMENTARY	TEACHER	68,589		1,957	¥	70,515	1,022	10,326
KENT HEIGHTS ELEMENTARY	TEACHER	87,529		1,505		69,034	1,001	10,109
KENT HEIGHTS ELEMENTARY	TEACHER	88,559		1,544		70,103	1,016	10,268
IGENT HEIGHTS ELEMENTARY	TEACHER	68,559		1,867	8	70,515	1,022	10,328
KENT HEIGHTS ELEMENTARY	TEACHER	699'889		1,544	10	70,103	1,016	10,265
KENT HEIGHTS ELEMENTARY	TEACHER	68,559		2,178	×	70,736	1,026	10,358
KENT HEIGHTS ELEMENTARY	TEACHER	699'89		2,178	9	70,736	1,026	10,555
KENT HEIGHTS BLEMENTARY	TEACHER	68,559		1,506		70,064	1,016	10,250
And any or the Control of the state of the s	The state of the s	68 550			2	68 850	8894	10,039

227,245
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TOTALS

MARKETIN MEDILE SCHOOL	ASSISTANT AND F SCHOOL ASSISTANT 5,180	23,538		·	ì	23,530	1,801	5,180
TOOLS OF THE PROPERTY OF THE P	ASSISTANT	23,538				23,638	1,001	5,180
MANAGEMENT OCCUPATION	INSTITUTE	23,536		1	÷	23,538	1,801	5,180
Andrei Militaria accione	100000	24,762				24,762	1,894	5,449
MANY CIN DISTANCE SACRAGE	ASSISTANT	24,762		ï	à	24,762	1,894	5,449
AND THE PROPERTY OF SOLUTIONS	ASSESTABLE	58,953	1007	í	1	37,400	543	6,405
MARKET MINISTER SCHOOL	A COUNTY AND THE PARTY OF THE P	22,696			ı	22,596	1,729	4,973
MAKIN MIDDLE SCHOOL	ASSISTANT	36,953	507	4	9	37,480	5753	5,485
TOOLS OF THE PROPERTY OF THE P	ASSISTABLE	22,596		,		22,596	1,729	4,973
MONEY OF STREET STREET	TNATOROGE	22,596		- 1		22,598	1,729	4,973
MARKETIN BILLDONE SCHOOL	ASSISTANT	41,381	200	37		41,655	209	6,134
AND THE WINDS OF SOME	ASSESTANT	68,816		,		58,815	988	10,077
ANA SCOTING MATCHES SCORED OF	ASSISTANT	38,953	200	¥		37,480	543	5,485
MARTIN MIDDLE SCHOOL	ASSISTANT	22,107		*		22,197	1,690	4,885
MARTIN MIDDLE SCHOOL	ABSISTANT	22,596		(4)	84	22,596	1,729	4,973
MARTIN MIDDLE SCHOOL	ASST. PRINCIPAL	87,288		3,337	14	90,623	1,314	13,270
MARTIN MIDDI F SCHOOL	MAINTENANCE	42,547		1,360	20	44,457	3,397	9,773
MARTIN MEDICAL SCHOOL	MANNTENANCE	42,647		1,460	¥	44,107	3,374	202'6
MARTIN MIDDLE SCHOOL	MUNCHENANCE	42,647		1,310	(4)	43,957	3,36,5	1,673
MANCHIN MIDDLE SCHOOL	MAINTENANCE	42,647		1,450	è	44,107	5,374	9,707
MARTIN MIDDLE SCHOOL	MAINTENANCE	58,534		3,000	2,000	63,584	4,284	13,653
MARCHINA MISCOLE SCHOOL	PARAMETERA	49,147		1,610	*	50,757	3,883	11,170
Assessment without a composite	MAINTENANCE	22,194		,		22,194	1,656	4,884
WASHIN MIDDLE SCHOOL	PRINCIPAL	728,8277		3,337	- (6)	101,964	1,478	14,931
MANAGEM MICHAEL SCHOOL	SECRETARY	28,781			*	28,781	2,049	5,094
MARTIN MIDDLE SCHOOL	SECRETARY	18,748				18,748	1,434	4,128
MACTIN MIDDLE SCHOOL	SECRETARY	33,600			0.1±	33,800	2,570	7,394
MARCHIN MIDDLE SCHOOL	SECRETARY	33,600		17	9)	33,600	2,570	7,394
WARTEN MIDDLE SCHOOL	TEACHER	67,529		,		67,529	878	8888
MARTIN MIDDLE SCHOOL	TEACHER	67,529		1,188		68,717	988	10,062
MARTIN MIDDLE SCHOOL	TEACHER	53,940	109		2)	54,447	7789	7,978
MARTIN MIDDLE SCHOOL	TEACHER	68,559		4	205	68,589	984	10,039
		400000				State and	one	100000

MARTIN MIDDLE SCHOOL	TEACHER	69,074		1,544	٠	70,618	1,024	10,341
MARTIN MIDDLE SCHOOL	TEACHER	67,529			3,294	70,823	1,027	9,388
MARTIN MEDDLE SCHOOL	TEACHER	68,816		1,675	3,020	73,512	1,086	10,322
MARTIN MIDDLE SCHOOL	TEACHER	218,835		1,675	ı	79,481	1,022	10,322
MARTIN MIDDLE SCHOOL	TEACHER	638,5559		1,505	3,294	73,358	1,054	10,260
MARTIN MIDDLE SCHOOL	TEACHER	68,559				68,559	968	10,039
MARTIN MIDDLE SCHOOL	TEACHER	68,550		1,506		70,084	1,016	10,250
MARTIN MIDDLE SCHOOL	TEACHER	40,351	2007	Č4	9	40,858	593	0,983
MARTIN MIDDLE SCHOOL	TEACHER	67,529		1,188	4	58,717	506	10,062
MAKTIN MIDDLE SCHOOL	TEACHER	68,553		*	4	69,559	984	30,039
MARTIN MIDDLE SCHOOL	TEACHER	60,734	2005	36		61,241	888	8,968
MARTIN MIDDLE SCHOOL	TEACHER	67,828		i	90	67,529	979	9,838
MARTIN MIDDLE SCHOOL	TEACHER	855,83		7,544	**	70,103	1,016	10,255
MARTIN MIDDLE SCHOOL	TEACHER	67,529		59		67,529	878	9,838
MARTIN MIDDLE SCHOOL	TEACHER	68,559		1,544	3,925	74,029	1,073	10,235
MARTIN MIDDLE SCHOOL	TEACHER	54,970	507	×	¥	55,477	804	6,124
MARTIN MIDDLE SCHOOL	TEACHER.	68,559		1,188	3,020	72,767	1,055	10,213
MARTIN MIDDLE SCHOOL	TEACHER	67,529				67,529	67.0	9,868
MARTIN MIDDLE SCHOOL	TEACHER	67,529		×	ė	67,529	878	988'6
MARTIN MIDDLE SCHOOL	TEACHER	69,559		550	122	69,480	1,007	10,038
MARTIN MIDDLE SCHOOL	TEACHER	68,559		(E)	3,294	71,853	1,042	10,039
MARTIN MIDDLE SCHOOL	TEACHER	88,559		(	924	60,460	1,007	10,039
MARTIN MIDDLE SCHOOL	TEACHER	67,529			1,197	68,726	186	2,885
MARTIN MIDDLE SCHOOL	TEACHER	62,529		*	¥	67,520	600	9,888
MARTIN MIDDLE SCHOOL	TEACHER	68,559		1	. 6	60,559	1004	10,039
MARTIN MIDDLE SCHOOL	TEACHER	62,528		i e		87,529	878	0,659
MARTIN MIDDLE SCHOOL	TEACHER	58,368	1003	30	8	58,875	100	8,62
MARTIN MIDDLE SCHOOL	TEACHER	69,569		90		68,559	988	10,039
MARTIN MIDDLE SCHOOL	TEACHER	68,659		: (*)	100	63,559	988	10,039
MARTIN MIDDLE SCHOOL	TEACHER	47,145	507	30	+	47,852	169	6,978
MARTIN MIDDLE SCHOOL	TEACHER	68,304		1,875		879,978	1,015	10,247
MARTIN MIDDLE SCHOOL	TEACHER	66,301		1,168	(8)	09,489	1,008	10,176
MANAGEMENT AND RESOURCES	TEACHER	67,529		1,605	5	69,034	1,00,1	10,109

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POSTO DI SECULIA DI CONTRA	THACHER	605,65		1,957		70,815	1,022	10,328
MANUAL SCHOOL	ODE CONT.	60,509		1,857		70,616	1,022	10,328
MARTIN MILDLE SCHOOL	TOPOCOLE I	68,659		1,188	135	59,747	1,011	10,213
MARKIN MIDDLE SCHOOL	NEW CHIEF	88,558				68,559	994	10,039
MARTIN MIDDLE SCHOOL	STEVEN	68,559		1,675		70,234	1,018	10,285
MAKTIN MIDDLE SCHOOL	TENCHEN	62,629				67,529	979	9,888
MARTIN MIDENE SCHOOL	Name of the second	54,970	200	4	*	55,477	900	8,124
MARTIN MIDDLE SCHOOL	- Inventor	68,550		1,188		69,747	1,011	10,213
MARTIN MIDDLE SCHOOL	IEACHEN.	620,73			٠	67,629	878	9,888
MAKTIN MINDLE SCHOOL	TEACHER	68,550		1,544	٠	70,103	1,016	10,265
MARKIN MIDDLE STATOOL	TOWNER OF THE REAL PROPERTY.	69,074		À	100	69,074	1,002	10,115
MAKE IN MIDDLE SCHOOL	TEACHER	60,543	100	770	(a	51,050	740	7,475

691,454
104.073
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24,867
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TOTALS

MEADDWICKEST AT WADDINGTON ASSISTANT	ASSISTANT	22,197		•	22,117	1,698	4,885
MEADDWICKEST AT WADDINGTON	ASSESTANT	22,596			22,586	1,729	4,973
MEADOWCREST AT WADDINGTON	ASSISTANT	21,809	v		21,009	1,003	4,739
MEADOWCREST AT WADDINGTON	ASSISTANT	22,197			22,197	1,638	4,885
MEADOWICREST AT WADDINGTON	ASSISTANT	74,387	4		21,397	1,637	4,709
MEADOWCREST AT WADDINGTON	ASSISTANT	22,197	-	*	22,197	1,699	4,885
MEADOWCREST AT WADDINGTON	ASSISTANT	22,596			22,596	1,729	4,973
MEADOWCREST AT WADDINGTON	ASSISTANT	22,898		*	22,598	1,729	4,973
MEADOWICHEST AT WADDINGTON	ASSISTANT	23,372			23,372	1,785.	5,143
MEADOWGREST AT WADDINGTON	ASSISTANT	22,095	্ৰ	()	22,596	1,729	4,973
MEADOWCREST AT WADDINGTON	MAINTENANCE	42,647	1,310	٠	43,957	3,363	9,573
MEADOWCREST AT WADDINGTON	TEACHER	40,517	÷	2	40,517	1888	5,833
MEADOWCREST AT WADDINGTON	TEACHER	68,559	1,605	1,540	71,704	1,040	10,250
MEADOWCREST AT WADDINGTON	TEACHER	67,029			67,529	828	988,0
MEADOWCREST AT WASDINGTON	TEACHER	68,559	1,675	i	70,234	1,018	10,285
MEADOWCREST AT WADDINGTON	TEACHER	66,559		100	69,669	1660	10,039
MEADOWCREST AT WADDINGTON	TEACHER	69'889	3	i,	68,559	984	10,039
MOTORIOGNAT AT WARDINGTON	TEACHER	41,135			44 496	RUR	ACM III

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	TOTALS	I

22,596 22,596	ASSISTANT	22,596		٠	, k	22,596	1,729	4,973
Out printed at the state of the	TNATCHER	23,777		į	t	23,774	1,818	5,231
OLDSON CLEMENTON	ASSISTANT	23,771		739	34	23,771	1,818	5,231
CLATTORN CALCULATIONS	MAINTENANCE	42,647		1,780	¥	44,407	7,997	8,773
CLUMAN DI EMENTARY	PRINCIPAL	83,823		2,045	- 1)	800,000	1,245	12,574
OLDHAM ELEMENTADY	40	7,963		10!		7,985	611	1,757
CHORAGE CAMENTARY	4	8,6598		97	*	8,698	999	1,914
CHARLES BACKETARY	SECRETARY	18,312			. 9	10,312	1,401	4,030
COLUMN SELECTION OF THE SEASON	TEACHER	68,859			28	68,559	2004	10,039
COLUMN ELEMENTADY	TEACHED TO	68,301		9		68,331	066	10,002
A Discount Of Page 1970	STACHES OF THE PERSON OF THE P	44,770	507	•	,	45,288	550	6,631
COLUMN ELEMENTS	CONTRACTOR OF THE PARTY OF THE	67,729		10.	1,840	68,169	1,003	8,688
OLEHAM ELEMENIAN	THE PROPERTY OF THE PARTY OF TH	68.301				58,351	880	10,002
OLDITAM ELEMENTARY	IEACHER.	61 573	200	. 10		62,080	765	7,626
OLDHAM ELEMENTARY	ובארשוניי	0 00 00			9	68 550	599	10,035
OLDHAM ELEMENTARY	TEACHER	Discoult I		·	ï	and and		A STATE OF STATE OF
OLDHAM ELEMENTARY	TEACHER	68,816		ř	10	68,816	288	10,07
OLDHAM ELEMENTARY	TEACHER	67,529		4	e.	67,529	878	0,888
The second secon	11000	67,529			22	62,529	070	9,899

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ASSISTIVANT 22,535	DISLO ELEMENTARY	ASSISTANT	23,771		Á		177,82	1,818	5,231
ASSISTANT 22,673 - 1, 22,673 1, 1, 400	DRLO ELEMENTARY	ABSISTANT	22,596		4		22,598	1,729	4,973
AMMYTERANUCE 40,367 1,400 - 64,107 3,3  PRINCIPAL 0,035 1,400 - 64,107 3,3  S.A. 3,163 3,403 - 7,773 3,40  S.A. 3,163 3,403 - 7,773 3,40  S.A. 3,163 3,403 3,403 3,403 3,404  TEACHER 0,732 0,732 0,732 0,732 3,403  TEACHER 0,732 0,732 0,732 0,732 0,732 1,401  TEACHER 0,732 0,732 0,732 0,732 0,732 1,401  TEACHER 0,732 0,732 0,732 0,732 0,732 1,401  TEACHER 0,732 0,732 0,732 0,732 0,734 0,732 1,401  TEACHER 0,732 0,732 0,732 0,732 0,732 0,732 0,732 0,732 0,732 0,732 0,732 0,732 0,732 0,732 0,732 0,732 0,732 0,732 0,732 0,732 0,732 0,732 0,732 0,732 0,732 0,732 0,732 0,732 0,732 0,732 0,732 0,732 0,732 0,732 0,732 0,732 0,732 0,732 0,732 0,732 0,732 0,732 0,732 0,732 0,732 0,732 0,732 0,732 0,732 0,732 0,732 0,732 0,732 0,732 0,732 0,732 0,732 0,732 0,732 0,732 0,732 0,732 0,732 0,732 0,732 0,732 0,732 0,732 0,732 0,732 0,732 0,732 0,732 0,732 0,732 0,732 0,732 0,732 0,732 0,732 0,732 0,732 0,732 0,732 0,732 0,732 0,732 0,732 0,732 0,732 0,732 0,732 0,732 0,732 0,732 0,732 0,732 0,732 0,732 0,732 0,732 0,732 0,732 0,732 0,732 0,732 0,732 0,732 0,732 0,732 0,732 0,732 0,732 0,732 0,732 0,732 0,732 0,732 0,732 0,732 0,732 0,732 0,732 0,732 0,732 0,732 0,732 0,732 0,732 0,732 0,732 0,732 0,732 0,732 0,732 0,732 0,732 0,732 0,732 0,732 0,732 0,732 0,732 0,732 0,732 0,732 0,732 0,732 0,732 0,732 0,732 0,732 0,732 0,732 0,732 0,732 0,732 0,732 0,732 0,732 0,732 0,732 0,732 0,732 0,732 0,732 0,732 0,732 0,732 0,732 0,732 0,732 0,732 0,732 0,732 0,732 0,732 0,732 0,732 0,73	IRLO ELEMENTARY	ASSISTANT	22,673		ÿ.	A	22,573	1,727	4,967
MAINTENANCE   42,847   1,400   44,507   33, 32, 34, 34, 34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,37   34,3	RLO ELEMENTARY	ASSISTANT	22,588		ë	1)	22,596	1,729	4,973
SAA,         \$0.5,351         3,357         **         \$0.408         1,773           SAA,         \$1,783         **         \$1,783         **         \$1,783         **         \$1,983         **         \$1,983         **         \$1,983         **         \$1,983         **         \$1,983         **         \$1,983         **         \$1,983         **         \$1,983         **         \$1,983         **         \$1,983         \$27,7,319         \$27,7,319         \$27,7,319         \$27,7,319         \$27,7,319         \$27,7,319         \$27,7,319         \$27,7,319         \$27,7,319         \$27,7,319         \$27,7,319         \$27,7,319         \$27,7,319         \$27,7,319         \$27,7,319         \$27,7,319         \$27,7,319         \$27,7,319         \$27,7,319         \$27,7,319         \$27,7,319         \$27,7,319         \$27,7,319         \$27,7,319         \$27,7,319         \$27,7,319         \$27,7,319         \$27,7,319         \$27,7,319         \$27,7,319         \$27,7,319         \$27,7,319         \$27,7,319         \$27,7,319         \$27,7,319         \$27,7,319         \$27,7,319         \$27,7,319         \$27,7,319         \$27,7,319         \$27,7,319         \$27,7,319         \$27,7,319         \$27,7,319         \$27,7,319         \$27,7,319         \$27,7,319         \$27,7,319	RLO ELEMENTARY	MAINTEMANCE	42,647		1,400		44,107	3,374	9,707
SAA 9,169	PLO ELEMENTARY	PERINCHAL	56,351		3,337		89,68	1,300	13,133
SAA         9,189         9,189         9,189           SAA         9,023         9,023         9,023           SECRETARY         27,319         7,319         7,319         2,310           TEACHER         67,319         7,314         60,443         1,           TEACHER         67,739         7,314         60,443         1,           TEACHER         60,734         607         2,314         60,443         1,           TEACHER         67,529         907         2,314         60,203         1,           TEACHER         63,530         907         90,736         90,736         1,075         90,736         1,075         90,747           TEACHER         63,530         907         90,	IRLO ELEMENTARY	S.A.	7,773		ë	1	7,773	282	1,747
SAA 9,023 SAA 9,023 SAA 9,023 SECRETARY 27,319 TEACHER 68,520 TEACHER 68,520 TEACHER 68,520 TEACHER 68,520 TEACHER 60,734 TEACHER 60,830 TEAC	RLO ELEMENTARY	S.A.	9,188			á	9,198	703	2,022
SACRETARY 27,319 - 9,023 2, 319 2, 27,319 2, 27,319 2, 27,319 2, 27,319 2, 27,319 2, 27,319 2, 27,319 2, 27,319 2, 27,319 2, 27,319 2, 27,319 2, 27,319 2, 27,319 2, 27,319 2, 27,319 2, 27,319 2, 27,319 2, 27,319 2, 27,319 2, 27,319 2, 27,319 2, 27,319 2, 27,319 2, 27,319 2, 27,319 2, 27,319 2, 27,319 2, 27,319 2, 27,319 2, 27,319 2, 27,319 2, 27,319 2, 27,319 2, 27,319 2, 27,319 2, 27,319 2, 27,319 2, 27,319 2, 27,319 2, 27,319 2, 27,319 2, 27,319 2, 27,319 2, 27,319 2, 27,319 2, 27,319 2, 27,319 2, 27,319 2, 27,319 2, 27,319 2, 27,319 2, 27,319 2, 27,319 2, 27,319 2, 27,319 2, 27,319 2, 27,319 2, 27,319 2, 27,319 2, 27,319 2, 27,319 2, 27,319 2, 27,319 2, 27,319 2, 27,319 2, 27,319 2, 27,319 2, 27,319 2, 27,319 2, 27,319 2, 27,319 2, 27,319 2, 27,319 2, 27,319 2, 27,319 2, 27,319 2, 27,319 2, 27,319 2, 27,319 2, 27,319 2, 27,319 2, 27,319 2, 27,319 2, 27,319 2, 27,319 2, 27,319 2, 27,319 2, 27,319 2, 27,319 2, 27,319 2, 27,319 2, 27,319 2, 27,319 2, 27,319 2, 27,319 2, 27,319 2, 27,319 2, 27,319 2, 27,319 2, 27,319 2, 27,319 2, 27,319 2, 27,319 2, 27,319 2, 27,319 2, 27,319 2, 27,319 2, 27,319 2, 27,319 2, 27,319 2, 27,319 2, 27,319 2, 27,319 2, 27,319 2, 27,319 2, 27,319 2, 27,319 2, 27,319 2, 27,319 2, 27,319 2, 27,319 2, 27,319 2, 27,319 2, 27,319 2, 27,319 2, 27,319 2, 27,319 2, 27,319 2, 27,319 2, 27,319 2, 27,319 2, 27,319 2, 27,319 2, 27,319 2, 27,319 2, 27,319 2, 27,319 2, 27,319 2, 27,319 2, 27,319 2, 27,319 2, 27,319 2, 27,319 2, 27,319 2, 27,319 2, 27,319 2, 27,319 2, 27,319 2, 27,319 2, 27,319 2, 27,319 2, 27,319 2, 27,319 2, 27,319 2, 27,319 2, 27,319 2, 27,319 2, 27,319 2, 27,319 2, 27,319 2, 27,319 2, 27,319 2, 27,319 2, 27,319 2, 27,319 2, 27,319 2, 27,319 2, 27,319 2, 27,319 2, 27,319 2, 27,319 2, 27,319 2, 27,319 2, 27,319 2, 27,319 2, 27,319 2, 27,319 2, 27,319 2, 27,319 2, 27,319 2, 27,319 2, 27,319 2, 27,319 2, 27,319 2, 27,319 2, 27,319 2, 27,319 2, 27,319 2, 27,319 2, 27,319 2, 27,319 2, 27,319 2, 27,319 2, 27,319 2, 27,319 2, 27,319 2, 27,319 2, 27,319 2, 27,319 2, 27,319 2, 27,319 2, 2	RILO ELEMENTARY	S.A.	9,023			*	9,023	089	1,888
SECRETARY         27,319         27,319         2,314         58,518         7,2730         7,2730         7,2730         7,2730         7,2730         7,2730         7,2730         7,2731         7,2731         7,2731         7,2731         7,2731         7,2731         7,2731         7,2731         7,2731         7,2731         7,2731         7,2731         7,2731         7,2731         7,2731         7,2731         7,2731         7,2731         7,2731         7,2731         7,2731         7,2731         7,2731         7,2731         7,2731         7,2731         7,2731         7,2731         7,2731         7,2731         7,2731         7,2731         7,2731         7,2731         7,2731         7,2731         7,2731         7,2731         7,2731         7,2731         7,2731         7,2731         7,2731         7,2731         7,2731         7,2731         7,2731         7,2731         7,2731         7,2731         7,2731         7,2731         7,2731         7,2731         7,2731         7,2731         7,2731         7,2731         7,2731         7,2731         7,2731         7,2731         7,2731         7,2731         7,2731         7,2731         7,2731         7,2731         7,2731         7,2731         7,2731         7,2731         7,273	RILD ELEMENTARY	8.A.	9,023		i	٠	9,023	080	1,980
TEACHER 68,550 - 1,914 66,443 1,1 TEACHER 68,550 - 1,914 66,443 1,1 TEACHER 60,734 607 - 6,271 TEACHER 60,734 607 - 6,720 TEACHER 60,734 607 - 6,720 TEACHER 60,734 607 - 6,720 TEACHER 63,530 607 - 6,201	RLD ELEMENTARY	SECRETARY	27,319		,		27,319	2,090	6,012
TEACHER         68,550         1,914         60,443         1,1           TEACHER         68,550	RLO ELEMENTARY	TEACHER	58,111	507	É	À	58,658	1150	8,584
TEACHER 68,559 - 60,734	RLO ELEMENTARY	TEACHER	67,520			1,914	69,443	1,007	9,688
TEACHER TEACHE	RUO ELEMENTARY	TEACHER	68,559		1	V	635,88	1004	10,039
TEACHER 60,738 507 - 61,241  TEACHER 67,338 507 - 67,828  TEACHER 67,338 507 - 67,845  TEACHER 63,381 507 - 67,845  TEACHER 63,583 507 - 68,367  TEACHER 63,583 507 - 68,367  TEACHER 63,583 507 - 68,367  TEACHER 63,583 507 - 68,369  TEACHER 63,583 507 - 68,4816  TEACHER 63,583 507 - 68,4816  TEACHER 64,594 507 - 68,4816  TEACHER 64,594 507 - 68,4816  TEACHER 64,598 507 - 68,4816  TEACHER 64,598 507 - 68,4816  TEACHER 64,588 507 - 68,4816	RLO ELEMENTARY	TEACHER	61,764	200			62,271	903	9,119
TEACHER 67,338 507 - 50,945 TEACHER 67,338 507 - 60,945 TEACHER 68,288 507 - 60,945 TEACHER 68,550 7,023 - 60,904 TEACHER 68,550 7,0234 1,023 TEACHER 68,550 7,0234 1,0234 TEACHER 88,550 507 - 68,403 TEACHER 88,550 507 - 68,403 TEACHER 68,550 507 - 68,403 TEACHER 64,504 507 - 65,411 TEACHER 64,504 507 - 65,411 TEACHER 64,504 507 - 67,283 TEACHER 64,504 507 - 67,043	RLO ELEMENTARY	TEACHER	60,734	205	i i	ા	61,241	888	8,958
TEACHER 67,529 507 - 67,529  TEACHER 68,389 507 - 68,307  TEACHER 68,389 507 - 68,307  TEACHER 68,389 507 - 68,307  TEACHER 68,559 50 0,07,000  TEACHER 68,559 507 - 68,309  TEACHER 68,559 507 - 83,704  TEACHER 64,504 507 - 83,704  TEACHER 64,504 507 - 83,704  TEACHER 64,509 507 - 83,704  TEACHER 64,509 507 - 84,259	RLO ELEMENTARY		57,338	205	î.	v.	67,645	659	8,470
TEACHER         67,336         607	RLO ELEMENTARY		67,529			e e	67,529	878	8,008
TEACHER 68,391 507 - 80,475 TEACHER 68,559 507 - 60,301 TEACHER 68,559 1,679 - 70,234 1.  TEACHER 68,559 63,764 - 93,784 TEACHER 88,559 507 - 84,447 TEACHER 53,764 507 - 84,447 TEACHER 64,804 507 - 84,447 TEACHER 64,594 507 - 84,447 TEACHER 64,599 507 - 84,289 TEACHER 57,288 507 - 84,289	PLO ELEMENTARY		57,338	200	3	i i	57,845	839	8,470
TEACHER         68,301         -         68,301           TEACHER         67,529         -         67,329         1           TEACHER         68,559         -         70,234         1           TEACHER         88,559         -         -         68,169           TEACHER         68,559         -         -         53,764           TEACHER         53,940         507         -         54,447           TEACHER         64,504         507         -         54,447           TEACHER         64,504         507         -         53,504           TEACHER         57,338         507         -         57,645           TEACHER         57,545         -         57,645	RLO ELEMENTARY	92	58,353	200	i	Q.	58,875	924	8,621
TEACHER 69,559 - 67,529 1,  TEACHER 68,559 (4,676 - 67,224 1,  TEACHER 53,764 - 68,169 (507 - 68,109 (507 - 64,251 1)  TEACHER 68,559 507 - 54,447 (54,804 (507 - 67,411 1)  TEACHER 68,559 507 - 68,109 (54,804 (507 - 67,848 (507 - 64,251 1)  TEACHER 68,559 507 - 64,251 (54,804 (507 - 64,251 1)  TEACHER 68,559 507 - 64,251	IRLO ELEMENTARY	TEACHER	68,301		ŷ/	¥	58,301	990	10,002
TEACHER 68,550 1,076 - 70,234 1,  TEACHER 53,764 - 88,816  TEACHER 68,559 - 93,764  TEACHER 68,559 507 - 68,109  TEACHER 64,804 507 - 54,447  TEACHER 64,839 507 - 67,843  TEACHER 64,529 507 - 67,845  TEACHER 64,251	RLO ELEMENTARY	TEACHER	67,529		,		67,529	979	8888
TEACHER         68,016         -         68,816           TEACHER         53,764         -         -         93,764           TEACHER         68,559         -         -         63,764           TEACHER         53,940         507         -         54,447           TEACHER         64,504         507         -         65,411           TEACHER         64,504         507         -         63,583           TEACHER         57,243         507         -         57,645           TEACHER         43,749         507         -         64,256	IRLO ELEMENTARY	TEACHER	69,559		1,675	٠	70,234	1,010	10,235
TEACHER         53,764         -         -         93,764           TEACHER         68,559         -         -         68,409           TEACHER         53,940         507         -         54,447           TEACHER         64,804         507         -         63,593           TEACHER         57,238         507         -         57,643           TEACHER         43,749         507         -         64,256	RLO ELEMENTARY	TEACHER	68,610		è		68,816	886	10,077
TEACHER         68,559         -         -         63,098           TEACHER         53,940         507         -         54,447           TEACHER         64,804         507         -         65,411           TEACHER         68,559         -         -         63,599           TEACHER         57,243         507         -         57,843           TEACHER         43,749         507         -         44,256	IRLO ELEMENTARY	TEACHER	33,764		22	104	33,784	400	4,944
TEACHER         53,940         507         -         54,447           TEACHER         64,804         507         -         65,411           TEACHER         64,538         -         -         83,583           TEACHER         57,845         -         -         57,845           TEACHER         43,749         507         -         44,256	IRLO ELEMENTARY	TEACHER	68,559		(4)	30	688,839	966	10,039
TEACHER 64,804 507 - 65,411 TEACHER 64,559 - 60,559 TEACHER 57,238 507 - 44,256	IRLO BLEMENTARY	TEACHER	53,940	209	÷	ě	54,447	788	7,973
TEACHER 68,559 - 88,559 TEACHER 57,245 507 - 44,251	RLO ELEMENTARY	TEACHER	64,904	507	100	e v	65,411	BMS	9,578
TEACHER 57,838 507 - 57,845 TEACHER 53,749 507 - 44,256	MILO ELEMENTARY	TEACHER	68,559		¥	÷	68,569	198	10,039
TEACHER 43,749 507 - 44,258	IRLO ELEMENTARY	TEACHER	97,338	205	)	٠	57,845	600	8,470
	PRIO ELEMENTARY	TEACHER	43,749	507	: X		44,258	542	6,481

CONCO II POLICE DATABLE IN	ASSISTANT	225,623		*	(f)	23,538	23,638 - 23,638 1,801 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,180 5,	5,180
KIVERSILE MIDDLE SCHOOL	According	23,538		,	21	23,538	1,801	5,180
MVERSIDE MIDDLE SCHOOL	POSSESSION OF THE PARTY OF THE	21,809		(		21,809	1,688	4,789
RIVERSIDE MIDDLE SICHOOL	AGGIO HAVE	23.538			,	23,538	1,801	5,180
RIVERSIDE MIDDLE SCHOOL.	ASSISTANT	297.92				24,762	1,094	5,448
RIVERSIDE MIDDLE SCHOOL	ASSISTANT	VIII-07				22.747	1,738	4,899
RIVERSIDE MIDDLE SCHOOL.	ASSISTANT					200 000	4 804	5 480
RIVERSIDE MIDDLE SCHOOL	ASSISTANT	23,538				000'07	1,000	A ABA
RIVERSIDE MIDDLE SCHOOL	ASSISTANT	23,538		i		22,638	1,007	2,104
BIVIERSIDE MIDDLE SCHOOL	ASSISTANT	85,162	205			699,88	852	9,616
DONALD MICH. ESCHOOL	ASSISTANT	798,15		Ü	*	21,387	1,637	4,709
NATIONAL MINOR DOUGH	FNOTSHOOM	22,717		É	8	22,717	1,738	4,999
NVERSION MICCUR SCHOOL	Accordant	68,558	31	्र	A	68,559	460	10,039
NAVERSIDE MIDDLE SCHOOL	Post of the state	22.596		Ñ	ī	22,596	1,729	4,973
RIVERSIDE MIDIALE SCHOOL	ASSISTANT	87.286		3.337	. 14	80,623	1,314	13,270
RIVERSIDE MIDDLE SCHOOL	ASST. PTGNGROLL	123.62		4 2750	34	44,407	3,397	0,773
RIVERSIDE MIDDLE SCHOOL	MAINTENANCE	ER C CO		0 0		54 107	3.374	9,707
RIVERSIDE MIDOLE SCHOOL	MAINTENANCE	45,094		1,400		207.70	9.874	0.707
RIVERSIDE MIDDLE SCHOOL.	MAINTENANCE	42,647		1,480	i	101,444	2000	0.006
RIVERSIDE MIDDLE SCHOOL	MAJBITTENANCE	42,647		i		42,047	60000	1
RIVERSIDE MIDDLE SCHOOL	PRINCIPAL	98,627		3,337	***	101,964	1,470	14,533
DONCE BEING MICHOLD IS SCHOOL	SECRETARY	26,781		Œ.	ý	26,781	2,049	# 100°C
NATIONAL MINDS CONTRACTOR	SECONDETARY	33,600		9	'n.	33,600	2,570	7,394
KIVERCHILE MIDDLE SOUND	COUNTY OF THE PARTY OF THE PART	33,600		)	,	33,600	2,570	7,394
RIVERSIDE MIDDLE SCHOOL	SECRETARY	17.691				17,591	1,346	3,877
RIVERSIDE MIDDLE SCHOOL	SECHETARY	20 216		9 178	3.928	74,920	1,085	10,396
RIVERSIDE MIDDLE SCHOOL	TEACHER,	24000		1 7	3 0.61	73,688	1,068	10,213
RIVERSIDE MIDDLE SCHOOL	TEACHER	800,000 800,000		1,100		58,559	900	10,039
RIVERSIDE MIDDLE SCHOOL	TEACHER	600,00				BCX 528	828	9,888
RIVERSIDE MIDDLE SCHOOL	TEACHER	690'/0				200 44/4	4.048	10,265
RIVERSIDE MIDDLE SCHOOL	TEACHER	68,559	-	1,544		10,100	4000	6.470
RIVERSIDE MIDDLE SCHOOL	TEACHER	102,72	109	9	5	20010	0.70	8.883
RIVERSIDE MIDOLE SCHOOL	TEACHER	67,529		,	:	620'10	1	40.000
RIVERSIDE MIDDLE SCHOOL	TEACHER	68,559		v	3,284	71,856	0.00	G MRR
RIVERSIDE MIDDLE SCHOOL	TEACHER	82f,78			0	67,7963	0	District of the
		2000		100		SHE ELE	1.022	10,020

	65,55		1	ť	68,559	ā	10,039
	53,940	205	e		54,447	789	7,973
	50,543	203	18	æ	51,050	740	7,475
	43,749	205	*2	90	44,255	500	6,481
	69,869		31	(3)	68,553	\$88	10,009
	68,559		380	30	68,559	984	10,039
	67,529		80	10	67,529	878	9,888
	91,784	507	÷	(()	62,271	506	9,119
	68,659		(1)	(8)	699'89	994	10,039
	68,816		50	90	50,316	266	10,077
	53,940	205	3		54,447	7859	7,973
	695,80		1,505	*	70,064	1,016	10,280
	67,529		23	80	67,529	626	9,888
	67,529		17	13	67,529	626	9,889
	67,529		1,544	*	69,073	1,002	10,115
	010,00		1,676		70,431	1,022	10,322
	69,074		1,875	2.5	70,749	1,028	10,360
	43,749	205		95	44,258	642	6,431
	829'49		21	5	67,529	978	800'6
	67,029		. (4		67,529	979	9,888
	68,859		1,188		59,747	1,011	10,213
	68,559		1,188		59,747	1,011	10,213
	87,529		1,675	3,294	72,498	1,051	10,134
	68,559		è	3,926	72,485	1,061	10,039
	88,818		٧		88,836	898	10,077
	68,559		7		68,559	984	10,039
	67,529		¥	11	67,529	878	8,888
	68,559		1,505	S!	70,054	1,016	10,260
-1-1	64,132	205		(9)	64,639	237	9,465
	67,528		9	23	67,529	828	9,833
	87,529				67,529	979	9,003
RIVERSIDE MIDDLE SCHOOL TEACHER	41,381	200	*	16	41,608	607	6,134
RIVERSIDE MIDDLE SCHOOL	67,529		1,188	3,020	71,737	1,040	30,0622

STATE OF SCHOOL STATE OF STATE	8	BASE	CONGENITY	STREET TO	AUSACARY	FIGATORIAN	SENS ON S
JOOHOS E ROUNDING	TEACHER	67,529		*	67,529	828	9,888
IOOHOS II ROMAN III ROHOO		- 67,529		10	67,629	6555	9,888
IOURAN HARMAN MADOURAN	TEACHER	68,819	٠		68,816	888	10,077
Mydroding material could	TEACHER	68,559	1,957	0.	70,515	1,022	10,326
SAME STORY WITHOUT SCHOOL	TEACHER	08,559	1,544	. (*	70,103	1,016	10,265

629,205
82,158
4,045,471
21,401
34,864
5,070
3,985,136
TOTALS

SILVER SPRING ELEMENTARY	ABSISTANT	21,809		į.	¥.2	21,809	1,868	4,799
SILVER SPRING ELEMENTARY	MAINTENANGE	42,647		1,480		44,307	3,374	9,707
SILVER SPRING ELEMENTARY	MAINTENANGE	42,647		1,310		43,957	3,363	9,673
SILVER SPRING ELEMENTARY	PRINCIPAL	89,144		2,368	į	91,512	1,327	113,400
SILVER SPRING ELEMENTARY	SA	9,186		1	¥	9,198	202	2,002
SILVER SPRING ELEMENTARY	SA	8,659.8		3:	X	0,633	5889	1,914
SILVER SPRING ELEMENTARY	5.2	8,890		6	(1)	8,820	680	1,955
SILVER SPRING ELEMENTARY	SECRETARY	27,319			×	27,319	2,000	8,012
SILVER SPRING ELEMENTARY	TEACHER	39,097	607	36	æ	109,60	574	5,799
SILVER SPRING ELEMENTARY	TEACHER	69,074		1,967	ē	71,030	1,030	10,401
SILVER SPRING ELEMENTARY	TEACHER	63,559		. 1	9	68,559	166	10,039
SILVER SPRING ELEMENTARY	TEACHER	68,559		1,957	90	70,015	5,022	10,326
SILVER SPRING ELEMENTARY	TEACHER	60,734	205	į.		61,241	888	8,963
SILVER SPRING ELEMENTARY	TEACHER	60,734	200	, i		61,241	888	8,968
SILVER SPRING ELEMENTARY	TEACHER	68,550		5	ě.	68,559	B9M	10,038
SILVER SPRING ELEMENTARY	TEACHER	33,764		. 1	-	333,784	490	4,944
SILVER SPRING ELEMENTARY	TEACHER	68,559		(39	1,914	70,473	1,0222	10,039
SILVER SPRING ELEMENTARY	TEACHER	88,550		6	÷	615,519	968	10,039
SILVER SPRING ELEMENTARY	TEACHER	67,529		12	: (#	67,829	678	9,888
SILVER SPRING ELEMENTARY	TEACHER	68,559		1,957	(*)	70,516	1,022	10,326
SILVER SPRING ELEMENTARY	TEACHER	68,559		£	)))	639,859	968	10,039
SILVER SPRING ELEMENTARY	TEACHER	68,059		1,957	¥	70,515	1,022	10,328
SILVER SPRING ELEMENTARY	TEACHER	68,559		,	96	633,559	994	10,039
SILVER SPRING ELEMENTARY	TEACHER	68,559		2,178	£	26,736	1,026	10,355
SILVER SPRING ELEMENTARY	TEACHER	67,529				67,529	979	9,888
SILVER SPRING ELEMENTARY	TEACHER	68,559		2,178	(*)	70,738	1,026	10,358
SILVER SPRING ELEMENTARY	TEACHER	68,559		1,857	6	70,515	1,022	10,328
REVED CODONS ELEMENTROS	TEACHER	50.543	507			64 050	740	7.475

238,01
32,572
1,545,265
1,914
19,275
2,028
1,522,051
TOTALS

ASSISTANT         22,990         1,729           ASSISTANT         22,990         1,729           ASSISTANT         22,990         1,729           ASSISTANT         23,771         1,730         4,347         1,728           ASSISTANT         23,771         1,310         4,347         1,728           AMANTEMANCE         42,647         1,310         4,347         3,437           AMANTEMANCE         42,647         1,310         4,347         3,438           AMANTEMANCE         42,647         1,310         4,347         3,438           PRINCIPAL         42,647         1,310         4,347         3,438           S.A.         4,400         4,347         4,407         3,444           S.A.         1,773         3,337         4,407         3,403           S.A.         1,773         3,337         3,403         3,403           S.A.         1,104         3,403         3,403	MACHINESTON PLEMENTARY	MAZDONGTON PLEMENTARY ASSISTANT	22,558		+	22,596	1,729	4,973
ASSISTYANT         22,598         1,729         1,219         22,577         1,418           ASSISTYANT         23,771         1,410         22,771         1,418         22,771         1,418         1,419         4,418         1,418         22,771         1,418         22,771         1,418         22,771         1,418         22,771         1,418         22,771         1,418         22,771         1,418         22,771         1,418         22,771         1,418         22,771         1,418         22,771         1,418         22,771         1,418         22,771         1,418         22,771         1,418         23,523         1,418         23,523         1,418         23,523         1,418         23,523         1,418         23,523         1,418         23,523         1,418         23,523         2,418         23,523         2,418         23,523         2,418         23,523         2,418         2,418         2,418         2,418         2,418         2,418         2,418         2,418         2,418         2,418         2,418         2,418         2,418         2,418         2,418         2,418         2,418         2,418         2,418         2,418         2,418         2,418         2,418         2,418         2,418	Whilehold on Lambach	ASSISTANT	22,596		,	22,686	1,729	4,973
MANITERANCE   23,771   1,810   23,771   1,810   23,771   1,810   23,771   1,810   23,771   1,810   23,771   1,810   23,771   1,710   23,372   3,262   23,272   3,263   24,977   3,274   1,310   4,3,977   3,374   23,274   1,310   4,3,977   3,374   23,274   1,310   4,3,977   3,374   23,274   1,310   23,244   1,310   23,244   1,310   23,244   1,310   23,244   1,310   23,244   1,310   23,244   1,310   23,244   1,310   23,244   1,310   23,244   1,310   23,244   1,310   23,244   1,310   23,244   1,310   23,244   1,310   23,244   1,310   23,244   1,310   23,244   1,310   23,244   1,310   23,244   1,310   23,244   1,310   23,244   1,310   23,244   1,310   23,244   1,310   23,244   1,310   23,244   1,310   23,244   1,310   23,244   1,310   23,244   1,310   23,244   1,310   23,244   1,310   23,244   1,310   23,244   1,310   23,244   1,310   23,244   1,310   23,244   1,310   23,244   1,310   23,244   1,310   23,244   1,310   23,244   1,310   23,244   1,310   23,244   1,310   23,244   1,310   23,244   1,310   23,244   1,310   23,244   1,310   23,244   1,310   23,244   1,310   23,244   1,310   23,244   1,310   23,244   1,310   23,244   1,310   23,244   1,310   23,244   1,310   23,244   1,310   23,244   1,310   23,244   1,310   23,244   1,310   23,244   1,310   23,244   1,310   23,244   1,310   23,244   1,310   23,244   1,310   23,244   1,310   23,244   1,310   23,244   1,310   23,244   1,310   23,244   1,310   23,244   1,310   23,244   1,310   23,244   1,310   23,244   1,310   23,244   1,310   23,244   1,310   23,244   1,310   23,244   1,310   23,244   1,310   23,244   1,310   23,244   1,310   23,244   1,310   23,244   1,310   23,244   1,310   23,244   1,310   23,244   1,310   23,244   1,310   23,244   1,310   23,244   1,310   23,244   1,310   23,244   1,310   23,244   1,310   23,244   1,310   23,244   1,310   23,244   1,310   23,244   1,310   23,244   1,310   23,244   1,310   23,244   1,310   23,244   1,310   23,244   1,310   23,244   1,310   23,244   1,310   23,244   1,310   23,244   1,310   23,244   1,310   23,244   1,31	VALLED FOR ELEMENTARY	TWOTERS	22,598	i	1)	22,596	1,729	4,973
MANITERANCE   23,372   1,788   1,788   3,485   1,788   3,485   1,788   3,485   1,788   3,485   1,788   3,485   1,788   3,485   1,788   3,485   1,788   3,485   1,788   1,788   1,788   1,788   1,788   1,788   1,788   1,788   1,788   1,788   1,788   1,788   1,788   1,788   1,788   1,788   1,788   1,788   1,788   1,788   1,788   1,788   1,788   1,788   1,788   1,788   1,788   1,788   1,788   1,788   1,788   1,788   1,788   1,788   1,788   1,788   1,788   1,788   1,788   1,788   1,788   1,788   1,788   1,788   1,788   1,788   1,788   1,788   1,788   1,788   1,788   1,788   1,788   1,788   1,788   1,788   1,788   1,788   1,788   1,788   1,788   1,788   1,788   1,788   1,788   1,788   1,788   1,788   1,788   1,788   1,788   1,788   1,788   1,788   1,788   1,788   1,788   1,788   1,788   1,788   1,788   1,788   1,788   1,788   1,788   1,788   1,788   1,788   1,788   1,788   1,788   1,788   1,788   1,788   1,788   1,788   1,788   1,788   1,788   1,788   1,788   1,788   1,788   1,788   1,788   1,788   1,788   1,788   1,788   1,788   1,788   1,788   1,788   1,788   1,788   1,788   1,788   1,788   1,788   1,788   1,788   1,788   1,788   1,788   1,788   1,788   1,788   1,788   1,788   1,788   1,788   1,788   1,788   1,788   1,788   1,788   1,788   1,788   1,788   1,788   1,788   1,788   1,788   1,788   1,788   1,788   1,788   1,788   1,788   1,788   1,788   1,788   1,788   1,788   1,788   1,788   1,788   1,788   1,788   1,788   1,788   1,788   1,788   1,788   1,788   1,788   1,788   1,788   1,788   1,788   1,788   1,788   1,788   1,788   1,788   1,788   1,788   1,788   1,788   1,788   1,788   1,788   1,788   1,788   1,788   1,788   1,788   1,788   1,788   1,788   1,788   1,788   1,788   1,788   1,788   1,788   1,788   1,788   1,788   1,788   1,788   1,788   1,788   1,788   1,788   1,788   1,788   1,788   1,788   1,788   1,788   1,788   1,788   1,788   1,788   1,788   1,788   1,788   1,788   1,788   1,788   1,788   1,788   1,788   1,788   1,788   1,788   1,788   1,788   1,788   1,788   1,788   1,788   1,788   1,788   1,788	WALDING TON CALMENDER	ASSISTANT	23,771		٠	23,771	1,810	5,231
MAINTENANCE	WOLDING TON DELMINATION	PROBLEM	23,372		A	23,572	1,788	5,543
MANTIERANDE   42,647   1,310   43,957   3,303   3,303   3,304   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,374   3,37	AND DESCRIPTION OF ENTRY OF THE PARTY OF THE	MAINTENANCE	42,647	1,310		43,957	3,363	9,673
MANUTENANCE   42,847   1,446   44,507   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,574   3,57	MACHINE DISCONDING TO CHARACTER BY	MAINTENANCE	42,647	1,310	4	43,957	3,363	0,673
PHONCIPAL   88,919   3,337   82,627   1,344     S.A.   2,125   2,820   8,830   890     S.A.   7,773   2,923   517   2,923   617     S.A.   7,773   8,635   618   618     S.A.   7,773   8,638   618   618     S.A.   7,773   8,638   618   618     S.A.   7,773   8,638   618   618     S.A.   7,773   7,723   7,733   618     S.A.   7,773   8,638   618   618     T.EACHER   86,559   1,576   70,236   1,002     T.EACHER   86,559   1,576   70,236   1,002     T.EACHER   86,559   1,576   62,559   894     T.EACHER   86,539   1,576   62,529   1,002     T.EACHER   86,539   1,576   62,539   894     T.EACHER   86,539   1,576   62,539   894     T.EACHER   86,539   1,487   62,539   894     T.EACHER   86,539   1,487   62,539   894     T.EACHER   86,539   1,488   63,539   1,002     T.EACHER   86,539   1,488   63,539   1,002     T.EACHER   86,539   1,488   1,003     T.EACHER   86,539   1,488   1,003     T.EACHER   86,539   1,488   1,004     T.EACHER   86,539   1,484   1,004     T.EACHER   8	Valuation of the second	HOMENETHER	42,647	1,480	·	44,507	3,374	9,707
SAA         6,2920         8.880         680           SAA         7,773         9,186         703           SAA         7,733         9,186         703           SAA         7,733         9,186         773         965           SAA         7,733         9,186         7773         965         611           SAA         7,773         9,187         7,773         605         611         605         611         605         611         605         611         605         611         605         611         611         611         611         611         611         611         611         611         611         611         611         611         611         611         611         611         611         611         611         611         611         611         611         611         611         611         611         611         611         611         611         611         611         611         611         611         611         611         611         611         611         611         611         611         611         611         611         611         611         611         611         611	AND DESCRIPTION OF PARTY AND	PRINCIPAL	89,319	3,337		922,6507	1,344	13,568
S.A.         Q,188         -         Q,186         703           S.A.         7,773         -         7,773         505           S.A.         7,773         -         7,773         505           S.A.         7,773         -         7,773         605           S.A.         7,773         -         -         7,773         605           S.A.         7,773         -         -         7,773         605           S.B.C.S.         -         -         -         7,773         605           TEACHER         68,599         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -	AND DIRECTOR IN EMERITARY	4 55	8,890	,	¥	8,899	089	1,956
S.A. S.A. S.A. S.A. S.A. S.A. S.A. S.A.	AND PROPERTY OF THE PROPERTY O	4	9,185	9	¥.	9,186	703	2,022
S.A.         7,883         611           S.A.         7,773         2,088         655           S.A.         7,773         2,088         685           S.A.         7,773         2,088         685           SECRETARY         27,349         2,089         2,080           TEACHER         68,559         2,082         2,085         984           TEACHER         68,589         1,576         70,234         1,013           TEACHER         68,589         1,576         70,234         1,032           TEACHER         68,589         1,576         70,234         1,032           TEACHER         67,529         1,547         70,234         1,032           TEACHER         67,529         1,546         63,073         1,032           TEACHER         67,529         1,544         63,073         1,032           TEACHER         67,529         1,544         63,073         1,032           TEACHER         68,539         1,544         68,073         1,032           TEACHER         68,539         1,544         68,073         1,032           TEACHER         68,539         1,544         68,073         1,032	MANAGED ON ECONOMICS OF THE PARTY OF THE PAR	4 4	7,773	(4)	i i	7,773	585	1,711
SAA         PAGESS         AGRIS	MATDEMETTON ELEMENTARY	2 4	7,683		Ti.	7,983	611	1,757
SAA         7,773         656           SECRETARY         27,339         2,080           SECRETARY         19,517         2,030           TEACHER         66,559         1,676         2,030           TEACHER         68,559         1,676         70,234         1,038           TEACHER         68,559         1,676         70,234         1,038           TEACHER         68,559         1,697         70,234         1,038           TEACHER         68,559         1,697         70,234         1,038           TEACHER         68,559         1,697         70,234         1,038           TEACHER         68,559         1,464         68,599         1,032           TEACHER         68,599         1,484         68,599         994           TEACHER         66,599         1,483         1,032         994           TEACHER         66,599         1,438         1,038         994           <	VANDALON DI EMENTARY	, d	8,698	×	X	8,698	989	1,914
SECRETARY         27,319         2,080           SECRETARY         19,17         1,400           SECRETARY         18,517         1,400           TEACHER         68,589         1,676         1,400           TEACHER         68,589         1,676         70,234         1,018           TEACHER         68,589         1,597         994           TEACHER         68,599         1,184         68,599         994           TEACHER         68,590         1,189         68,599         994           TEACHER         68,590         1,180         994         994           TEACHER         68,590         1,180         1,017           TEACHER         68,590	WASHINGTON ELEMENTARY	4	7,773	33	O.	7,773	290	1,711
SECRITARY         19,517         1,403           TEACHER         86,559         1,675         1,403           TEACHER         88,569         1,675         70,234         1,018           TEACHER         88,569         1,675         70,234         1,018           TEACHER         87,529         1,967         70,234         1,018           TEACHER         87,529         1,967         70,234         1,018           TEACHER         87,529         1,967         70,234         1,018           TEACHER         87,529         1,944         68,073         1,002           TEACHER         88,569         9,94         8,94           TEACHER         88,569         1,944         68,073         1,002           TEACHER         88,569         1,188         68,074         1,002           TEACHER         88,569         1,188         68,074         1,002           TEACHER         88,569         1,188         68,074         1,017           TEACHER         88,569         1,018         68,074         1,017           TEACHER         88,569         1,018         68,074         1,017           TEACHER         88,569 <td< td=""><td>WADDINGTON ELEMENTARY</td><td>SECRETARY</td><td>27,319</td><td>30</td><td>(6.5</td><td>27,359</td><td>2,080</td><td>5,012</td></td<>	WADDINGTON ELEMENTARY	SECRETARY	27,319	30	(6.5	27,359	2,080	5,012
TEACHER   68,559	MADDWICTON H FMENTARY	SECSETARY	19,517	£	í.	19,517	1,403	4,285
TEACHER         68,559         1,676         68,569         984           TEACHER         68,559         1,676         70,234         1,018           TEACHER         68,559         1,676         70,234         1,018           TEACHER         67,529         1,597         70,234         1,018           TEACHER         67,529         1,544         69,073         1,002           TEACHER         68,559         994         1,002           TEACHER         68,559         994         1,002           TEACHER         68,559         994         1,003           TEACHER         68,559         994         1,003           TEACHER         68,559         994         1,018           TEACHER         68,559         1,138         1,014           TEACHER         68,559         1,138         1,014           TEACHER         68,559         1,138         1,014           TEACHER         68,559         1,018         1,014           TEACHER         68,559         1,014         1,016           TEACHER         68,559         1,016         1,016           TEACHER         68,599         1,017         1,016 <td>MADDINGTON ELEMENTARY</td> <td>TEACHER</td> <td>68,559</td> <td></td> <td>×</td> <td>68,658</td> <td>968</td> <td>620'05</td>	MADDINGTON ELEMENTARY	TEACHER	68,559		×	68,658	968	620'05
TEACHER 68,559 1,676 - 70,234 1,018  TEACHER 68,559 1,957 - 70,515 1,022  TEACHER 68,559 1,944 - 69,073 1,002  TEACHER 68,599 68,074 1,003  TEACHER 68,599 68,777 996  TEACHER 68,599 1,189 - 68,099 894  TEACHER 68,599 1,189 1,019  TEACHER 68,599 1,199 1,019	WANDLINGTON BLEMENTARY	TEACHER	68,559		*	68,559	884	10,039
TEACHER         68,559         1,557         70,515         1,022           TEACHER         67,529         1,544         05,515         1,022           TEACHER         67,529         1,544         68,529         904           TEACHER         68,559         68,559         904         904           TEACHER         68,529         1,182         68,559         904           TEACHER         68,529         1,182         68,747         906           TEACHER         68,529         1,182         70,736         1,013           TEACHER         68,529         1,182         70,736         1,014           TEACHER         68,529         1,185         70,736         1,014           TEACHER         68,539         1,185         70,736         1,016           TEACHER         68,539         1,185         70,736         1,016           TEACHER         68,539         1,185         70,736         1,016           TEACHER         68,539         1,506         70,786         1,016           TEACHER         68,539         1,506         70,786         1,016           TEACHER         68,539         1,606         70,786         1,016	VRATISTICS III MUSICANA	TEACHER	68,559	1,676	f.	70,234	1,018	10,285
TEACHER         67,529	MATHEMATICAL STREET, SALES OF THE SALES OF T	THEACHTR	68,559	1,957	17)	70,515	1,022	10,326
TEACHER         67,529         1,544         60,073           TEACHER         68,599         68,559           TEACHER         68,599         68,559           TEACHER         68,599         68,599           TEACHER         68,599         68,599           TEACHER         68,599         68,599           TEACHER         68,599         68,599           TEACHER         68,599         70,786           TEACHER         68,599         70,084           TEACHER         70,084	MADDINGTON BLEMENTARY	TEACHER	67,529		*	67,529	878	9,088
TEACHER         68,559         68,559           TEACHER         68,559         68,074           TEACHER         68,559         68,559           TEACHER         68,559         68,559           TEACHER         68,559         68,717           TEACHER         68,559         1,188         68,717           TEACHER         68,559         70,054           TEACHER         68,559         70,054 <td>WOODINGSON SI EMENTARY</td> <td>TEACHER</td> <td>67,529</td> <td>1,544</td> <td>(4)</td> <td>69,073</td> <td>1,002</td> <td>10,115</td>	WOODINGSON SI EMENTARY	TEACHER	67,529	1,544	(4)	69,073	1,002	10,115
TEACHER         68,674         68,679           TEACHER         68,529         68,579           TEACHER         67,529         1,189         68,717           TEACHER         88,559         1,189         68,747           TEACHER         88,559         2,178         70,736           TEACHER         68,569         70,064           TEACHER         68,517         70,064           TEACHER         78,515         70,064	WADDINGTON FI EMPRITARY	TEACHER	88,559		3	68,559	908	10,039
TEACHER 68,559 68,559  TEACHER 70,054	WADDINGTON IS ENERGY BY	TEACHER	68,074	,			1,002	10,115
TEACHER 68,559 - 68,559 - 68,559  TEACHER 88,559 1,188 - 68,717  TEACHER 88,559 2,178 - 70,736  TEACHER 68,559 1,505 70,054  TEACHER 68,559 1,505 70,054	VOLUME OF THE PARTY OF THE PART	TEACHED .	925.559	٠		68,559	984	10,039
TEACHER 68,529 1,188 - 68,717 TEACHER 68,559 2,178 - 70,736 TEACHER 68,559 1,505 - 70,064 TEACHER 68,559 1,505 - 70,064 TEACHER 68,559 1,505 - 70,064	WASHINGSTON FLENCHVAST	TACHER	68,559	,	(2)	68,559	988	10,039
TEACHER 68,550 1,188 - 68,747 TEACHER 68,559 2,178 - 70,736 TEACHER 68,559 1,505 - 70,064 TEACHER 68,559 1,505 - 70,064 TEACHER 68,559 1,505 - 70,064	WATER THE WORLD WATER	TEACHER		1,188	2	717,88	986	10,082
TEACHER 68,550 2,176 - 70,736 TEACHER 60,559 1,505 - 70,054 TEACHER 68,559 1,505 - 70,054 TEACHER 68,559 1,505 - 70,054	WADDINGTON FI EMPATARY	TERCHER		1,188		68,747	1,011	10,213
TEACHER 68,869 1,505 70,084 TEACHER 68,869 1,867 70,064	WADDINGTON IN PROPERTABLY	THACHER	68,559	2,178	ì	70,736	1,025	10,250
TEACHER 68,559 1,505 - 70,054 70,054 TEACHER 68,559 1,857 - 70,515	WADDINGTON FLANENTARY			1,505	0	70,054	1,016	10,260
TEACHER 68,558 1,857 - 70,515	WADDINGTON ELEMENTARY	TEACHER	698'89	1,505	Ø	70,064	1,035	10,260
	WADDINGTON ELEMENTARY	TEACHER	628,839	1,957	٠	70,515	1,022	10,326

WADDINGTON ELEMENTARY	WADDINGTON ELEMENTARY TEACHER	625'829		1,957	Ä	70,515	1,022	10,325
WADDINGTON ELEMENTARY	TEACHER	60,509		1,505		70,084	1,010	10,260
WADDINGTON ELEMENTARY	TEACHER	. 08,539		1,675		70,234	1,018	10,285
WADDINGTON ELEMENTARY	TEACHER	65,559		1,957		70,519	1,022	10,326
WADDINGTON ELEMENTARY	TEACHER	68,301		1,675	387	70,373	1,020	10,247
WADDINGTON ELEMENTARY	TEACHER	68,559		4,544	÷	70,503	1,015	10,285
WADDINGTON ELEMENTARY	TEACHER	68,559				68,659	994	10,639
WADDINGTON ELEMENTARY	TEACHER	62,529		1,188	1,974	70,631	1,0204	10,062
WADDINGTON ELEMENTARY	TEACHER	105,88		2,178	ė	70,479	1,022	10,320
WADDINGTON ELEMENTARY	TEACHER	43,749	209		276	44,256	642	0,485
WADDINGTON FLEMENTARY	TEACHER	68,559		1.805	Ġ.	70,064	1,016	10,260

ALC: COLORS OF THE	360,565	
0.0000000000000000000000000000000000000	54,562	ŀ
ŀ	2,251,604	
	2,311	- 1440-1440-1440-1440-1440-1440-1440-144
	37,285	
	2005	
THE RESIDENCE AND ADDRESS OF THE PERSON NAMED IN	2,251,491	- Contract Contract
	TOTALS	

WHITEKNACT ELEMENTARY	ASSISTANT	21,021		¥	£	21,021	1,608	4,625
WHITEKNACT ELEMENTARY	ASSISTANT	21,800		X	80	21,803	1,688	4,799
WHITEKNAGT ELEMENTARY	ASSISTANT	24,809			, i	21,809	1,658	4,799
WHITEKNAGT ELEMENTARY	ASSISTANT	22,595		(0)		22,536	827,1	4,973
WHITEKNACT ELEMENTARY	ASSISTANT	22,994		E		22,984	1,758	890'9
WHITEKNACT ELEMENTARY	ASSISTANT	23,538		,	25	23,538	1,801	5,180
WHITEIGNAGT ELEMENTARY	ASSISTANT	22,197		×	ác	22,197	1,658	4,885
WHITEKNACT ELEMENTARY	ASSISTANT	22,396		ť	O	22,580	1,729	4,973
WHITERWACT BLEMENTARY	ASSISTANT	23,121		,	×	23,121	1,769	5,088
WHITEKNACT ELEMENTARY	ASSISTANT	22,984		*	*	22,884	1,758	5,058
WHITEKNACT ELEMENTARY	ASSISTANT	22,198		6	à	22,598	1,729	4,873
WHITEKWACT FLEMENTARY	ASSISTANT	22,573		×	(3)	22,573	1,727	4,957
WHITEKNACT ELEMENTARY	ASSISTANT	126'61		,	90	19,927	1,524	4,385
WHITTERNACT ELEMENTARY	ASSISTANT	22,573		,		22,673	1,727	4,967
WHITEINACT ELEMENTARY	MAINTENANCE	42,647		4	E	42,647	3,253	9,335
WHITEIGNACT ELEMENTARY	MAINTENANCE	42,647		10	1	42,647	3,253	8,348
WHITEKNACT ELEMENTARY	PRINCIPAL	136,381		18,837	1,500	91,168	1,322	13,133
WHITERMACT ELEMENTARY	SA	9,483		*		9,186	703	2,022
WHITEKNACT ELEMENTARY	SA	9,185		20	10	9,185	203	2,022
WHITEKNACT ELEMENTARY	¥8	7,503		28		7,983	653	1,757
WHITEKNACT ELEMENTARY	SECRETARY	20,760		Œ.	÷	20,780	1,588	4,569
WHITEKNACT ELEMENTARY	TEACHER	54,847		*	100	54,847	795	8,034
WHITEKNACT ELEMENTARY	TEACHER	54,713	500	25	108	65,220	100	8,086
WHITEKNACT ELEMENTARY	TEACHER	67,529		.51	30	67,529	826	9,006
WHITEKNACT ELEMENTARY	TEACHER	41,381	1000			41,888	400	0,134
WHITERNACT ELEMENTARY	TEACHER	40,351	507	ij.		40,858	592	5,983
WHITERMACT ELEMENTARY	TEACHER	60,734	507	¥	HZH.	62,162	106	8,908
WHITEKNACT BLENENTARY	TEACHER	60,734	507	ř.		61,241	888	8,988
WHITEKNACT ELEMENTARY	TEACHER	43,749	5007			44,250	642	6,481
WHITEKNACT ELEMENTARY	TEACHER	53,940	1000	*	*	54,447	789	7,973
WHITEKNACT ELEMENTARY	TEACHER	40,175	507	3)	4	48,682	706	7,120
WHITEKNACT ELEMENTARY	TEACHER	68,559		1,544	¥	70,103	1,016	10,265
ANIMATERIAL CONTRACTOR ON CONTRACTOR	000000	44 779	507	-	,	46.288	667	6,631

WHITEGRACT ELEMENTARY	TEACHER	65,162	205	٠		69,669	952	9,618
WHITEIGNACT ELEMENTARY	TEACHER	07,629			· ·	67,620	979	9,888
WHITEIGNACT ELEMENTARY	TEACHER	68,859		1,505	,	70,064	1,016	10,260
WHITEKNACT ELEMENTARY	TEACHER	47,145	202	Ó	923	48,673	704	8,978
WHITEGNACT ELEMENTARY	TEACHER	61,784	205			62,271	803	9,119
WHITERWACT ELEMENTARY	TEACHER	68,559		1,508	ž	70,064	1,016	10,280
WHITERMACT ELEMENTARY	TEACHER	68,816		1,675	•	70,491	1,022	10,322
WHITEKNACT ELEMENTARY	TEACHER	58,358	5007	٠	٠	58,875	924	8,621
WHITEIGNACT ELEMENTARY	TEACHER	47,145	2003	ă.	,	47,652	160	6,978
WHITEKNACT ELEMENTARY	TEACHER	43,749	507	٠	٧	44,258	642	6,481
WHITEKNACT ELEMENTARY	TEACHER	65,162	207			68,689	962	9,616
WHITEIGNACT ELEMENTARY	TEACHER	67,529			9	67.629	678	9.888

	343,560	
	65,429	
	1,921,080	
	3,342	
	9,566	
	8,112	
	1,900,080	
1	TOTALS	

SPECIAL EDUCATION	SPECIAL EDUCATION CHRICULUM DIRECTOR	92,700		ā	4	92,700	1,344	13,574
SPECIAL EDUCATION	TEACHER	27,424				27,424	388	4,016
SPECIAL EDUCATION	TEACHER	25,713	209	20	*	27,220	982	3,886
SPECIAL FOLICATION	TEACHER	68,559		ı	4,550	773,1000	1,060	10,039
SPECIAL EDUCATION	TEACHER	62,559		1,957	6,300	210,77	1,117	10,326
SPECIAL EDUCATION	TEACHER	68,559		1,158	20	734,60	1,011	10,213
SPECIAL EDUCATION	TEACHER	65,677	2000	- A	1,138	125,221	828	9,692
SPECIAL EDUCATION	TEACHER	67,529			1,750	69,279	1,005	9,888
SPECIAL EDUCATION	TEACHER	67,629		ÿ.	1,760	69,279	1,005	9,833
SPECIAL EDUCATION	TEACHER	67,529		A	v	67,529	870	9,869
SPECIAL EDUCATION	TEACHER	67,529		X	Ŷ	67,529	870	1888'6
SPECIAL EDUCATION	TEACHER	67,529		(1)		67,529	878	9,801
SPECIAL EDUCATION	TEACHER	58,626	507	*		550,135	867	0,659
SPECIAL EDUCATION	TEACHER	P20,83		8778	ï	70,052	1,015	10,258
SPECIAL EDUCATION	TEACHER	69,074		1,009	255	70,421	1,021	10,274
SPECIAL FIGURATION	TEACHER	58,883	100		ū	69,390	198	789'8
SPECIAL EDUCATION	TEACHER	68,816		*	ķ.	55,816	966	10,077
SPECIAL EDUCATION	TEACHER	41,896	507			42,408	615	6,209
SPECIAL EDUCATION	TEACHER	69,074		( ) Y	(4)	69,074	1,002	10,115
SPECIAL FOLICATION	TEACHER	658,650		×	£	68,550	894	10,039
SPECIAL EDUCATION	TEACHUR	629,839		1,505	729	70,064	1,016	10,250
SPECIAL EDUCATION	TEACHER	68,550			į	68,559	\$58	10,039
SPECIAL EDISCATION	TEACHER	68,559			1)	68,559	994	10,008
SPECIAL FIDICATION	TEACHER	68,559		838		08,590	968	10,039
SPECIAL EDUCATION	TLACHER	61,673	205	313	£	52,080	265	7,626
SPECSAL EDUCATION	TEACHER	68,569			. 4	68,559	894	10,039
SPECIAL EDUCATION	TEACHER	54,847			20	54,847	786	8,033
SPECIAL EDUCATION	TEACHER	61,764	507	*	8	62,271	808	9,119
							*****	200 00

270,849

27,081

15,946

3,540

1,838,373

TOTALS

		1000 0000					
MAINTENANCE	MAINTENANCE	57,282			57,282	4,382	12,605
MAINTENANCE	MAINTENANCE	49,147	1,460	*	209'05	3,871	11,137
MAINTENANCE	MAINTENANCE	46,686	2,060		48,729	3,728	10,723
MAINTENANCE	MAINTENANCE	46,606	1,700	. 9	48,428	3,705	10,657
MAINTENANCE	MAINTENANCE	48,668	019'1		48,276	3,693	10,624
MAINTENANCE	MAINTENANCE	45,666	1,510	Ÿ	48,276	3,603	10,824
MAINTENANCE	MAINTENANCE	49,147	1,760	Ü	700,00	3,884	11,203
MAINTENANCE	MAINTENANCE	49,147	1,480	٠	709,00	3,871	11,137
MAINTENANCE	MAINTENANGE	57,160	2,050	8	53,720	4,071	11,712
MAINTENANCE	MAINTENANCE	43,173	1,780		54,933	4,202	12,089
MAINTENANCE	SUPERVISOR	+ 56,081	3,000	1,000	090'09	4,595	12,997
MAINTENANCE	MAINTENANCE	50,000			000'05	3,825	
MAINTENANCE	MAINTENANCE	50.000			50,000	3,825	

	125,508	Thousand and the second
	61,356	
	671,319	
	1,000	9
	10,539	
The second secon	651,780	
	TOTALS	

APMINISTRATION	ADMINISTRATION ADMINISTRATION	18,627	3,337	1,500	103,464	1,500	14,93%
ADMINISTRATION	DIRECTOR OF EDUCATION	113,300	,	5	113,300	1,643	16,591
ADMINISTRATION	DIRECTOR OF PUPIL SERVICES	111,24D	ď		111,240	1,613	16,289
ADMINISTRATION	DIRECTOR OF TECHNOLOGY	54,847	3,000	24,000	125,847	905,8	の大型
ADMINISTRATION	OPERATIONS MANAGER	88,305	5,000	2,000	83,303	7,135	20,083
ADMINISTRATION	SECRETARY	40,622			40,822	3,123	8,984
ADMINISTRATION	SECKETARY	40,822	¥	*	40,822	3,123	8,904
ADMINISTRATION	SECRETARY	40,822	i	:::	40,822	3,123	8,984
ADMINISTRATION		40,822		188	40,822	3,123	8,984
ADMINISTRATION	SECRETARY	40,522	٠	20	40,822	3,123	8,984
ADMINISTRATION	SEGRETARY	40,822		100	40,822	3,123	2,984
ADMINISTRATION	SECRETARY	40,822	٠	25	40,822	3,123	8,084
ADMINISTRATION	SECRETARY	40,822	8	X:	40,022	3,123	8,964
ADMINISTRATION	SECRETARY	40,622			40,022	3,123	6,984
ADMINISTRATION	SECRETARY	40,822	٠		40,822	3,123	8,994
ADMINISTRATION	SECRETARY	40,822	•	1/2/5	40,822	3,123	8,904
ADMINISTRATION	SECRETARY	40,822	i		40,822	3,123	8,994
MOUTHERMINISTE	SECRETARY	40,622	V	*	40,822	3,123	8,954
ADMINISTRATION	SECRETARY	40,822		6	40,822	3,123	8,884
ADMINISTRATION	SECRETARY	40,822			40,822	3,123	8,984
ADMINISTRATION	SUPERSINTENDENT	144,200			144,200	2,091	21,110
ADMINISTRATION	SUPERINTENDENT SECRETARY	61,867	2,260	9,000	72,927	8,679	14,068
ADMINISTRATION	SUPERVISIOR OF TECHNOLOGY	86,404	3,000	2,000	91,404	1,325	13,092
ADMINISTRATION	TRUANT OFFICER	30,287	2,000	2,000	34,287	2,623	7,105
ADMINISTRATION	SCHOOL COMMITTEE MEMBER	3,500			3,500	288	
ADMINISTRATION	SCHOOL COMMITTEE MEMBER	3,500			3,500	268	
ADMINISTRATION	SCHOOL COMMITTEE MEMBER	3,500			3,500	268	
ADMINISTRATION	SCHOOL COMMITTEE MEMBER	3,500			3,500	268	
A CHAIRMOTO ATTOR	CONTRACT TOURS	4 500			4,500	344	

279,528
81,077
1,516,835
40,500
18,597
1,459,509
TOTALS

## REVENUE DETAIL FISCAL 2014

	FY 2012	FY 2013		FY 2	014
Account Description	REVISED	ADOPTED	Projected	Manager	Council
ROPERTY TAXES	1,1,1,1,1,1,1,1,1,1,1,1,1,1,1,1,1,1,1,1,				
TAX COLLECTIONS	93,420,034	98,250,000	95,000,000	100,938,800	99,790,52
OWN STATE AID		_			
DISTRESSED COMMUNITY	420,846			0.00.00.00	W-1000000000000000000000000000000000000
TELEPHONE (CORP) TAX	527,000	566,091	566,091	586,091	592,05
MEALS TAX	775,000	788,612	805,136	834,849	818,42
HOTEL TAX	32,544	35,489	35,027	37,128	35,65
PILOT - HOSPITAL	90,000	163,162	173,026	166,334	176,39
LIBRARY AID & OTHER	400,555	416,425	416,425	403,334	403,33
MOTOR VEHICLE	445,084	448,434	443,114	448,434	484,52
SCHOOL HOUSING AID	1,198,113	1,375,510	1,753,738.67	2,038,138	1,346,22
STATE REVAL REIMB	124,418			-	10011175
ADDITIONAL HOUSING AID	104,000	572,000		-	
INCENTIVE				448,452	224,22
LIBRARY CONST. AID	120,200	115,000	69,352	69,352	69,35
FINANCE OFFICER				85,495	
SCHOOL STATE AID	24,440,946	26,284,637	26,657,689	26,844,214	27,769,19
CHOOL OTHER	-				
SCHOOL GROUP HOME	636,000	636,000	636,000	636,000	636,00
SCHOOL HIGH COST SPED ED		68,183	66,183	51,291	36,39
SCHOOL NON PUBLIC TRANS		6,485	6,485	8,485	8,47
SCHOOL MEDICAID/OTHER	1,506,574	2,000,000	2,000,000	2,000,000	2,000,00
EPARTMENT REVENUE					
SENIOR SERVICES				105,455	105,48
CITY CLERK				1,316,429	1,316,42
PLANNING				7,500	7,50
DPW				48,742	48,74
BUILDING				400,000	400,00
ENGINEERING				138,818	138,81
REFUSE DISPOSAL				8,375	8,37
POLICE				1,033,528	1,033,52
ANIMAL SHELTER				10,000	10,00
HARBOR MASTER				50,000	50,00
FIRE	/ <sub>-</sub>			2,065,000	2,065,00
RECREATION				51,444	51,44
PIERCE STADIUM	/			12,580	12,58
LIBRARY FINES				40,000	40,00
MISCELLANEOUS					17,818

REVENUE DETAIL FISCAL 2014

	FY 2012	FY 2013		FY 2	014
Account Description	REVISED	ADOPTED	Projected	Manager	Council
Account Description	MEYIOLD	ADDI IDD			
ALCOHOLIC BEVERAGES	130,000	130,000			
VICTUALLING	23,563	23,563			
VISC LICENSES	57,753	57,753			
SUNDAY SALES	8,400	8,400			
SECOND HAND	3.088	3,088			
AMUSEMENTS	0,000	-			
ADVERTISING	27,456	27,456			
HEATING PERMITS	56,798	-			
MISCELLANEOUS FEES	7,813	7,813			
HUNTING & FISHING	119	119			
MARRIAGE	1,756	1,756			
BUILDING PERMITS	395,936				
PLUMBING PERMITS	22,457				
POLICE TOWER RENTAL	65,000	65,000			
ELECTRICAL PERMITS	65,000	-			
POLICE LICENSES & PERMITS	60,000	60,000			
REALTY TAX REVENUE	. 250,959	250,959			
ADVANCE CLEANING & CLEARING	30,000	30,000			
RECREATION FEES	4,095	4,095			
PARKS/FIELD RENTALS	134,545	134,545			
MAPS - ENG DIV.	400	400			
RADON CONTROL FEE	2,000	2,000			
VITAL STATISTICS	6,922	6,922			
HISTORICAL RECORDS	5,500	1,00,000			
SUB-DIVISION FEES	1,245				
POLICE FILING	2,100				
ADM FEE - POLICE DETAIL	35,000	- Andrewson -			
	4,857				
COIN OP-CITY CLERK	299,601	299,601			
RECORDING DEEDS ETC.	79,109			10.00	
PROBATE FEES	34,404				
VITAL RECORDS	1,500	and the second second			
STREET CUTS	8,000				
LEVIES	1,000				
AUCTIONEERS FEES	1,000	A CONTRACTOR OF THE PARTY OF TH			
ZONING RECORDING FEES	25,000				1
ZONING FEES	106,614				15
E PROV HOUSING AUTHORITY	304,200	- Herman			1
MISCELLANEOUS REVENUE	28,000	A proper and a first open proper			
CERTIFIED LIENS	298,355	A STATE OF THE PARTY OF THE PAR			
RENT ON PROPERTY CURBING ASSESS REVENUE	63,972			V	
	201,438				
HEALTHCARE	8,626				
OTHER INCOME	2,710,410,000	-		17	1
PROGRAMS	15,000				
COPY REVENUE	200,000	The second secon			
TRAFFIC VIOLATION CITY VIOLATIONS	39,930	- Andrewson -			1

## REVENUE DETAIL FISCAL 2014

	FY 2012	FY 2013		FY 2	014
account Description	REVISED	ADOPTED	Projected	Manager	Council
SURPLUS	6,000,000	i caraci-			
FIRE RESCUE FEES	979,130	1,375,000			
SMOKE DETECTORS	100,000	100,000			
VEHICLE DETIALS	. 100,000	100,000			
TRASH BAG RESERVE	95,000	95,000			
INVESTMENT INCOME	5,571	5,571			
WATER ADMIN FEES	30,000	30,000			
SCHOOL ADMIN FEES	60,000	60,000			
LIBRARY FINES	30,000	30,000			
HOMESTEAD PHASE OUT		466,667			
INCENTIVE		283,333			
TAX OFFSET		159,838			
PARKS FEES TO RESTRICTED		(94,000)			
			5,633,000		

TOTAL REVENUES 134,759,637 134,466,945 134,261,267 140,842,266 139,694,447

### BUDGET FOR YEAR ENDING 10/31/2014

#### 680 WASTEWATER

		FY 2011	FY 2012	FY 2	013		FY 2014	
ACCT #	DESCRIPTION	ACTUAL	ACTUAL	BUDGET	1/2 year	DEPT	MANGR	COUNCIL
40195	SEWER TAX REVENUE	151	291	125	185	150	150	150
40215	OTHER INCOME	17.1	+	450	89,242	70,000	70,000	70,000
40413	WATER INTEREST	68,770	86,343	50,000	82,234	60,000	60,000	80,000
40902	SEWER USE CHARGE	7,522,245	9,001,010	8,844,219	4,633,890	10,970,000	10,970,000	10,970,000
40903	BARRINGTON SEWER TREAT	1.212.834	1,053,496	1,200,000	898,178	1,400,000	1,400,000	1,400,000
40904	CESSPOOL DUMPING FEES	5,353	18,617	9,000	3,288	6,000	6,000	6,000
40905	WASTEWATER DISCHARGE	10,096	16,415	9,400	15,034	15,000	15,000	15,000
40906	MISCELLANEOUS REVENUE	7,686	19/119	2,740	Telen.		1	-
40907	SHINEHARMONY LLC	16,699	7,500	24,000	414	800	800	800
40908	QUARTERLY SEWER FLOW	23,311	11,759	14,400	21,876	14,400	14,400	14,400
and the second second second	FIXED FEE CHARGE	1,048,024	1,045,561	1,030,000	531,660	1,030,000	1,030,000	1,030,000
40910			1/040/001	1,000,000	301,000	1,000,000	1000000	
40911	FINES-PENALTIES-VIOLATOR	-			7,200	7,200	7,200	7,200
40912	DIRECT CONNECT	40.400	17,600	17,500	6,000	15,000	15,000	15,000
40913	SEWER CONNECTION	16,100	159,600	17,000	0,000	10,000	10,000	1,01,000
	GRANTS		100,000	_				
	TOTAL DESIGNATION	2.004.040	24 449 402	44.500.504	6,249,201	13,588,550	13,588,550	13,588,550
	TOTAL REVENUES	9,931,249	11,418,192	11,199,194	0,240,201	13,200,300	12/01/01/02/0	10,000,000
		20.000	45.045	404.024	29,542	-	-	-
50101	REGULAR SALARIES	62,082	45,343	101,031	and the second second second second	_		
50103	OVERTIME WAGES	22,408	16,273	5,000	4,918	-		
50104	LONGEVITY WAGES	4,030	4,030	8,360	4,048		-	-
50105	HOLIDAY WAGES	729	431		895	0.010.044	2 242 244	3,943,241
50113	OUTSIDE SERVICES	3,651,594	3,306,028	3,734,212	1,851,319	3,943,241	3,943,241	3,543,241
50120	BLUE CROSS/DENTAL	18,063	19,497	27,945	4,237	-		-
50121	SOCIAL SEC (FICA)	10,610	4,995	8,368	2,890	-	-	-
50122	MUNICIPAL PENSION	10,955	9,290	23,249	6,280	-	-	-
50124	EMPLOYEE ASSISTANCE	50	21	21	-		-	-
50126	EMPL BEN PHYS FIT / FLEX	4	7	125	- 0	134	-	~
50127	EMPLOYEE BENEFIT - CLOTI	125	125	150	-	-	-	-
50143	MED INS COPAY	(1,292)	(936)	(2,305)	(200)	-	-	
50215	UNIFORMS & PERS. EQUIP	300		-	300	-4		
50224	ELECTRICITY	389,441	312,619	350,000	275,544	450,000	450,000	450,000
50234	INSURANCE - STP	143,200	+	90,000		90,000	90,000	90,000
50305	INTEREST ON BONDS	470,638	1,280,492	751,579	824,314	695,836	695,838	895,836
50306	PRINCIPAL ON BONDS		552,313	552,313		1,260,694	1,260,694	1,260,694
50113	OUTSIDE SERVICES	975,133	1,003,785	1,003,785	471,928	940,330	940,330	940,330
50224	ELECTRICITY	188,906	142,065	200,000	103,535	225,000	225,000	225,000
50234	INSURANCE-STP		206,250	149,996		200,000	200,000	200,000
50243	NBC SEWER CHARGE	2,555,786	2,517,212	3,000,000	1,896,342	3,375,000	3,375,000	3,375,000
50305	INTEREST ON BONDS	110,888	229,749	838,914	115,780	846,172	848,172	846,172
50306	PRINCIPAL ON BONDS	2	1,102,171			1,582,277	1,562,277	1,582,277
	TOTAL EXPENSES	8,714,644	10,751,753	11,199,194	5,790,174	13,588,550	13,588,550	13,588,550
						-		
	PROFIT/(LOSS)	1,216,605	666,439	D	459,027		-	54,354,200

Division Number	014-060-680 (Plant) and 014-060-685 (Collection System)
Division Name	Wastewater Treatment Plant and Collection System
Division Goal	To continue to effectively and efficiently collect and treat wastewater in accordance with EPA and RIDEM Regulations.
Division Narrative	The operation and maintenance of the treatment and collection of wastewater in the City is a contract operation performed by United Water. United Water and its personnel are responsible for operation and maintenance of the City's Wastewater Treatment Facility located at 1 Crest Avenue in Riverside, as well as the twenty-two pumping stations throughout the City, and collection system consisting of 200 miles of pipeline and hundreds of sewer manholes.
	This operation is in the process of completing \$52 million in new capital improvements in accordance with a RIDEM Consent Order.
Reason for Function	Wastewater Operations is highly regulated under the Federal Clean Water Act, and regulated by RIDEM State Codes and Regulations.
FY 2012-2013 Division Objectives	Achieve final completion of all capital improvements in accordance with RIDEM Consent Order.

## BUDGET FOR YEAR ENDING 10/31/2014

#### 690 WATER

		FY 2011	FY 2012	FY 2	013	1	FY 2014				
ACCT #	DESCRIPTION	ACTUAL	ACTUAL	BUDGET	1/2 year	DEPT	MANGR	COUNCIL			
50805	SERVICES	2,258	558	4,000	-	10,000	10,000	10,000			
50806	METERS	1,106	332	4,000		12,500	12,500	12,500			
50807	HYDRANTS	+	+	12,500	737	15,000	15,000	15,000			
50819	INSURANCE - WATER	87,769	2,500	99,000		99,000	99,000	99,000			
50820	METER IMPROVEMENT PRO	135,115	41,554	350,000	-	500,000		- 4			
50821	RATE STABILIZATION	-	-	500,000	15,748	350,000	*				
50823	WATER QUALITY IMPROVEM		-	74,000	-	200,000	74,000	74,000			
50825	TRUCK VAC UNIT		-	17,000		22,000	22,000	22,000			
50827	DEPRECIATION EXPENSE	455,627	498,727	500,000	9,880	-	22.00	11.00			
50828	INFRASTRUCTURE REHAB D	73,336	41,417			1 E	-	12			
50831	CLEANING/LINING PROJECT	-	-	100,000	20,531	San Francisco					
50834	1MG TANK PAINTING	6,900	+	100,000	-	100,000	100,000	100,000			
50835	42 AQUEDUCT INSPECTION	- 1	-	40,000	-		41				
50836	HYDRANT FLUSHING PROGE	988	3,217			56,000	58,000	56,000			
50837	WATERFRONT DRIVE- NORT	2,593	97,991	200,000	337	100,000	100,000	100,000			
50838	WATER QUALITY IMPROVE (	8,323	1,277	13,708	(25,815)	10,000	10,000	10,000			
50839	AMORTIZE LOAN ISSUANCE	-			117,911	-	+				
-	ADJUSTMEN'T										
	TOAL EXPENSES	6,613,955	5,830,652	8,258,222	3,056,256	7,940,438	8,774,482	6,774,462			
				and and and	-0.000	-					
	TOTAL	(807,911)	47,258	(0)	(287,080)	(2,195,531)	0				

#### BUDGET FOR YEAR ENDING 10/31/2014

#### 690 WATER

		FY 2011	FY 2012	FY:	2013	,	FY 2014	
ACCT #	DESCRIPTION	ACTUAL	ACTUAL	BUDGET	1/2 year	DEPT	MANGR	COUNCIL
				2 9				
20101	DECLINIO OLI LEVEO	000.004	200,000	1000 711	700 700		010.000	0/0.000
50101	REGULAR SALARIES	978,821	998,398	1,039,744	522,756	1,045,676	913,827	913,827
50102	TEMPORARY SALARIES	39,179	13,250	5,760	18,000	36,000	36,000	36,000
50103	OVERTIME WAGES	57,778	47,319	60,000	40,242	60,000	60,000	60,000
50104	LONGEVITY WAGES	64,105	74,100	78,182	71,141	66,951	66,951	66,951
50105	ACTING WAGES	2,797	2,756	4,000	4,584	5,000	5,000	5,000
50109	SPECIAL DETAIL	6,336		12,000	322	5,000	5,000	5,000
50110	WORKER'S COMP WAGES	65,111	63,222	50,000		+	-	-
50113	OUTSIDE SERVICES	73,538	47,060	200	38,885	75,000	75,000	75,000
50118	UNREIMBURSED MEDICAL E	41	-	343,901		150	150	150
50120	BLUE CROSS/DENTAL	322,868	291,478	85,521	67,259	330,233	296,965	296,965
50121	SOCIAL SEC (FICA)	85,037	86,890	237,598	49,409	89,580	83,139	83,139
50122	MUNICIPAL PENSION	172,448	230,587	483	115,168	259,697	215,837	215,837
50124	EMPLOYEE ASSISTANCE	480	483	2,525	-	441	441	441
50126	EMPL BEN PHYS FIT / FLEX	2,750	2,400	150	100	100	100	100
50127	EMPLOYEE BENEFIT - CLOT	150	150	6,419	150	7,242	7,242	7,242
				(29,299)		93,780	93,780	93,780
50143	MED INS COPAY	(28,832)	(17,763)	-	(5,446)	(55,583)	(50,139)	(50,139
50155	TERMINATION PAY - VAC	-	8,342		3.987		-	1000
50158	TERMINATION PAY - SICK		3,091	178,755	3,000	-		-
50305	INTEREST ON BONDS	205,177	255,929	251,920	144,819	251,422	251,422	251,422
50308	PRINCIPAL ON BONDS	12	12,300			319,919	319,919	319,919
50308	BOND FEES	- 1	1,000	178,040	750	30,780	30,780	30,780
50503	TAXES	204,889	158,314	23,930	68,290	112,000	112,000	112,000
50505	BOND INTEREST PAYABLE		750	4,000	750	750	750	750
50705	RIVER MAINTENANCE	- 1	-	3,010	-	4,000	4,000	4,000
50706	PROV. WATER PURCHASES	2,674,899	2,532,186	2,715,200	-	2,742,983	2,742,983	2,742,983
50708	RIDH OPERATING ASSESS	22,493	22,493	24,478	1,357,552	22,493	22,493	22,493
50709	SURCHARGE	368,686	69,536	408,800	22,493	347,069	347,089	347,089
50715	UNIFORMS AND PERSONAL	8,905	7,966	21,042	217,519	1,000	1,000	1,000
50716	FOOD	360	312	1,000	7,236	400	400	400
50724	ELECTRICITY	44,646	7,610	45,000	132	45,000	45,000	45,000
50728	MTCE OF PUMPING STATION	22,767	2,342	20,000	13,758	45,000	45,000	45,000
50740	WATER CONSERVATION PR	58,283	20,731	45,992	7,338	54,000	54,000	54,000
50755	MTCE TRANS AND DIST MAIN	54,549	19,176	50,000	28,006	60,000	60,000	
50756	MAINTENANCE OF SERVICE	37,216	38,222	50,000	29,876			80,000
50757	MAINTENANCE OF METERS	5,814	885			80,000	80,000	60,000
50758	MAINTENANCE OF HYDRANT	5,029	7,303	8,000	24,693	8,000	8,000	8,000
50759	SMALL TOOLS	3.085	1.216	15,632	2,142	21,000	21,000	21,000
50760		2017.75	- Cptt, 1 2	5,000	21,112	5,000	5,000	5,000
50768	TRANS. EXPENDITURES	93,495	8,273	80,000	1,013	80,000	80,000	80,000
	LEASE EQUIPMENT	1,944	972	1,944	2,898	1,944	1,944	1,944
50775	RENTAL OF PROPERTY	32,292	95,250	33,000		33,000	33,000	33,000
50778	TRAVEL AND TRAINING	1,345	2,680	5,000		5,000	5,000	5,000
50779	DUES AND SUBSCRIPTIONS	4,283	354	5,109	2,750	5,109	5,109	5,109
50781	FINANCE	60,000	-	60,000	348	80,000	80,000	60,000
50782	CERTIFICATIONS	13,000	6,500	28,190	77.00	15,000	15,000	15,000
50785	BILLING AND POSTAGE	44,235	5,909	48,000	11,500	48,000	48,000	48,000
50787	FUEL, HEATING	12,009	8,301	14,000	6,970	14,000	14,000	14,000
50790	OFFICE SUPPLIES	1,905	3	2,600	10,253	2,600	2,600	2,600
50794	MTCE STRUCTURES AND IM	5,191	2,165	10,000	-	10,000	10,000	10,000
50795	OFFICE EQUIPMENT MAINTE	303	-	600	840	600	600	600
50798	COMMUNICATIONS	-	530	800		600	600	600
50799	TELEPHONE EXPENSE	10,773	3,152	10,000	-	10,000	10,000	10,000
50804	DISTRIB MAINS & ACCES.	+	-	3,000	4,349	50,000	50,000	50,000

### BUDGET FOR YEAR ENDING 10/31/2014

## 690 WATER

		FY 2011	FY 2012	FY 2	013		FY 2014	
ACCT #	DESCRIPTION	ACTUAL	ACTUAL	BUDGET	1/2 year	DEPT	MANGR	COUNCIL
40111	INT ON INVESTMENTS	775	1,200	1,200	153			- 20 25 50 50
40303	METERED SALES	5,645,839	5,679,714	7,090,322	2,625,435	5,602,730	5,602,730	5,602,730
40304	PRIVATE FIRE SERVICE FEE	81,275	60,000	60,000	65,875	61,275	61,275	61,275
40405	SERVICE CONNECTION FEE	10,335	10,000	10,000	5,025	10,000	10,000	10,000
40407	MISC WATER REVENUES (BIL	-			485	500	500	500
40409	FROZEN METER FEES	1,852	2,000	2,000	1,646	1,850	1,850	1,850
40410	SALES OF MATERIALS	5,258	5,300	5,300	-	4,000	4,000	4,000
40411	TURN OFF/ON FEES	875	1,000	1,000	100	1,000	1,000	1,000
40413	WATER INTEREST	65,291	53,000	53,000	39,751	53,000	53,000	53,000
40414	HYDRANT METER RENTAL	(525)	-		(271)	500	500	500
40416	INSTALL WATER METER	777 ]	600	600	650	650	650	650
40418	SHUT OFF CHARGE	1,450	1,100	1,100	200	600	600	600
40419	FIRE FLOW TEST	800 ]	700	700	400	800	800	800
40420	FINAL READING	9,580	8,000	8,000	5,460	8,000	8,000	8,000
40423	REPLACEMENT MIU		9		19,810	7.7	16.	- 3
40425	MISCELLANEOUS REVENUE	1,307	55,294	25,000		-	29,557	29,557
40425	SEWER INTEREST	1,155	- "		4,477			III 47 A
40010	SURPLUS			1,000,000		- 34	1,000,000	1,000,000
	TOTAL REVENUES	5,808,044	5,877,908	8,258,222	2,769,176	5,744,905	6,774,482	6,774,462

City of East Providence Water Utilities Superintendent Office Manager Customer Service Representative (2) Water Utility Water Meter System Supervisors Supervisor (2) Utility (4) Water Utility Records/Inspectors Mechanics (1) Leadworkers

(3) Utility Operators

(5) Laborers Two Vacancies

Div name	Job Titile	Base	Long	Holiday	Soc Sec	Med	MERS	Pension	Health	Deintal	Copay
690 WATER	WATER UTILITY SYS SUPERVISOR	606'65	4,111	0	3,169	928	14,089	10	15,556	1,078	(3,111)
690 WATER	WATER UTILITY SYS SUPERVISOR	59,909	4,333	18	3,983	932	14,138		15,556	3,078	(3,111)
690 WATER	WATER METER SUPERVISOR	56,891	3,347	00	3,735	EZS	13,256		15,556	1,078	(3,113)
690 WATER	WATER UTILITIES OFFICE MANAGER	52,372	4,621	5	3,534	826	12,542		15,556	1,078	(3,111)
	LEADWORKER	52,053	4,593		3,512	821	12,466		15,556	1,078	(3,111)
690 WATER	WATER UTILITY MECHANIC	47,484	4,190	31	3,204	749	11,372		15,556	1,078	(3,111)
690 WATER	WASER UTILITY MECHANIC	47,484	3,724	**	3,175	243	11,269		15,556	3,078	(3,111)
890 WATER	UTILITY RECORDES	47,484	4,190	file occ	3,204	749	11,372	Ď	15,556	1,078	(8,111)
690 WATER	UTILITY EQUIPMENT OPERATOR	47,484	3,259		3,146	736	11,367	i i	35,556	1,078	(3,111)
690 WATER	WATER UTILITY MECHANIC	47,484	4,190		3,204	749	11,372	ė	6,73.7	353	11,347
690 WATER	UTILITY RECORDER/INSPECTOR	47,484	4,190		3,204	749	11,372		6,737	353	(1,347)
690 WATER	BILLIMS AND CLISTOMER SERVICE	42,200	1,239		3,127	731	11,100	is	15,556	1,078	(3,111
699 WATER	UTILITY EQUIPMENT OPERATOR	45,673	3,582	1	3,054	714	10,839	3	15,556	1,078	(7,333
690 WATER	UTILITY EQUIPMENT OPERATOR	45,673	3,134		3,026	701	10,741		15,556	1,078	(2,333
690 WATER	LARONEIL	41,849	2,462	1	2,747	502	9,751		15,556	1,078	(2,333
690 WATER	LABORER	41,849	2,683		2,761	999	5,800	6	15,558	1,078	(2,133)
	LABORER	43,849	2,178	1	2,730	633	689'0	306	15,556	1,078	(2,133
	LABORER	41,849	2,462	d	2,743	542	9,751	+	15,558	1,078	(7,333)
	NAMORER	41,849	2,462		2,243	642	9,751	+	15,556	1,078	(1,333)
	a reason.	WORKS.	100.00		- CAL BRIG.	100.88	948 937		997 933	19,0139	FGD 1 30Y

Division Number	012-060-690
Division Name	WATER UTILITIES
Division Goal	The goal of the Water Utilities Division is: To reliably provide excellent quality water in sufficient quantity, to meet the needs of the customer and provide fire protection in order to protect the public health and welfare of the citizens of the City of East Providence.
Division Narrative	The Water Utilities buys water wholesale from the Providence Water Supply Board then transmits, distributes, and meters water for sale to its customers in the City of East Providence. One of the main functions of the division is to provide fire protection to the City. To meet its divisional goal, the water utilities manages, operates, maintains, and repairs \$19,919,624 (net of accumulated depreciation of \$15,398,017) in capital assets. The vast majority of the assets are valued based on pre 1965 dollars.
	The Water Utilities is regulated by State and Federal agencies as defined in the Rhode Island General Laws and the Federal Safe Drinking Water Act.  There has not been a water rate increase since February 2008.
Reason for Function	This is an essential service directly related to the health and welfare of the community.
FY 2012-2013 Division	<ul> <li>Create and Fund Infrastructure Replacement Fund and Rate Stabilization Fund as Required by Rhode Island General Law</li> </ul>
Objectives	Implement Capital Improvement Plan
	<ul> <li>Complete the Pawtucket Water Supply Board interconnection study</li> </ul>
	<ul> <li>Complete the transmission and storage tank designs and Procure Clean Water Finance Agency Funding</li> </ul>
	<ul> <li>Complete rate study to adjust water rates to support the above items</li> </ul>
	. Hire a full time Water Superintendent as required by State

		REVENUES	EXPENSESE
School 6	rants		
	IDEA Part B	1,532,064	1,532,064
	IDEA Pre-School	47,608	47,608
	Title I	1,358,203	1,358,203
	Title II	458,188	458,188
	Title III	72,398	72,398
	Perkins	268,202	268,202
	VTA	50,000	50,000
	RTTT	376,319	376,319
		4,162,982	4,162,982
		REVENUES	EXPENSESE
CD8G/T	RUST/GRANTS		
	Capital improvement	165,370	165,370
	CDBG	1,430,709	1,430,709
	Carousel	128,683	128,683
	Trusts/Grants/Other	724,224	724,224
	Revolving Loans	73,507	73,507
		2,393,810	2,393,810

## CITY OF EAST PROVIDENCE BUDGET PLANNING REPORT (BPR) 9/23/2013

Municipal Government	FY	2012	FY	2013	FY	2014	F	2015	F	2016	FY	2017
Opening Surplus	15	6.0	\$	0.7	\$	(0.1)	\$	0.9	\$	1.7	\$	1.7
Revenues and Transfers												
Property Taxes and Other	\$	93,4	\$	96.3	5	98.3	\$	100.2	\$	100.7	\$	101.1
Other City Sources		3.9		3.6		3.8		4.0		4.2		4.3
State and Federal Aid		3,9		3,9		4.3		4.3	_	4.3	_	4.2
Other Transfers		1.3		0.8		0.8		0.8		0.8		0.7
School Transfer		(48.6)		(42.5)		(42.9)		[43.6]		(43.6)		(43.6)
Teacher Settlement Transfer		341.00		(0.4)		THA A SEC			_			
School Deficit Transfer		(6.5)				بندين					_	
Total Revenues and Transfers	\$	47.4	\$	61.7	5	64.3	\$	65.6	\$	56.2		65.8
Property Tax Levy Change		2.5%	-	1,1%	8	2,156	-	1.9%		0.5%		0.4%
Expenditures											Ţ	E0.0
City Operations	\$	48.4	5	57,3	\$	57.5	\$	59.1	\$	60,6	\$	62.2
Capital Expenditures		4.4		5.1	_	5.8	_	5.7		5.6	_	5.5
Total Expenditures	\$	52.8	\$	62.4	\$	63.3	\$	64.8	\$	66.2	\$	67.7
Operating Expenditures Change*		5.0%	- 3	8.5%	_	0.4%		2.7%	-	2.5%		2.6%
Closing Surplus	\$	0.7	\$	(0.1)	\$	0.9	\$	1.7	\$	1.7	\$	0.9
Operating Surplus	\$	(5.4)		(0.7)	5	1.0	\$	0.8	5	0,0	\$	(0.9)
* FY 2013 Increases significantly due to full fu	ualing of	ARC and	OPES						_		_	

FY 2016 FY 2017 FY 2014 FY 2015 FY 2012 FY 2013 School District (0.3) \$ 0.1 (0.8) \$ (0.4) \$ (7.5) \$ (0.4) \$ \$ Opening Surplus Revenues 42.9 \$ 43.5 \$ 43.6 43.6 42.5 \$ 48.6 5 \$ Municipal Appropriation \$ 6.5 School Deficit Transfer 30.7 30.1 28.2 29.1 27.2 25.2 State Ald 1.7 1.7 1.5 1.6 1.5 1.6 Federal Ald 0.2 0.2 0.4 0.2 0.2 0.2 Other Transfers 75.3 715 \$ 72.9 | \$ 74.6 5 75.6 82.2 S Total Revenues Expenditures 75.1 74.5 75.5 71.1 72.9 75.4 School Operations\* 75.1 72.9 5 745 5 75.5 | \$ 71.1 5 75.4 \$ Total Expenditures 1.2% -0.4% 2.0% 2,856 -5.7% Operating Expenditures Change 3,2% (0.1) \$ 1,1 (0.3) \$ (0.4) \$ (0.4) \$ \$ (0.8) \$ Closing Surplus 1.2 0.2 5 0.4 5 0.1 5 6,8 5 Operating Surplus \* FY 2013 increases significantly due to full funding of OPEB.

## CITY OF EAST PROVIDENCE IMPACT OF GOOGLE SETTLEMENT ON THE PENSION ARC (Annual Required Contribution "ARC")

FY 2012	POLICE	FIRE	TOTAL
ARC - Actual	3,771,202	4,180,258	7,951,460
LESS: Google Settlement	(2,618,916)		(2,618,916)
ARC - Adjusted 1	1,152,286	4,180,258	5,332,544

 $<sup>^{\</sup>rm I}$  This represents 100% funding of the ARC at the revised rate. This compiles with the State's requirement to be 100% funded within 30 years.

#### SYNCHRONIZATION BOND

This would allow East Providence to change the fiscal start date from November 1 to July 1.

PROS:

No short term borrowings - TANs Access to market Improves cash flow Improves credit rating Align Fiscal Year with State

CONS:

Financing the Bond

No Change:

If not done, the City will need to borrow an additional \$24 million in FY 2015